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## NEWS SUMMARY

## GENERAL

## U.S. and Iran approve inquiry

The United Nations commission to investigate allegations against the deposed Shah of Iran was approved yesterday.

The setting-up of the commission is a key element in the package under negotiation for the release of the 50 U.S. hostages in Tehran.

The UN said Iran and the U.S. had agreed on the composition of the five-member commission.

The U.S. shelved plans to send lawyers to the International Court of Justice in the Hague to argue its case against the detention of the hostages, according to unconfirmed reports. Back Page

## Fight for life

Surgeons at Harefield Hospital, West London, were fighting to save the life of Britain's first woman heart transplant patient, 48-year-old Dorothy Hayward, from Dorset. Complications set in two hours after the operation.

## Petrol price rise

Shell and Esso are putting up the wholesale price of petrol today and other major oil companies are expected to follow suit. Shell's price has risen by 3.5p a gallon, and Esso's by 2.6p. Back Page

## Family held

A gunman robbed the Chingford Essex branch of the Halifax Building Society of £11,000 after holding the manager and his family hostage at their home over the weekend.

## Aground again

The Athina B cargo ship ran aground one day after being towed off a Brighton beach where she had been stranded for four weeks.

## New Polish PM

The Polish Parliament appointed Edward Babiuch, 52, as the country's new Premier. Back Page

## Atrocities trial

The trial began in the Central African Republic of 34 people, including a former Prime Minister, charged in connection with atrocities committed during the rule of deposed Emperor Jean-Bedel Bokassa.

## Win for Bush

Former Central Intelligence Agency chief George Bush won Puerto Rico's Republican primary, the first in this year's U.S. presidential election campaign.

## Talks resume

The limited constitutional conference on Northern Ireland resumed, and was apparently unaffected by Irish Premier Charles Haughey's appeal at the weekend for Britain to work towards the country's reunification. Page 6

## Whitelaw warning

The planned fourth television channel might be scrapped unless it proves quickly that it can pay its way, Home Secretary William Whitelaw warned the Commons. Page 9

## Sing sing

Six convicts escaped from a Manila jail while other prisoners sang loudly to cover the noise of the sawing of bars.

## Briefly...

Two people were killed and 20 injured in a 200-car and forty pile-up on the fog-bound Paris to Normandy motorway.

Venice relaunched its carnival for the first time since the 18th century.

Robin Cousins of Britain was placed third in the first stage of the men's figure skating event at the Winter Olympics at Lake Placid, U.S.

## CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS		FALLS	
Aquascutum A	37 + 3	Alcan Aluminium	95 - 5
Bowling (C.T.)	137 + 4	Assoc. Engineering	681 - 3
Debenhams	83 + 4	British Aluminium	243 - 7
GEC	381 + 6	British Vita	170 - 6
ICI	400 + 12	Cowoods	178 - 6
Jones (Ernest)	198 + 6	Dixor-Strand	20 - 4
Land Securities	295 + 5	Metal Box	248 - 6
Levenson	39 - 2	Meyer (Monte L.)	94 - 4
Nottingham Mfg	38 + 6	Vickers	126 - 4
Race Elec	215 + 8	Chiff Oil	380 - 25
Rea Brothers	166 + 7	Conzinc Rhotinto	322 - 13
Stag Line	411 + 3	Other Exploration	125 - 18
Wearah Oil	212 + 10	Samantha Explor	145 - 15
Caledonian Offshore	230 + 170	South Pacific Pet	879 - 50
Castlefield (Kings)	550 + 27		
Magnet Metals	59 + 164		

## BUSINESS

## Gold up by \$4; Sugar tumbles

GOLD rose \$4 to close at \$662.5 in very quiet London trading.

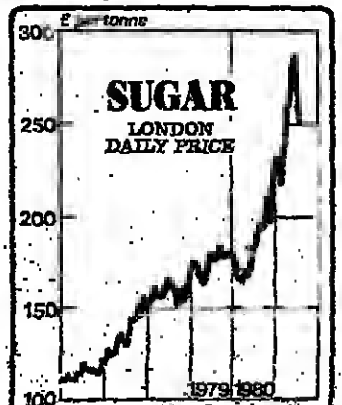
STERLING traded within a very narrow range several financial centres were closed for public holidays, and the quiet trading saw the pound close at \$2.2965, a rise of 10 points on the day. The trade-weighted index fell to 72.9 (73.0). DOLLAR also moved within a narrow range and its index rose to 85.5 (85.3).

EQUITIES trading levelled out after Friday's marked downturn, and the FT 30-share index closed with a marginal rise of 0.4 at 463.0.

GILTS business was also low-key, and the Government Securities index closed 0.22 down at 65.80.

WALL STREET was closed on Washington's birthday.

SUGAR prices tumbled on the London terminal market following heavy speculative selling. In the morning, the



London daily price for raw sugar was cut by \$11 to \$250 a tonne—237 below the 10-year peak reached in 1973. Page 33

NATURAL GAS BEACONFIRE Board will be on and on soon for the first time in 1980. Ferranti, Bro. & Co. Kent and Fairley, Bro. & Co. Kent are the main players. Page 9

BP has agreed to buy a 50 per cent stake in a low grade 1.6bn tonne coal deposit in Queensland. Back Page

HUNGARY is to raise a \$250m Eurocredit through a U.S. bank. Back Page

JAPAN'S January current account deficit was the worst in its history of \$3.25bn. But seasonally adjusted, the figure gives grounds for optimism. Back Page

UK/U.S. DOUBLE TAX treaty has been ratified by the Commons. Page 9

BANK OF ENGLAND proposals for limiting foreign exchange exposure have been circulated to banks. The proposals are not rigid, though banks are asked to keep within proposed limits during the consultative period. Page 6

PRUDENTIAL Assurance v. Newman Industries and others: The board of Newman were led to accept an "excessive" valuation of a proposed purchase by "trickery and deceit". Mr. Justice Vinelott said in the start of his written judgment. Page 25

ROYAL BANK of Scotland is to have over investment and management responsibility of its two unit trusts to Henderson Administration. Page 6

CESTEINER Holdings sales were higher in November and December, but margins remained under pressure and profits were lower, the chairman said, reviewing prospects for 1979-80. Page 25

NOTTINGHAM Manufacturing Company's second-half profits edged ahead from £10.45m to £10.79m. The pre-tax surplus to December 31, 1979 was up £1.45m at £16.94m. Page 25

## Ministers act to spell out criminal law on picketing

BY RICHARD EVANS AND CHRISTIAN TYLER

The criminal law on picketing is to be spelt out in detail by the Government today following the recent scenes of violence at Hadfields, the private Sheffield steel company.

This surprise move, which will come on the eve of expected heavy picketing to-morrow at the Kent plant of Sheerness Steel, illustrates the anxiety among Ministers at the growing industrial unrest sparked off by the steel strike, and the feeling that the present law is perhaps not being operated as effectively as it could be.

Mr. James Prior, Employment Secretary, may contact the TUC shortly to ask Mr. Len Murray, the general secretary, to stop the mass picketing and reform the TUC's own guidelines, drafted in the last weeks of the Labour Government, to unions.

Ministers are determined to ensure that both pickets and the general public should be made fully aware of the law covering intimidation and violence on the picket line. An additional motive for today's statement, to be made in the Commons by Sir Michael Havers, is thought to be the need to unify police action throughout the country. At present there is a notable difference in the attitude of chief constables towards picketing.

The need for the law to be enforced was underlined at the weekend by Lord Hailsham, the Lord Chancellor, in a forceful speech to the Young Conservatives' conference at Scarborough.

He warned that the "appalling scenes" at Hadfields were in his view breaches of the criminal law.

The theme was taken up at a meeting of senior Ministers at 10 Downing Street yesterday when it was decided that Sir Michael should make his statement.

The Attorney General's statement does not affect either the Employment Bill now before Parliament, which covers the civil law regarding picketing, or the consultative document Mr. Prior is due to publish today. This will also be concerned with civil remedies against secondary industrial action.

Mr. Prior's formula is based on the concept of continuing legal protection for strikes against, or backing of, "first customers and first suppliers," but not for action further removed from the main dispute.

In seeking to define what "first" means, the consultative paper is expected to say that any company which depends substantially on orders from a company in dispute could legitimately become the target of trade unionists involved in that dispute.

It is possible but unlikely that the extent of the contractual relationship will be precisely defined. So unions may not easily be able to see whether their extension of a dispute is legal or not.

In a case like the steel dispute, a situation could well arise where private companies which buy large quantities of raw steel from the British Steel Corporation would be legitimate targets. Others which make their own iron and steel would be able to sue their own striking workers for damages.

Although the formula will be presented by Mr. Prior and his supporters as a tactical victory over the hawks in the Conservative Party, it is unlikely to get the reluctant acquiescence from the TUC that Mr. Prior has made the principle justification of his cautious approach.

## French defy calls to lift ban on British lamb

BY MARGARET VAN HATTEN IN BRUSSELS

FRANCE yesterday once again defied the European Commission, the European Court of Justice and the British Government by refusing to lift its illegal restrictions on British lamb imports.

Mr. Peter Walker, the British Agriculture Minister, said the commission was left with no option but to seek an interim injunction against the French Government from the court this week.

If the commission failed to act, he added, it would have failed in its duty as guardian of the Treaty of Rome.

Mr. Walker was speaking at the end of a meeting of EEC Farm Ministers in Brussels, following failure by the Dutch Government to find a compromise solution in the Anglo-French wrangle.

Mr. Pierre Messmer, the French Minister, replied belatedly to a legal submission from the commission, by saying

France would comply with last September's court ruling against the lamb curbs only when the Community agreed to support high French lamb prices with intervention buying.

This, said Mr. Walker, was out of the question even as an interim measure pending agreement of a Common Market policy for lamb. If the French Government wished to support its domestic lamb price it would have to bear the cost itself.

Mr. Finn Olav Gundelach, the Farm Commissioner, did not amplify his statement of last week that the Commission intended to seek an interim injunction from the court. And although the two French Commissioners are expected to argue against the injunction, the commission will be hard put to find reasons not to act.

Earlier the Ministers discussed the Commission's 1980-1981 farm price review which

proposes an average price rise of 2.4 per cent linked to a package of measures aimed at preventing further growth to the EEC's notorious food mountains.

Mr. Messmer would like prices to rise by 7.8 per cent and considers the reform proposals need reshaping so as not to damage French farmers' interests.

The Belgians, Irish and Danish would like high price rises and reforms which do not touch their own farmers, while the Dutch and Germans have little to say other than that they would like an early settlement—one point on which they are certain to be disappointed.

John Wyles writes from Rome: There will be no early EEC summit aimed at settling Britain's demands for a major reduction in its expected net contribution of £1.2bn to the Community's budget this year.

## Dunbee U.S. deals collapse

BY ARNOLD KRANSDOFF

SHARES OF Dunbee-Combe-Marx, the troubled UK-based toy manufacturer with annual sales of around £125m, were suspended at 22p yesterday at the request of the directors, who said they expected to make an announcement later today.

Although no other details were made available, it emerged yesterday that two proposed deals to restructure the group from direct involvement in its loss-making activities in the U.S. had fallen through.

While Dunbee's U.S. assets amount to around \$98m (£42.6m), its liabilities are roughly \$110m, and the company's creditors have filed a petition under Chapter 11 of the Federal Bankruptcy Act to preserve their rights.

Under the procedure, Dunbee

is not automatically liable for the debts of its U.S. subsidiary, Louis Marx and Company, unless there have been explicit parent company guarantees.

It is understood, however, that the parent company has committed itself to back some of these debts, although the extent of any liability is not yet known.

Dunbee directors, who spent yesterday in meetings, were unavailable for comment. Their merchant bankers, Charterhouse Japert, said that they had held serious discussions with the company throughout last week.

Earlier this month Empire of Carolina, one of two U.S.-quoted toy companies which had been negotiating to buy Louis Marx's assets, said it was renegotiating the terms of the acquisition.

Mr. Mason Benson, Empire's president and a director and executive officer, said yesterday that there was no possibility of a deal once the Chapter 11 petition had been lodged. "We have no deal with Louis Marx. Everything is in the hands of the courts. The creditors now have all the power."

Dunbee's other deal was with Leisure Dynamics of Minneapolis. Mr. James Leitch, the company's executive vice-president, said yesterday that a decision to discontinue negotiating the acquisition of Dunbee's Aurora product range in the U.S., including the APX road racing system, had been made about five days ago.

"It was very important that we got a deal before the New

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## Pressure for steel finance shake-up

By Roy Hodson and Christian Tyler

MINISTERS who have been advocating a hard Government line over the steel strike are coming under growing pressure to carry out a financial reconstruction of the British Steel Corporation earlier than planned.

This would ease the financial constraints on the corporation paving the way to a settlement of the seven-week pay strike and making it possible to avert the looming threat of widespread industrial action against further steel works closures.

A financial reconstruction would involve the writing-off by the Government of all or part of the corporation's accumulated debt. During the last five years British Steel has lost nearly £1.2bn and is having to find some £250m a year in interest and depreciation charges.

Some steelmaking plant which has not yet been fully depreciated in the books is unlikely ever to work again if British Steel forces through its retrenchment plans for a smaller industry of only 13m tonnes a year liquid steel-making capacity.

Until now, Sir Keith Joseph, Industry Secretary, has insisted that the BSC must settle the strike and reach break-even point before such a reconstruction could be contemplated.

But even within Sir Keith's own Department of Industry, there is a split. Some civil servants feel that the political and social consequences of the present policy are too serious to be tolerable.

Some Ministers, increasingly alarmed by lack of progress, are now not ruling out the possibility of Government intervention. One said last night: "We cannot go on much longer as we are."

British Steel has been making tentative inquiries in Whitehall to discover whether new money might be made available to enable the corporation to improve its pay offer. So far all such feelers have been rebuffed.

The last formal contact between the corporation and the Government over funds available for a settlement was on February 5. Sir Keith Joseph told Sir Charles Villiers, the BSC chairman, then that the Government was holding to its position that there would be no funds available to cover revenue losses.

He added: "You must solve your problem by the best means you may."

Mr. Robert Scholey, BSC Continued on Back Page Steel strike, Page 8

## EEC fibre quotas anger UK industry

BY RHYD DAVID, TEXTILES CORRESPONDENT

BRITAIN'S textile industry last night criticised as totally inadequate the quota package announced in Brussels by the EEC Commission in response to UK demands for action to curb imports of low-priced U.S. fibres.

The commission has agreed to authorise quota restraints on two of the three products cited in a British application last week - polyester filament and nylon carpet yarn—but has set quotas much higher than the industry was expecting.

The case for quotas on a third product, man-made fibre carpets, was rejected.

The quotas will cover all countries except those with which the EEC has preferential arrangements or textile bilateral agreements. In effect, the quotas will apply mainly to the U.S., Canada and Japan.

Mr. Leonard Regan, president of the British Textile Confederation, described the Commission's decision as bitterly disappointing and warned that damage to important parts of the UK textile industry would continue. The market share which the U.S. textile industry had won as a result of the artificially low price of its oil-based raw materials would be allowed to grow still further.

The actual quota levels set by the commission, under Article 18 of the General Agree-

ment on Tariffs and Trade multi-fibre arrangement, are 7,500 tonnes for nylon carpet yarn and 9,100 tonnes for polyester filament.

The Department of Trade claimed last night that in the case of carpet yarn, this was lower than the annual rate at which imports were running in the final quarter of 1979.

In 1979 imports from the U.S. and other countries now affected by quota had already obtained 21 per cent of the UK market.

The polyester filament quota is set at the average volume for the last two years during which the U.S. pushed its UK market share from 7 per cent to almost 28 per cent. This would also result in continuing disruption of the UK market, Mr. Regan said.

Despite the industry's criticism the Government indicated yesterday that the restraints were probably as tough as could be expected, and certainly much tougher than seemed possible six months ago when Britain started pressing its case with the commission.

In the Commons yesterday Mr. John Nott, Secretary for Trade, stressed Britain's position as a major exporter of manufactured products including textiles, and the danger of provoking a trade war with the U.S.

## U.S. envoy aims to avert trade war threat

BY GILES MERRITT IN BRUSSELS

THE QUOTA announcement came only hours before the arrival in Brussels of Mr. Reuben Askew, the U.S. special trade representative, for top level talks with the EEC Commission aimed at defusing Transatlantic trade problems ranging from man-made fibres to steel.

Although the commission's decision grants the UK protection on only two of the three fibre categories requested, the U.S.-EEC talks take place against a background of imminent curbs on U.S. polyester fibres from Italy.

The Italian Government has set legal machinery in motion that enables it to impose quotas on the U.S. fibres at any moment.

Mr. Askew and his team of five senior U.S. officials are likely to be concerned that Italy's moves could unleash fresh demands by France and West Germany for similar pro-

tection against U.S. fibres. President Jimmy Carter and Mr. Roy Jenkins, the EEC Commission president, after consultations in Washington in late January underlined the danger that protectionist measures against U.S. fibres together with similar moves against EEC steel by U.S. steel-makers, who are preparing a spate of anti-dumping suits, could spark an Atlantic trade war.

Such a development would jeopardise the trade liberalisation gains of the recently concluded GATT Tokyo round multilateral package.

Both the EEC Commission and U.S. officials are emphasising however that Mr. Askew's discussions in Brussels should not be seen as formal negotiations.

In part that is because neither Washington nor Brussels wishes to recognise a link between the synthetic fibres and steel disputes.

## SANWA BANK TODAY



## Sanwa Paves Way for Spanish Highway

In the mid-1970's Spain commenced construction of a modern new motorway extending from El Ferrol del Caudillo in the northwest 200 km due south to the northern Portuguese frontier. Recently, when additional financing was called for, Sanwa Bank worked quickly and efficiently to put together a US\$70 million syndicated loan, acting as both lead manager and agent for the 10-year credit facility. The new super-highway, which is expected to play a key role in Spain's rapidly expanding growth, is slated for completion, on schedule, in September 1984.

## Historic China Ties Result in "First-Ever" Loan

Sanwa Bank occupies a unique position among Japanese banks in terms of its historic relations with China. These ties came to fruition when, in April 1979, Sanwa became the first Japanese bank to extend a direct loan to modern China. Used to assist the country in its Four Modernizations program, the imaginative financing, involving a direct loan and a "compensation trade" arrangement, drew considerable attention not only in Japan but overseas as well.

## "Clover Card Loan" Proves Big Hit in Japan

In early 1978 Sanwa Bank introduced a unique automatic consumer borrowing system—the "Clover Card Loan." After credit evaluations are completed, Sanwa customers are issued a "Clover Card," allowing them to overdraw their accounts by up to ¥500,000 by using any of the Bank's 560 cash dispensers. The "Clover Card" also entitles the holder to borrow up to ¥1.5 million through a simplified loan procedure. Currently, a rapidly increasing number of our 6.6 million customers throughout Japan are enjoying the convenience of the "Clover Card Loan" system—yet another retail banking innovation from the Sanwa Bank.

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## EUROPEAN NEWS

## Wage curb protests begin in Netherlands

By Charles Batchelor  
in Amsterdam

THE NETHERLANDS' largest trade union federation, the Lim member FNV, has begun a series of work stoppages and protest actions to express its opposition to government efforts to control wages. Protests were begun at five companies in the Rotterdam area yesterday and will involve more companies later this week.

They coincided with the presentation by the Government of a Bill allowing it to impose limits on wages this year if unions and employers are unable to agree "acceptable" increases. The Bill would also allow the Government to extend its complete ban on wage rises for a further month, until April 12.

The Cabinet meanwhile was attempting yesterday to agree the size of a package of spending cuts. It has been divided on their extent for the past two weeks with Dr. Willem Albeda, Social Affairs Minister, in favour of F1 20n (£450m) worth of cuts and Mr. Frans Andriessen, Finance Minister, wanting to save twice as much.

The Government is faced with reducing the growth of private and public spending by about F1 7bn (£1.6bn).

Roger Boyes in Bonn examines criticisms of government support for research and development

## 'Papierkrieg' blamed for hindering new products

"PAPIERKRIEG," the war of attrition against red tape, is a term which figures frequently in the plaintive cries of West German businessmen trying to win research support from Bonn's Technology Ministry.

Groans about the massed battalions of obstructive officialdom are of course part of the everyday intercourse between Commerce and Government. But specific dissatisfaction with Bonn's research and development (R & D) policies strikes at the very core of the German economy, for technological innovation is one of the main engines of German growth.

Indeed in the view of Research Ministry officials innovation will be the decisive factor in determining the country's export competitiveness in the 1980s and 1990s. As the Deutsche mark becomes stronger against the dollar and the yen, so German manufacturers will increasingly need a technical edge to compensate for eroded price-competitiveness in overseas markets.

By most measures, however, West Germany spends considerably less than the U.S. or Japan on Government aid for industrial research, although it is ahead of the rest of Europe. Some businessmen also claim that the Government seems to favour larger concerns which can well afford to finance their own R & D. On top of this, they maintain that the vast amount of bureaucracy slows down technical innovation and

often acquires off small businesses which may be applying for relatively modest grants. The criticisms seem to derive from two conflicting philosophies. One is that the Government is spending too much money on too narrow a range of products and is thus undermining the "free" market economy. Thus, the argument runs, large concerns are made more competitive and the innovative spirit is crushed out of the smaller companies.

The other view is that the Government is spending too little and too late—that research areas like solar energy are only "discovered" in the middle of an oil crisis and not decades before.

West German Research Ministry officials, while admitting that the country is some way from the strong research lead it enjoyed before the Second World War, say that the naked facts give the lie to both views. Over DM 6bn is devoted to industrial R & D, and an increasing proportion of this is given to small- and medium-sized enterprises. State resources allocated to large enterprises, according to Government statistics, rose by 9.6 per cent between 1977 and 1978, while funds for smaller businesses rose by 30 per cent.

The Government also makes investment grants available to small companies as well as special allowances for personnel engaged in R & D. But industrial pressure groups, such as the Federation of Young Entrepreneurs (FJU), maintain that the proportion of funds allocated to modestly-sized companies is still far too low given the export potential of research grants. The crude facts are that it is easier to administer a single research project worth DM 30m, with a large concern that already has an R & D infrastructure, than to monitor 150 projects for 200,000. This then has had a self-serving effect—larger companies become skilled at applying for hefty research sums while other companies are deterred.

According to a budget specialist in the Opposition Christian Democrat Party, Herr Lutz Stavenhagen, this causes deep-rooted structural imbalances in Bonn's R & D. "Companies tend to settle for projects which they know will be approved today by the bureaucrats, rather than what the market will actually want tomorrow. Tens of thousands of concerns are involved in technical innovation, but only a few hundred receive research funds because they know how to get access to the state coffers."

Although officials acknowledge that there may be too much bureaucracy, they stress that criticism of Bonn's R & D policies is exaggerated. The Government's research aid to industry can only ever be a fraction of the sum actually spent by industry—Bonn's role is more to act as a pointer to the sort of areas that it would like to see developed. Over 60 per cent of Germany's total R & D is carried out by business enterprises themselves who

also, to a large degree, provide the finance.

The Government's priorities emerge quite clearly from a breakdown of R & D support set aside for modernising industry.

### RELATIVE INCREASE IN R & D SPENDING, 1971-78

Italy	15 per cent
France	14 per cent
U.S.	4.4 per cent
West Germany	5.4 per cent

Source: Institute for the German Economy, Cologne

In 1978, for example, DM 1.76bn was allocated for energy and raw materials support, the focus being on research into alternative sources of energy and coal-to-gas processes. This is followed, in the priority ranking, by space and aircraft technology, which merited DM 554m allocation, and DM 310m for data processing.

These sums are of course very small compared with the real needs of the respective industries. Thus the Government's R & D support for telecommunications and electronics was DM 148.6m, but Siemens, the leading German electronics company, spent some DM 2.3bn on R & D in 1977-78, almost all of it self-financed.

The Research and Technology Ministry does not have the power or the resources to initiate a massive plunge into a neglected sector. Bonn would for example dearly like to

become a major power in the micro-electronics field, but it does not have the resources to create a U.S.-style "Silicon Valley."

But within the limitations of its resources, the Ministry under Dr. Volker Hauff has been trying to achieve a balanced strategy. While the BJD and Christian Democrat politicians may complain that the state is interfering too heavily in industrial R & D, the Ministry has recognised that research aid, for example to the aerospace industry, has significantly increased its leverage in vulnerable areas.

At the same time, the Ministry has to appease the small businesses which employ some 60 per cent of the total German workforce. "The BJD's view is that an increasing use of indirect R & D support through tax advantages would attract a greater number of smaller and medium-sized concerns."

The Ministry is not unsympathetic to this idea and it would certainly ease the paperwork strain of examining applications for specific grants. But the problem has two dimensions. On one level the Ministry has to maintain its involvement in backing industrial R & D (at the risk of brickbats from those who complain of subsidised competition) while reassuring small businesses that State federal backing for research is not necessarily a bad or inefficient option.

## Italy ruling party tries to defuse Communist issue

By Rupert Cornwell in Rome

WITH THEIR national congress now three days old, Italy's Christian Democrats last night were searching frantically for agreement on what policy to adopt towards the Communist party, who should be the next party secretary and, for a time, even how that secretary should be chosen. By yesterday afternoon, an interminable series of caucuses and back-stage negotiations, both within factions and among different faction leaders, had failed to throw up any generally acceptable solutions.

On past form a compromise, however watered down, will be found by the time the congress ends, probably tomorrow. But at this stage firm predictions are impossible.

What has been striking—and perhaps the strongest common thread through the rancorous behaviour of delegates from all corners of the Christian Democrat empire—has been the depth of populist feeling against any real accommodation with the Communists.

Just what relationship the Christian Democrats should have with the Communists is the central issue of the congress, as indeed it is of Italy's national politics. It is also the key to hopes of securing lasting reforms needed to tackle the country's economic and social problems.

Sig. Benigno Zaccagnini, the outgoing secretary, in his opening address made an apparent step towards the Communist demand for entry into government by declaring that this was no longer to be ruled out on principle. But he then erected so strong a series of economic and, particularly, foreign policy conditions as to render it impossible for the foreseeable future.

But even this gesture proved too much for the right, and much of the centre of the party. Quite apart from the predictable opposition of Sig. Amintore Fanfani, the former Prime Minister and diehard anti-Communist, many more moderate elements felt that Sig. Zaccagnini had gone too far.

The loudest applause has consistently been for Communist bashers: notably on Saturday for Herr Helmut Kohl, president of the West German Christian Democrats. He declared that it was "unimaginable" that Christian Democrats could govern alongside a party of the same ideological origin as "the invaders of Afghanistan and the oppressors of Eastern Europe." A tough speech yesterday by Sig. Antonio DiSagola, the Industry Minister, also won loud approval.

The search is now for a formula, and a figure, to reconcile the line of cautious overture to the Communist party espoused by Sig. Zaccagnini and by Sig. Giulio Andreotti, the former Prime Minister, and the right. The two most likely candidates—after Prime Minister Francesco Cossiga, widely tipped previously as a possible compromise candidate, ruled himself out on Sunday—remain Sig. Flaminio Piccoli, the party president, and Sig. Arnaldo Forlani, the former Foreign Minister.

Sig. Forlani, who at the last occasion was narrowly beaten by Sig. Zaccagnini for the secretaryship, yesterday made a carefully balanced pitch for the middle ground.

## Mobil will compensate fire victims

By Fay Gjester in Oslo

THE MOBIL oil company has agreed to pay compensation totalling nearly Nkr 550,000 (£50,000) to the dependents of three men who died in a fire on a North Sea platform in the Statfjord Field about two years ago.

The three were trade union members and the compensation claim was made by Norway's trade union congress on behalf of their dependents. Mr. Karl Nandrup Dahl, the union lawyer, said the settlement would set a precedent for damages in future North Sea accidents involving members of unions affiliated to the congress.

Mobil originally disclaimed responsibility for compensation, arguing that the victims were employed by a sub-contractor. But Nkr 57's working environment authorities said the chief contractor's work site ultimately responsibility for safety. Mobil is operator of the field.

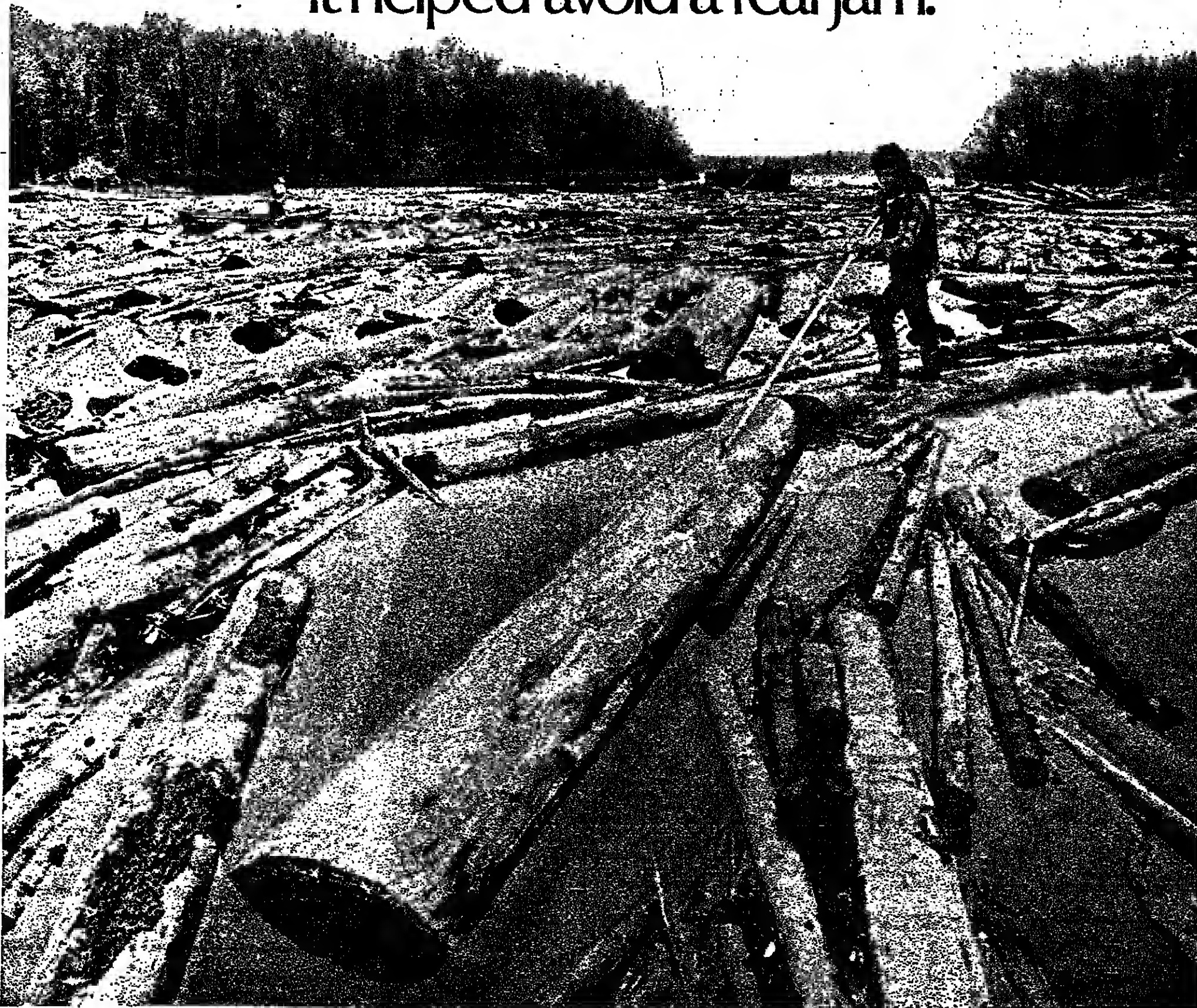
Mr. Nandrup Dahl said Mobil had been very cooperative once lawyers had explained the legal position. It was, however, "yet another example of the fact that foreign companies are not sufficiently informed about Norwegian law."

● The number of unemployed in Norway rose last month to 27,000 from December's 24,900 but is below the 33,600 of January 1979, the Labour Directorate said. Renter reports from Oslo. This means 1.6 per cent of the work-force was without a job last month against 1.5 per cent and 2 per cent respectively.

The wholesale price index also rose in January—by 2.5 per cent—after a 0.4 per cent gain in January 1979, the Central Statistics Office said. The year-on-year rise was 13.1 per cent against 6.3 per cent in January, 1979.

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## Babiuch named as Polish Prime Minister

BY CHRISTOPHER BOBINSKI IN WARSAW

THE POLISH Parliament yesterday appointed Mr. Edward Babiuch as Prime Minister, and accepted the resignation of Mr. Piotr Jaroszewicz.

Mr. Jaroszewicz stepped down after being criticised for the state of the economy at last week's Polish Communist Party congress. He had held the post since 1970.

Mr. Jaroszewicz admitted to Parliament yesterday that his Government had not achieved "all that it had planned, nor all that had been expected of it by others" and he put this down in many cases to the "quality of the work of the Government and State and economic administration."

But in the short speech which he delivered to the hurriedly assembled special parliamentary session, he defended the record of the last decade as one of "singular dynamic economic growth."

Mr. Babiuch promised to continue present policies in internal and external affairs, but stressed the urgent need to improve the quality of management and production throughout the economy. Other changes announced yesterday include Mr. K. Barcikowski's appointment as a deputy premier, while Mr. R. Karas became Minister of Foreign Trade and Maritime Economy.

Mr. Jan Sztybel has ceased to be a deputy premier and will, it is thought here, take up a post as the head of the trade unions.

Mr. Babiuch, 52, is one of the closest political associates of Mr. Edward Gierk, the Polish Communist Party leader. Mr. Babiuch has never served in the Government before, but it seems that this lack of experience will be compensated for

by loyalty to the leadership. Like Mr. Gierk, Mr. Babiuch comes from the mining area of Silesia, in the south, where he became a miner at the age of 14.

Mr. Babiuch has been a party member since 1948. In 1963 he became the deputy leader, and two years later the leader, of the Central Committee's organisation department, which deals with appointments to key party posts.

But it was after the downfall in 1970 of the previous leader, Mr. Wladyslaw Gomulka, that Mr. Babiuch was promoted to full Politburo status and became a secretary of the Central Committee. In the post-Gomulka period he supervised the process of making sure that men loyal to the new leader, Mr. Gierk, replaced Mr. Gomulka's appointees, and since 1970 Mr. Babiuch has come to be regarded as Mr. Gierk's right-hand man.

His career until now has been spent in the party apparatus, but his quiet, restrained manner makes him a safe choice for the top government post at a time when political and economic affairs seem to be demanding changes.

The message of the leadership changes at the party Congress is consolidation. Mr. Jaroszewicz's retirement, and the demotion of Mr. Stefan Olszowski, until last week the party secretary in charge of the economy, who disagreed with Mr. Jaroszewicz on many issues, shows that Mr. Gierk wants to steer a middle course. Mr. Babiuch's appointment seems to provide a guarantee for the party leader that, in the troubled times which lie ahead, he has a man he understands and can rely on at the head of the Government.

## Talks begin on aid package for Turkey

ANKARA — A large-scale Western economic aid programme to Turkey was being discussed in Ankara yesterday with Herr Hans Matthoefer, the West German Finance Minister.

Herr Matthoefer, who arrived in the Turkish capital on Sunday night at the head of a 24-strong delegation, said the talks would also cover a possible rescheduling of Turkey's foreign debts, and West German military aid.

The Minister has begun a West German initiative to co-ordinate economic aid to Turkey with the participation of member countries of the Organisation for Economic Co-operation and Development (OECD).

Turkey has called for fresh Western credits following last month's sweeping economic austerity measures and a 33 per cent devaluation of the lira against the dollar.

The success of the measures is seen as largely dependent on urgent Western cash aid, particularly to finance crucial oil imports.

The Government estimates it will need at least \$1bn this year to keep the economy functioning and is hoping to secure through Herr Matthoefer's efforts the \$600m still to be found.

The week-long political unrest in Izmir seemed over yesterday when workers of small-scale plants returned to their jobs at the State-owned cotton plant complex. Some six people died in the leftist-inspired rioting. Yesterday hundreds of workers heeded an advertisement placed in local newspapers calling on bipartisan employees to resume operations at secondary plants.

The main factory of the conglomerate a cotton spinning and weaving plant, was taken over by security authorities last Thursday following an armed occupation by leftist workers. Police announced yesterday in Ankara that they had captured 32 members of the Turkish People's Liberation Party, a leftist group held responsible for scores of killings, bombings and bank robberies.

And at Antakya prison, in south-east Turkey, 200 rebellious inmates who held six guards hostage for four days surrendered yesterday and released their captives, according to the semi-official Anatolia news agency.

Turkish and Greek officials yesterday began a fifth round of talks to try to solve longstanding disputes over Aegean air space and the continental shelf.

Greece closed off its Aegean air space to all traffic but its own after the 1974 Turkish military intervention in Cyprus. Turkey's chief public prosecutor yesterday ordered the main opposition Republican Peoples Party of Mr. Bulent Ecevit to reveal its links with Socialist International.

The party, Turkey's biggest, joined the Socialist International in 1978 and Mr. Ecevit, a former Turkish premier, attended a meeting of the group in Vienna 10 days ago. Agencies

## RIGHT-WINGERS ACCUSED OF KILLING LABOUR LAWYERS

## Major political trial opens in Spain

BY ROBERT GRAHAM IN MADRID

THE TRIAL opened in Madrid yesterday of five Right-wing extremists accused of murdering four Left-wing lawyers and one assistant in 1977 in their Madrid office. This is the most important political trial since General Franco's death and is the first when politically motivated killings are imputed to the extreme Right.

In anticipation of demonstrations by Right-wing sympathisers, who have mobilised a concerted campaign of wall slogans round the capital calling for an amnesty for the accused, police mounted strong security round the courtroom. Demonstrations in support of the accused had previously been banned.

The killings have become known as the Atocha case after the district where the assassinations occurred. The four

labour lawyers and their assistant were shot in cold blood while working late at night. The murders took place against the background of a fragile climate of stability and the organisation by the Left of a major transport strike at a moment when unions were still illegal.

Originally, seven people were accused of being involved in the killing, but one subsequently died and another escaped from detention last year after being unaccountably paroled for Easter Week. Counsel for two of the accused, Sr. Jose Fernandez Cerra and Carlos Garcia Julia, are not denying their involvement in the killings but are seeking an amnesty. They argue that the murders were politically motivated, designed to restore liberty in Spain, and

therefore should benefit from the amnesty of October 1977 applied to political crimes.

In court, Sr. Cerra, a former member of Gen. Franco's honour guard, admitted yesterday that he helped commit the murders but he said he acted out of patriotic motives.

"I fired... because it would let Spain live in peace," he said.

The charges are being brought against the accused both by the State Prosecutor and lawyers representing relatives of the victims. The latter have gone to considerable lengths to obtain witnesses to show the links between the accused and the three main right-wing extremist organisations in Spain—Fuerza Nueva, Falange Espanola de Las Jons and the Guardia de Franco.

At least two of the accused are alleged to have acted on occasions as bodyguards for Sr. Blas Pinar and other leading figures in Fuerza Nueva, the Fascist parliamentary party.

The trial has acquired added significance because of the admission last week by Sr. Senos Ibanez Freire, the Interior Minister, in Parliament that members of the security forces did have links with the extreme Right. This followed revelations that two members of Fuerza Nueva were being held in connection with the murder of a young Basque student found dead near Madrid on February 2.

Yesterday's court session was attended by several leading labour figures including Sr. Marcelino Camacho, the head of the Communist-controlled trades union.

## W. German caution on building machinery

By Kevin Done

THE West German building machinery industry is cautious about its development over the next 12 months, and sees prospects for positive growth only in export markets and in energy saving.

In the past year, demand has been driven strongly by domestic sales caused by the boom in the building industry and the high level of capital investment by German industry. After a real growth in 1976 of 20 per cent, demand from the home market again grew by 15 per cent last year, to give total sales of more than DM 4bn (£997m).

Foreign suppliers in the West German market also gained from this strong expansion with the volume of imports passing the total of DM 1.5bn for the first time. Importers suffered to some extent from rising sales prices, however, and their share of sales to the West German market fell back slightly to 40 per cent.

This year, however, the building machinery manufacturers are facing a decline in demand from the road-building programme and for the construction of both office blocks and of private houses.

According to the West German Mechanical Engineering Federation, sales to the home market will at best remain static in real terms this year.

Herr Peter Jungen, the federation's chief official for building machinery, said the best opportunities for growth would lie this year in export markets, with the best prospects to be found in certain OPEC countries—Algeria, Iraq, Nigeria and Libya—in China and in some parts of black Africa and Latin America.

## Vance to visit four countries in Europe

WASHINGTON — Mr. Cyrus Vance, the U.S. Secretary of State, will visit West Germany, Italy, France and Britain this week to discuss a coordinated Western response to Soviet intervention in Afghanistan, the Staff Department said.

The talks in West Germany were announced last week.

Mr. Vance will fly to Bonn today and meet Herr Hans Dietrich Genscher the Foreign Minister, on Wednesday then fly to Rome to confer with Sig. Attilio Ruffini, the Italian Foreign Minister.

On Thursday, he will hold talks in Paris and London with M. Jean Francois-Ponsset, the French Foreign Minister, and Lord Carrington, the British Foreign Secretary, before returning to Washington. Reuters

## French expect industrial output to remain high

BY TERRY DODSWORTH IN PARIS

FRENCH INDUSTRIAL production should be maintained at a reasonably high level during the first half of this year, according to surveys produced by two of the country's main forecasting centres.

There is wide agreement between the Employers' Association and the Banque de France on the underlying capacity of industry to absorb the effects of the 1979 oil price rises without being thrown too dramatically off course.

In this respect, the country's industrial structure is better adapted than it was in 1973-74 and both organisations note the confidence of industrialists in their ability to maintain sales during the next few months.

The two reports are based on businessmen's views but also

take into account the buoyancy of industrial output in January. According to the Banque de France study, production last month was higher than in November, the last relevant month because of the distortion caused by the December holidays.

The Employers' Association report stresses the all-round strength of industrial activity in January. Output was particularly healthy in the capital goods sector.

Manufacturers of consumer goods will probably face the biggest problems in the next few months. Overall purchasing power fell marginally in France in 1979 for the first time in several years and the effects are now expected to work through to industry.

## 'No refund' of Iran's share in Eurodif

PARIS—France has no intention of refunding Iran its billion dollar share in the Eurodif uranium enrichment plant, M. Andre Giraud, the French Industry Minister, said yesterday. It is a matter for the French law courts to settle, he claimed.

M. Giraud was commenting on a statement by Mr. Sadeq Ghotbzadeh, the Iranian Foreign Minister, here over the weekend that Iran is pulling out of Eurodif and abandoning all plans to develop nuclear energy. The French Minister said there are binding rules and regulations.

Eurodif, with a uranium enrichment plant at Tricastin, in the Rhone Valley of Southern France, is backed by Belgium, Spain and Italy as well as France. Reuters

## E. Germany begins work on four nuclear reactors

EAST BERLIN—East Germany has begun work on four new reactor blocks which will double the size of its main nuclear power plant and enable it to cover a fifth of the country's electricity needs.

The daily newspaper, Ostseezeitung, said construction of the four 440 MW blocks had begun in the past few weeks at the vast power complex in the northern town of Greifswald. Last autumn, the fourth of the

plant's original four 440 MW units was completed. Greifswald was now supplying 11 per cent of East Germany's electricity, it said.

East Germany uses Soviet water-cooled reactors. It also draws its atomic fuel from the Soviet Union and sends used fuel elements back there for reprocessing. It has a second, smaller nuclear plant at the central town of Rheinsberg. Reuters

## Swiss 4% inflation forecast

BERN—Swiss inflation is expected to rise by about 4 per cent in 1980, compared with 5.2 per cent last year, according to a report issued by the Economics Ministry's Commission for the Study of Economic

Trends. It said prices were likely to go up faster in the first few months but then would slow, provided the Swiss national bank maintained its (conservative) money supply policy. AP-DJ

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## OVERSEAS NEWS

Bridget Bloom, in Salisbury, assesses the crucial post-election phase in Rhodesia

## A problem worse than intimidation

WILL Mr. Robert Mugabe, the Rhodesian nationalist leader, be able or be allowed to form the Government of the New Zimbabwe if he wins a majority of the black seats in next week's election?

With the poll only a few days away, the world is preoccupied with allegations of voter intimidation. But this is in danger of obscuring the more fundamental question of what happens after the polls. Specifically, however, free the polls, are forces being lined up which could prevent Mr. Mugabe and his Zanu (PF) party, which in the public eye at least is the most revolutionary of those contesting the election, from gaining power?

A growing body of opinion here holds that whatever the election result (short of a landslide Mugabe victory), a coalition may be formed which will get enough international backing to keep it in power and Mr. Mugabe and his guerrillas out of Government.

The argument starts from the cynical premise that intimidation of voters, which is blamed by the British and the Rhodesians primarily on Mr. Mugabe's party, cannot be eradicated over the next week but can be kept to a level where none of the parties will withdraw from the election.

Behind this calculation is the private acknowledgement by the British and, equally critically, by the parties themselves, that it was naive of all concerned to believe that elections could be conducted without some violence and intimidation after seven bitter years of guerrilla war.

Many ordinary African voters have undoubtedly suffered at the hands of party thugs. They have been on the receiving end of the entire gamut of intimidatory threats—of death, maiming, loss of work or livestock—if they refuse to vote a particular way. This has been backed up both by dire warn-

ings that their particular electoral choices in the polling booths will be known, and by straightforward political terrorism.

At the same time an elaborate game of bluff and counter-bluff has been in process at Government and party leadership levels. Lord Soames, the Governor, realised long ago that he could not yield to Rhodesian pressure and ban Mr. Mugabe. Mr. Mugabe in turn reckons he has such massive support that he can put up with the minor restrictions and partial banings so far accorded his party under the Governor's ordinances, despite his own threats to pull out.

The other parties, some of them aided by the widespread deployment of Rhodesian security forces and of the black auxiliaries originally created under Bishop Muzorewa, are meanwhile doing their best to counter the extra-curricular activities of Mr. Mugabe's party and its military wing by tough campaigning of their own.

It is impossible for an outsider to say that the "intimidation" which in African or any other terms is a highly difficult term to define, is evenly matched. But the parties are now privately acknowledging that despite intimidation they are now almost irrevocably locked into the election process.

Government House strategy therefore seems to be to contain the public cries of "foul!" from the contesting parties to the point where each is brought to accept the election result, if possible before it is announced. Barring an awful accident—such as the assassination of one of the three major African political leaders or of Gen. Walls, the Rhodesian army chief who has already replaced Mr. Smith as the whites' guardian—the strategy should well succeed.

The reaction of the dozens of international observers could well pose problems, but not insuperable ones. Lord Soames

and his team are clearly backed by the Government in London in their determination to go ahead with the elections. In these circumstances, what happens after the poll assumes rather greater importance than the poll itself.

No one can accurately predict the outcome of the election. One joke doing the rounds suggests that had Rhodesia been France's responsibility, this settlement exercise could not possibly have got so far without the administration knowing who would win next week's elections.

If Mr. Mugabe was to win a landslide victory—meaning 51 or more of the 80 African seats in the new 100-member assembly—most people assume that Lord Soames would have no political or moral alternative but to call on him to form the Government. But on the more likely assumption that Mr. Mugabe's party will win a simple majority of black seats, a formidable range of interests seems certain to make every effort to exclude him from power.

An anti-Mugabe coalition, much talked of in private white, business and British circles, is typically seen as being led by Mr. Joshua Nkomo. But the veteran leader himself would almost certainly prefer to form a broader-based coalition with Mr. Mugabe's party in which he emerged as Prime Minister by virtue of his pivotal role in local politics.

In a clever campaign Mr. Nkomo is being projected as a moderate man of peace who is nevertheless a true nationalist, and he is keeping his options wide open. His party was formerly known as Zanu and is now called the Patriotic Front, the name given to his guerrilla alliance with Mr. Mugabe. It is being portrayed as an umbrella organisation in which there is room for everyone.

Despite the personal antipathy between himself and

Bishop Muzorewa, Mr. Nkomo could well become Prime Minister of a coalition which excluded Mr. Mugabe. This would be joined by the 20 white Rhodesian Front members and by the two or three smaller parties thought likely to win seats.

There are many other possible permutations which would give Mr. Mugabe more or less seats and still exclude him from office. And if, on or around March 4 when the election results are due to be announced, an effort is made to put this scenario into effect, its proponents reckon it could win powerful international support.

They argue that a coalition to exclude Mr. Mugabe would win the backing of two if not three of the key frontline African states, of South Africa, of all nine countries in the European Community, of the NATO alliance and of the Soviet Union. Botswana and Zambia have both backed Mr. Nkomo rather than Mr. Mugabe. Western governments and international business would clearly prefer the pragmatism of a white-backed Nkomo-led coalition, and it is Mr. Nkomo and not Mr. Mugabe who has historically the backing of the Soviet Union.

An anti-Mugabe coalition, however, might also lead to civil war, with the Rhodesian armed forces and Nkomo guerrillas ranged against the 20,000-odd guerrillas loyal to Mr. Mugabe who are now in Rhodesia. Such a "insurrection against the legal government," as one anti-Mugabe man pointedly puts it, could stand little chance of success in terms of the brutal "realpolitik" of Southern Africa.

Against this background, it is easier to see why all of Mr. Mugabe's military men are in the assembly places, and why he and his supporters are out to get themselves an absolute majority of the black seats. They



A growing body of Rhodesian opinion holds that, short of a landslide victory by Mr. Robert Mugabe, top, a coalition may be formed to exclude him from power. This would be headed by Mr. Joshua Nkomo, below. But Mr. Nkomo would almost certainly prefer a coalition with Mr. Mugabe

believe that it was in large measure their efforts which forced Rhodesia's whites to concede as much as they have.

The problems Lord Soames has faced in trying to cope with intimidation in the few weeks of the election campaign have been very considerable. But those which will confront him in the few days between the end of the election and the formation of a new government are likely to present him with a much more difficult and dangerous challenge.

Ian Hargreaves on the tangled financial affairs of the third-biggest car maker in the U.S.

## Why the banks are wary of Chrysler

THE AVERAGE U.S. Congressman can be forgiven for being as confused as he probably is about Chrysler.

Two months ago, at the end of many months of soul-searching about the role of government in industry, the two Houses agreed that the nation's number three motor company should receive \$1.5bn in loan guarantees to help it stave off otherwise certain bankruptcy—so long as it could also raise \$2bn in nonguaranteed money.

Last week, however, the company's banks were still locked in disagreement over Chrysler's future and whether to support the Congress package. Mr. Lee Iacocca, Chrysler's chairman, was in Washington telling reporters that the company may not need loan guarantees any way.

Even allowing for a certain amount of poetic licence in Mr. Iacocca's exuberant manner, this is apparently a dramatic change of circumstance. But since the end of last year, three important developments have occurred:

● The U.S. economy has turned away from any evidence that it is about to go into recession. Retail spending is still increasing rapidly, and so is inflation. This is having an effect on car sales, which rose by 3.2 per cent in January compared to January 1979—the first year-on-year gain for nine months.

● Chrysler put together a series of short-term financing deals, including a \$100m loan from Peugeot of France, \$125m in delayed bills from suppliers and the first of a series of local government loans which should eventually total \$125m.

● Mitsubishi, in which Chrysler has an equity stake, agreed it would finance its own exports to the U.S. (sold through Chrysler under Chrysler marques) for the next two months. This gives the U.S. company more time to re-establish letters of credit with a syndicate of Japanese banks which pulled out of the transaction because of Chrysler's financial problems.

None of these events necessarily makes any difference to Chrysler's longer term prospects. The upturn in the car market may well not last, having been stimulated by cut-price offers. In any case, much the biggest gains in the month were imports (which took a record 26 per cent of the market) and General Motors, whose sales were level with those of a year ago.

As for the Peugeot loan and the Mitsubishi arrangement, neither involves solid long-term commitments, although both could be the basis for such developments.



Mr. Lee Iacocca—“we may not need loan guarantees.”

It therefore seems a little eccentric for Mr. Iacocca to be hinting that he might not need Government help beyond having profited from the psychological boost the package has already given Chrysler in the market place by apparently putting a safety net under the company. Chrysler's explanation for Mr. Iacocca's claim is that the January level of sales, if maintained for a year, would mean a car market this year of 10.6m units, against an assumption of 9.8m in Chrysler's operating plans.

If Chrysler takes a 10 per cent market share (as against 9 per cent last year) it will sell 1.06m

The answer is that some of the more than 200 banks across the world to whom Chrysler owes money are flatly opposed to Chrysler increasing its volume of debt, regardless of the quality of its guarantor.

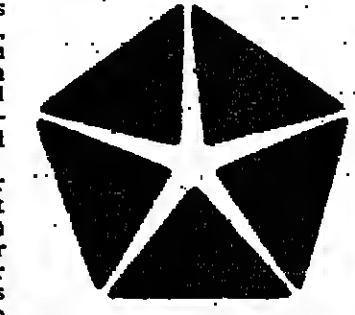
On December 31, Chrysler's consolidated debt already exceeded its net worth and its current assets were equal to 97 per cent of its current liabilities. The company is already in default on dozens if not hundreds of loan agreements. As it expects to lose another \$500m this year on top of last year's \$1.1bn, this position could worsen.

The banks' reluctance to see Chrysler borrow more money is strengthened by the fact that the guaranteed loans would, under the terms of the Chrysler aid law, take prior security for repayment in the event of a liquidation over existing loans.

It is therefore in the banks' interests to find a solution which minimises the amount of new money Chrysler borrows. They have worked from this fundamental position in the hundreds of hours of detailed negotiation which have taken place in the past eight weeks.

The other problem for the banks is that, if Chrysler started selling off assets during negotiations to raise short-term funds, the value of the company's asset base would be eroded and the amount of money the banks would recover in the event of a bankruptcy would be reduced.

At this stage several major banks are insisting on keeping the bankruptcy option open. That is why some have so far resisted giving permission for the Peugeot loan, which is secured against Chrysler's valuable stockholding in the French company—although the indications are that the Peugeot loan will be allowed to go through. The banks' question is whether Chrysler should be taking such decisions when it has the promise of Government money.



cars instead of the 942,000 it sold last year or the \$30,000 it was expecting to sell this year. This difference of 180,000 units means a cash flow advantage to Chrysler of around \$650m in the year.

Another important behind-the-scenes development in recent weeks has been Chrysler's continued efforts to cut costs. Its Ohio foundry has been closed, a couple of plant closures have been brought forward and the company has taken on some frills in its product development programme and made some more substantial spending deferrals in the 1981-84 period.

The question of why Chrysler should be taking such decisions when it has the promise of Government money.

## Asset disposals hold key

ASSET DISPOSITIONS appear most likely to prove the key to the Chrysler package. Some leading banks in the drama have given their backing for a plan which would involve Chrysler selling its Chrysler Financial retail financing subsidiary, generally regarded as healthy apart from its association with the parent as a condition of helping to reschedule Chrysler Corporation's debt. Chrysler Financial is valued at around \$600m.

This would have the effect of securing the future of that company inside a stronger parent. Household Finance has been a bidder—and thereby make more secure the banks' loans—to Chrysler Financial. The \$3bn odd which the financial company owes to banks is around double the amount owed by the parent corporation.

No increase in manpower is expected at this stage although there may be an improvement in pay and conditions. Ability to defend the sea approaches will remain the main principle

from selling part of Chrysler Financial, the company would be well on the way to raising the \$2bn it needs in matching funds to satisfy the terms of the aid law without recourse to guaranteed loans.

The sum would be provided as follows: \$500m from already secured concessions in wage and salary contracts; \$600-700m in asset sales; \$250m from a planned issue of debentures to dealers and others; \$125m from local government; and \$400-500m from the banks and other financial institutions involved. There is every indication that the Government board now overseeing Chrysler's affairs is prepared to be flexible about the nature and size of the banks' commitments in order to tie up the package.

So far the banks have refused point blank to put in additional loans. But they have talked cautiously about the possibility of a moratorium on

interest payments. This could have the effect of injecting \$100m or more a year and would, if the Administration was willing to be flexible, be construed as the banks' contribution under the terms of the law. However, this hypothesis omits two important possibilities. One is that the car market turns worse even than Chrysler's gloomy forecast. The second is the astonishing legal complexity of Chrysler's financial affairs, stretched across four continents. Assembling the package is rather like a dozen people trying to do the same jigsaw puzzle at the same time.

As one individual closely involved in the process put it, the final announcement of a package—assuming this stage is reached—could appropriately be held at Madison Square Garden. But, he warned, “There won't be any room for the public to understand. The place will be full of lawyers.”

## Japanese discount rate rises

By Charles Smith, Far East Editor in Tokyo

THE BANK of Japan yesterday announced its widely expected decision to increase its discount rate. The rate has gone up by 1 per cent to 7.25 per cent. There will be a similar adjustment of other rates, including those on savings and deposits.

The Bank of Japan had been considering raising the discount rate for some days before the U.S. Federal Reserve last week raised its discount rate by 1 per cent to 13 per cent. The U.S. decision caused Japan to act more swiftly than it would otherwise have done.

A widening gap between U.S. and Japanese interest rates could have accelerated the outflow of funds from Japan, weakening the yen exchange rate and increasing inflationary pressures.

In the event the yen rate moved only moderately against the dollar in yesterday's foreign exchange market (the first day of trading after the Fed's action). The market opened at one dollar to ¥235.0, marginally below Friday's close but moved up during the day to ¥234.50. The dollar would almost certainly have climbed higher if the bank's intention to raise the discount rate had not been known before trading started.

The bank's primary reason for raising the discount rate is to curb inflation. Wholesale prices in the first 10 days of February were up by 20.2 per cent from the same time last year, and 9.7 per cent above those of the 10 preceding days. Higher prices for imported raw materials, including oil, contributed heavily to the rise but, for the first time in several months, “home-made” inflation (such as price increases for industrial products) also contributed substantially.

The worry of both the bank and the Finance Ministry is that the externally generated price increases will set off a vicious circle of domestic inflation.

Despite a high rate of increase in wholesale prices, Japan's consumer price index still shows a modest rise of 1.2 per cent from the same time a year ago. The consumer index, however, seems certain to be affected by the sharp increases in utility charges due soon.

The bank says it is not afraid its latest discount rate increase (the fourth in less than 12 months) will deter too domestic demand too seriously. The economy has shown more life than expected during the past couple of months.

During the second half of 1979 slower domestic growth and a relatively heavy dependence on exports still appear probable.

## Iran Oil Minister to boycott OPEC meeting

By SIMON HENDERSON IN TEHRAN

IRAN HAS criticised the meeting of the Organisation of Petroleum Exporting Countries (OPEC) which starts in London this week because the meeting is attempting to work out long-term plans for the organisation while Iran is urging immediate action to limit oil production.

Mr. Ali Akbar Mofidfar, Iran's Oil Minister, said at the weekend it would be a waste of his time to go to the conference. He told the official Fars News Agency that such conferences were being sponsored by the Imperialist powers to plunder

the natural resources of the oil-producing countries.

Mr. Mofidfar's comments reaffirmed criticisms he has made in the past of other OPEC members, but were interpreted in Tehran as being mainly for domestic political consumption. An Iranian delegation will attend, but without the Oil Minister.

Mr. Mofidfar said the delegates were going to make Iranian policy part of OPEC's long-term plans. Apart from Iran, the other countries expected to attend are Saudi Arabia,

Kuwait, Iraq, Venezuela and Algeria. Mr. Mofidfar claimed that the Algerian Oil Minister would also not be attending the conference.

By not going to London, Mr. Mofidfar will be available if necessary to help to organise disaster relief operations in the south-western oil-producing province of Khuzestan, which has been badly affected by floods. Last week Mr. Mofidfar was one of two Revolutionary Council members charged with responsibility for relief operations. Yesterday President Bani-Sadr visited the area.

Iran has claimed that oil exports—reported to be running at least 2m barrels a day (b/d)—have not been affected. But it has admitted damage to an oil pipeline supplying the main domestic refinery at Abadan, which reduced production by 100,000 barrels a day to 520,000 b/d. A gas pipeline was also damaged.

There is no way of independently checking this claim in Tehran, but there have been no reports from abroad to suggest that liftings at the Kharg Island oil terminal have dropped.

## India opposition may unite for state elections

By K. K. Sharma in New Delhi

OPPOSITION PARTIES are expected to try to unite to challenge Mrs. Indira Gandhi's Congress (I) party in forthcoming elections to nine state assemblies which the President dissolved on Sunday night. The nine assemblies are in states where Mrs. Gandhi's party trounced its opponents in last month's parliamentary elections.

Elections to the assemblies cannot be held early, since the Election Commission has ordered electoral rolls to be revised since the discovery that millions of voters were not included in them last month.

The nine states are Uttar Pradesh, Bihar, Tamil Nadu, Rajasthan, Madhya Pradesh, Maharashtra, Punjab, Orissa and Gujarat.

Mrs. Gandhi has been severely criticised by the non-Congress leaders of the nine states, but the criticism has been received with scepticism. Observers noted that the former Janata Government ordered a similar dissolution.

## Palestinians plan to build West Bank settlements

By DAVID LENNON IN TEL AVIV

THE PALESTINIANS of the West Bank are considering establishing Arab settlements in the occupied territory, and demanding their right to repossess their former homes in Israel.

The call to build Arab settlements on public land in the West Bank and to expand the areas of cultivation of the Arab villages was issued at a meeting of West Bank leaders on Sunday.

The speakers, including Mr. Bassam Shakka, the mayor of Nablus, denounced Israel's policy of building Jewish settlements on occupied Arab land. To counter this they advocated that the Palestinians adopt Israel's settlement system.

In Hebron, where the Israeli Government has decided to permit Jews to reoccupy homes they lost during riots in 1929, the mayor announced he would return of his property in Israeli West Jerusalem.

● The Israeli military Government has banned West Bank

leaders from attending a conference on Palestine to be held in the Al-Aksa mosque in Jerusalem today.

In an apparently related move, some West Bank mayors have announced they will drop a previous ban on meeting visiting U.S. diplomats. They have agreed to hold talks today in Jerusalem with Mr. Donald McHenry, the U.S. ambassador to the UN.

Some confusion may arise at Israeli roadblocks today when Israeli soldiers try to differentiate between the mayors going to the Al Aksa meeting and those planning to meet Mr. McHenry.

Our Foreign Staff adds: Syrian troops fought Moslem extremists in the northern town of Aleppo yesterday.

Syrian officials said eight members of the extremist Moslem Brotherhood were killed when troops stormed a house uncovering an arsenal which included automatic weapons, rocket launchers and explosives.

## Namibia mission arrives

By Quentin Peel in Johannesburg

A UNITED NATIONS military mission arrived in Namibia (South West Africa) last night to finalise details of a demilitarised zone to defuse the territory's guerrilla war.

Lieutenant-General Prem Chand, the Indian commander designate of the proposed UN peacekeeping force in Namibia, is to have talks with the South African defence force before the next round of talks between UN officials and the South African Government in Cape Town at the end of the month.

In spite of South Africa's acceptance in principle of the concept of a demilitarised zone along the territory's border with Angola and Namibia, to prevent further infiltration by guerrillas from the South West African People's Organisation (SWAPO), the Government still has major reservations about the effectiveness of the plan.

The South African Defence Force has reported an increased number of guerrilla incidents

## Afghanistan crisis helps Fraser to boost Australia's defences

By PATRICIA NEWBY IN CANBERRA

THE strong reaction to the Soviet intervention in Afghanistan shown by Mr. Malcolm Fraser, Australia's Prime Minister, has drawn accusations at home that he is scare-mongering in order to attract votes in election year. It has also brought to the boil a simmering debate on Australia's defence policy.

Mr. Fraser has already announced that Australia will increase surveillance of the Indian Ocean and stimulate defence spending. A review of defence needs is under way.

The Australian Government was also one of the first to call for a boycott of the Olympics and to announce measures like cancelling fishing and scientific agreements in retaliation against the Soviet action.

Mr. Fraser has in addition had talks with President Carter and leaders of the UK, France and Germany. He has also sent Mr. Andrew Peacock, his foreign minister, on a tour of 10 nations in south-east Asia to obtain their views on the strategic implications of the Soviet intervention.

But Mr. Fraser has also been accused of international grandstanding in an attempt to divert attention from high inflation and unemployment—few people see an immediate threat to Australia.

When Parliament reconvenes today, Mr. Fraser will outline plans to upgrade expenditure on equipment over the next five years, though the number of men at arms is unlikely to rise.

Mr. Fraser has a hawkish reputation on the Soviet Union and has been warning of Soviet expansionism for 10 years. He has been ridiculed by sections of the media and the opposition Labor Party for his bellicose response to the Afghanistan intervention. Opinion polls nevertheless show support for increased defence spending—a surprising 58 per cent of one sample supported the return of conscription if Australia were threatened.

Recent Liberal and Labor Governments have not been prepared to increase spending on defence. Instead they have bowed to pressure to keep down

inflation. According to Dr. Robert O'Neill, head of the Strategic and Defence Studies Centre at the Australian National University, both the Whitlam Labor and Fraser Liberal Governments drew up sensible defence programmes for a medium power in an important strategic region between the Indian and Pacific Oceans, but then failed to fund them.

Australia's defence budget for 1979-80 is A\$ 3bn (£1.1bn), which represents 2.7 per cent of gross national product, a proportion which has fallen from 3.2 per cent in 1975. In 1976 defence spending was lower than most of the countries of the region.

Taiwan, for example, devoted 7.7 per cent of its GNP to defence, Pakistan 5.7 per cent, South Korea 5.6 per cent, Singapore 5.5 per cent, Malaysia 4.7 per cent, Thailand 3.7 per cent, the Philippines and Indonesia 3.4 per cent and India 3.2 per cent. The only countries devoting a lower proportion of GNP to defence were Japan

with 0.9 per cent and New Zealand, 1.9 per cent.

However, because of its high GNP, Australia spent more in cash terms than every country in the region except Japan, India and South Korea. Australia has 70,000 men at arms, considerably fewer than most of its neighbours. For example, Indonesia has armed forces totalling 239,000.

Mr. Fraser, a former Army and Defence Minister, may feel he has neglected the defence forces. Afghanistan has provided an opportunity to rectify matters, and the strategy is starting to prove largely successful. The Labour Opposition, while accusing Mr. Fraser of scare-mongering and hypocrisy over the Soviet Union, does support the principle of increased defence expenditure.

The Government is flush with money after the windfall of A\$2bn from its oil profits tax, resulting from the decision to raise the price of domestically produced crude to prevailing world levels. The Government has promised some money as

income tax cuts, but Australian defence chiefs are calling for an increase of at least A\$300m for the purchase of military equipment. This would more than double the 1979-80 military procurement budget, which is A\$447m.

The Government is expected to announce shortly the number and type of tactical fighters to replace its 89 Mirages. A short list, comprising the General Dynamics F-16 and the McDonnell Douglas F-18, has already been announced. Before Afghanistan it was thought Australia might order only 25 new fighters. Now the number is almost certain to be 75.

Other possible equipment purchases include more sub-for the country's 20 F-111 aircraft to allow them to fire over the horizon, tanker aircraft for air refuelling and better equipment and fire-power for the army.

No increase in manpower is expected at this stage although there may be an improvement in pay and conditions. Ability to defend the sea approaches will remain the main principle

of defence philosophy.

Mr. Fraser's recent diplomatic initiatives indicate that the Government still partly clings to the “forward defence” approach, which involves Australian troops fighting in support of U.S. forces rather than alone. The ANZUS Pact, which requires consultation between the U.S., Australia and New Zealand in the case of attack, is still a key part of Australian defence strategy.

Australia's efforts to persuade the U.S. to help with increased surveillance of the Indian

Ocean clearly indicate that Australia wants to enmesh the Americans in its own region of interest.

Strategists in Australia believe, however, that only the U.S. and the USSR would be capable of conquering Australia—mainly because of the difficulty of protecting an inviolable force on the long maritime approaches to the country. Despite Mr. Fraser's sabre-rattling in recent weeks, such a threat seems hard to imagine, even after the invasion of Afghanistan.

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## GKN near to finalising £50m deal in E. Germany

By Leslie Collett in Berlin

EAST GERMANY and Guest Keen and Nettlefolds (GKN) are reported to be in the final stage of negotiations for the construction of a forge in East Germany to produce a complete range of components for new East German trucks.

The forge would be worth some £50m and is part of a £500m East German plan to modernise its truck industry based in Ludwigsfelde.

Some technical questions remained to be discussed, but it is felt these could be solved within a few weeks. Mr. Cecil Parkinson, the British Minister for Trade, will be visiting the Leipzig spring fair next month and it is possible that the signing of a contract between GKN and the GDR could take place during his stay from March 10-12.

Mr. Parkinson will hold talks with East German officials at a

time when British exporters are despairing about trade with East Germany. He will be the second UK trade minister to visit the twice-yearly fair since diplomatic relations were established in 1972.

The forge contract had originally been estimated to be worth more, but East Germany has reviewed all its investment projects to eliminate those which are not absolutely essential. Thus GKN may not be able to provide the engineering for the foundry as was expected.

● The Leipzig trade fair, which normally has run for eight days, is being shortened. Next month's fair will now run from March 9-13, and the autumn trade fair has been reduced to six days. The changed schedule was undertaken as a means of concentrating activities by participants.

## 'Business as usual' for Salzgitter in USSR

By Kevin Done in Frankfurt

TRADE BETWEEN Salzgitter, the West German state-owned steel and process plant group, and the Soviet Union and other East Bloc countries is proceeding normally and has been largely unaffected by the political repercussions of the Russian invasion of Afghanistan.

Salzgitter, which is playing a prominent role in the building of the giant steel-making complex at Kuzk in Western Russia, and which has just completed the construction of Metcov's new Olympic airport, Scheremetevovo 2, with a consortium of West German companies, takes about a quarter of its export orders from East Bloc countries.

According to Herr Ernst Pieper, Salzgitter chief executive, who was recently in Moscow for the opening of the new airport, it is still "business as usual" in trade contracts between West Germany and the Soviet Union.

In an interview with Der Spiegel, the West German news magazine, Herr Pieper said that there had been no visible repercussions for trade with East Bloc countries since the invasion of Afghanistan.

No further major process plant contracts had been secured, but the company's running steel trade with Eastern countries was continuing normally, and Salzgitter officials would be in Moscow this week for quarterly negotiations.

## ECGD lifts premiums on bank guarantees

By Margaret Hughes

BRITAIN'S Export Credits Guarantee Department (ECGD) is to raise the premium rates on one of its bank guarantee facilities which are running at a loss.

The premium to be raised on April 1 is for the comprehensive bank guarantee provided for exports sold on open account terms. It will be increased from 25 pence to 50 pence per £100 of the exporter's agreed borrowing limit. The same increase will apply to the comprehensive bank guarantees for exports sold to associated buyers on a "bills or notes" basis on terms of up to two years' credit. For "bills and notes" business with other buyers, however, the premium rate will remain at 25 pence per £100.

The increases have been imposed because the "open account" scheme has been making a loss over the past five years amounting to something between £5m and £10m at the end of the last financial year to March 31, 1979. This has been largely due to the insolvencies of UK exporters.

In the case of business carried out on a "bills and notes" basis ECGD usually has the security of a bill or note accepted or issued by the buyer and related to a specific transaction. But where the buyer is an associate of the exporter—defined as one in whose profits the exporter has a substantial interest or vice versa—the security which the buyer provides is obviously lost if the associate exporter becomes insolvent.

This is the third time in the past three years that ECGD has raised the premiums on its comprehensive bank guarantee schemes. On previous occasions this has been accompanied by an increase in normal credit insurance premiums. For the time being there is to be no further increase in insurance premiums, but ECGD states these are still under review.

Whether or not they will be raised and by how much is dependent on the level of claims in the current year's and ECGD's assessment of the likely level of claims in the coming year—some increase in premiums seems inevitable.

In the last financial year the amount paid out in claims of £134m exceeded premium income of £108m by £26m—the first time that claims had outstripped premium income by such a substantial amount. In the current year it is expected that claims will be at least double last year's total with those paid out on Iran totalling an estimated £80m to £90m. At the same time claims paid out on business with Zambia, Sudan and Nigeria are expected to be higher, while claims on Turkey, though lower than last year, are still likely to be substantial.

It seems certain that ECGD will have to dip into its reserves for the first time this year to meet these claims. It will, therefore, have made a loss in the sense that its outgoings exceed its total income including interest earned on its reserves.

Whether it also fails to meet its financial objective, whereby the ratio between its reserves and the amount it has to risk is set to reach 2.25 per cent by 1980/81 will depend on how many of these claims are "dead loss" claims which will have to be written off.

## Sharp attack levelled at French ship subsidies

By Terry Dodsworth in Paris

FRANCE'S SYSTEM of subsidising shipbuilding orders has come under attack from one of the country's main shipping companies, which claims that it could buy new vessels much more cheaply in Japanese shipyards.

The row has broken out following the effective blockage of an order which the French shipping company, Chargeurs Delmas-Vieljeux, had placed with a Japanese ship builder for four 26,000-tonne container ships.

Import licences were refused on these vessels by the French authorities, thus forcing Delmas-Vieljeux to redirect the contract to a French group.

Under rules laid down last

October, the orders qualify for Government aid. This is given to French shipping companies to help their investment in new craft made in domestic shipyards where prices may be higher — the cost to Delmas-Vieljeux of building in France will be about FF120m (£12.8m) a vessel, compared with FF80m in Japan.

In proportion to the aid, however, the shipping companies are expected to make their own contribution to new investment by expanding their own capital and injecting their own funds. It is this regulation which Delmas-Vieljeux is now challenging.

The objections of the French shipping company are now providing a serious embarrassment

to the French Transport Ministry, which has been trying to sort out the complex financial problems of the shipping and shipbuilding industries.

Delmas-Vieljeux says that it wants a favourable response to its demands by the end of the month or else it will withdraw its orders from the Alsthom-Ataotique works in Saint-Nazaire, an area which is suffering from heavy unemployment.

If the Government gives way, however, it will be faced with a serious challenge to its new policies for the shipping industry. These reforms were designed to force companies to maintain a sound capital base and thus avoid the crushing debts which have plagued them during the last few years.

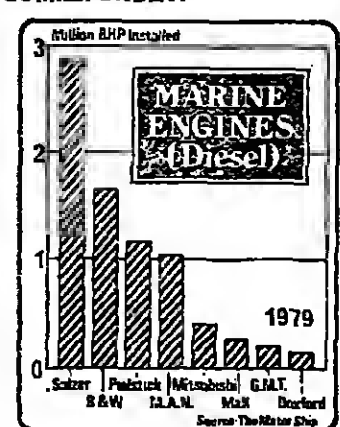
## Shipbuilding slide cuts world marine engines market by 28%

By William Hall, Shipping Correspondent

THE SIZE of the world marine engine market fell by 28 per cent last year, following a sharp reduction in world shipbuilding activity.

According to figures published in The Motor Ship magazine, the total installed horsepower of new marine engines in 1979 fell from 12.5m brake horsepower (bhp) to 9.1m bhp. More than a third of the market is controlled by Sulzer of Switzerland, although the vast proportion of its engines are built under licence in places like Japan.

The big rise in fuel prices last year has led to shipowners installing more low-speed diesel engines which are more economical. Low-speed diesels account for 63 per cent of the engine capacity installed. Another 31 per cent is accounted



for by medium- and high-speed diesels.

The rise in fuel prices has also led to a big fall in the popularity of steam turbine engines—6 per cent of installed

capacity. Last year only 14 ships were equipped with steam turbines. This compares with 32 the previous year. Similarly, gas turbine engines have also fallen from favour.

In the low-speed diesel market Sulzer dominates the field, but its market share was reduced from 52.1 per cent to 48.1 per cent in 1979. By contrast, the second biggest low-speed engine builder, Burmeister and Wain of Denmark, increased its market share to 29.1 per cent.

In the medium- and high-speed diesel market, the French designed Pielstick range dominates with a 41.6 per cent market share. All the engines are built under licence by other engine builders. The next two biggest manufacturers are M.A.N. and M.A.K. Maschinenbau, both of West Germany.

## Indonesia resumes trading with China

By Richard Cowper in Jakarta

INDONESIA has resumed direct trading with China after a break in relations which has lasted almost 13 years. But direct shipments to and from China have been allowed so far only on a "case by case" basis, Mr. Adam Malik, Indonesia's vice-president, revealed yesterday.

The move would appear to represent a significant step forward towards normalising relations between the two countries. Indonesia and China have had no formal diplomatic representation, nor have they officially admitted to engaging in direct trade since relations were first frozen in October, 1967, as a result of China's alleged involvement in an abortive coup attempt in Indonesia in 1965.

Mr. Malik, in a luncheon address, gave what seemed to be the first official confirmation that a resumption of full relations with China would occur "soon".

"There were no longer any

difficulties between China and Indonesia on a Government-to-Government basis," he said.

Concrete examples of the improvement in relations were that some high Chinese officials had already visited Indonesia, and that for some commodities, such as timber and rubber—there had already been direct trade with China. Such shipments, however, required the approval of the Minister of Trade on a "case by case" basis.

The value of goods coming into Indonesia from China is estimated to be in the region of \$200m (£87m) a year, most of which comes through middlemen in Hong Kong and Singapore.

Mr. Malik was careful to point out that the much more relaxed relationship that had recently developed did not mean that all the problems had been solved.

## Marks in Egypt 'talks'

By Anthony McDermott

BRITISH companies, notably Marks and Spencer and Cadbury-Schweppes, are attempting to take advantage of the decision by Egypt's People's Assembly (parliament) on February 6 to end the economic boycott of Israel.

Mr. Gamal Nazer, the Egyptian Minister of Economic Co-operation said that Egypt was "in serious negotiations with Marks and Spencer."

The decision to drop the boycott is part of the normalisation of relations between Egypt and Israel after the Camp David accords.

Lord Marcus Sief, the company's chairman, yesterday declined to confirm negotiations

were taking place but said that his company would give what help it could to Egypt's economy. Mr. Nazer, however, said that Marks and Spencer hoped to set up an office to export fruit and vegetables to the UK for sale in its supermarket chains and planned later to invest in textile manufacturing in Egypt.

A Cadbury-Schweppes official confirmed that negotiations were taking place but emphasised that they had been going on for more than two years. The company has been discussing franchise arrangements for a bottling plant in Egypt, using the mineral springs near Helwan, an industrial area south east of Cairo.

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## UK NEWS

## Sealink reaping benefit of fare cuts

By William Hall, Shipping Correspondent

SEALINK, British Rail's ferry subsidiary, has increased its traffic sharply since it introduced its policy of selective price-cutting aimed at stimulating the off-peak travel market. Preliminary figures indicate that Sealink more than doubled its cross-Channel carryings last weekend.

On its Newhaven-Dieppe route Sealink carried 918 cars last weekend. This compares with 245 cars last year. On the more important short sea routes between Dover/Folkestone and France, Sealink carried nearly 1,000 cars on Saturday alone. This compares with an average 400 cars on a normal February Saturday.

No figures are available yet for Sealink's Dover-Ostend route but the early indications are that there was a fairly good increase in business.

Only 2 per cent cross in February and Sealink and the other ferry operators have started offering cut-price fares in an effort to stimulate tourist traffic in the off-peak months.

During February Sealink has been offering £20 return fares for a car plus two passengers on its routes to France and Belgium.

This compares with the normal return fare of £99.80 and £84.80 on the Newhaven-Dieppe and Dover/Folkestone-France routes at this time of the year. This offer expires at the end of this month and Sealink is offering £40 return fares for a car plus four passengers during March.

Townsend Thoresen has matched Sealink's £20 return fare offer during February and other operators such as P and O have been offering sharply reduced fares to stimulate the return day trip market.

## Japan has edge in planning

By Our Industrial Editor

LONG TERM planning and heavy investment policies by individual companies are among the main reasons for the success of Japanese industry, according to a study published yesterday by the Policy Studies Institute.

The authors, who have been involved in the Japanese operations of the Boston Consulting Group, also say that the other major factor is that management, labour, banks and the Government all work towards achieving consent for an efficient industrial policy.

*Japanese Industrial Policy*. By Iru C. Moganier and Thomas M. Hunt. Policy Studies Institute, 1 Castle Lane, London SW1. Price £3.95.

Leader, Page 22

## Decca TV to discuss deal with Japanese

BY JOHN LLOYD

DECCA, which is now being integrated with the Rascal group, is to discuss the possible sale of its television division to a "major Japanese company."

Mr. Nigel Graham Maw, the chairman of Decca, said yesterday that talks with the Japanese company would begin shortly.

While Mr. Graham Maw would not name the company, it is likely to be one of those which at present does not manufacture sets in the UK. Both Sanyo and Sharp fall into this category, as does JVC—though National Panasonic, which like JVC is a subsidiary of Matsushita, does have a plant here.

A successful takeover of Decca's Bridgnorth plant would bring to six the number of major

Japanese companies with television manufacturing interests in the UK. Besides National Panasonic, both Sony and Mitsubishi have independent plants, while Hitachi and Toshiba operate joint ventures with the General Electric Company (GEC) and Rank respectively.

Mr. Graham Maw said there were no plans to begin talks with Binatone, the UK electronic distributors, which has shown interest in bidding for the plant in association with a Far Eastern partner.

However, Mr. Gulu Lalvani, chairman of Binatone, said yesterday he would seek talks with Decca in three or four weeks' time, after Rascal, the new owners of Decca, had time

to consider the division's future. Decca said that Mr. Lalvani had discussed the possible manufacture of the Microvision pocket television, which he took over from its creator, Mr. Clive Sinclair, at Bridgnorth, and that he had also expressed an interest in a possible purchase, with a partner.

It seems likely, however, that Decca would favour a bid which might arise from talks with the Japanese company.

Decca's television plant, which is well equipped, manufactures about 120,000 colour sets a year as well as a new range of sets adapted for the Post Office videodata system. Prestel. It presently makes an annual loss of around £1m.

## Gamma rescue bid fails

BY GUY DE JONQUIERES

GAMMA GROUP, holding company for what was until recently one of the fastest growing computer software and service groups in the UK, has asked for voluntary liquidation after the last-minute collapse of a financial rescue plan.

Its main operating subsidiary, Gamma Associates, which specialises in designing and marketing systems based on mini-computers, has been placed in receivership.

According to Dr. George Cogan, founder and managing director of Gamma, these moves

became necessary after an abrupt decision by Planning Research Corporation, a U.S. consulting firm, to terminate negotiations on a takeover before a final agreement was due to be signed.

He said PRC gave no reason for its withdrawal from the negotiations, which it is understood, centred on a plan for the U.S. company to take over Gamma for a nominal sum and guarantee long-term debts of about £450,000.

Only last autumn, Gamma received an injection of capital and loans totalling £400,000 from a group of unnamed City

institutions. But this failed to ward off its worsening financial problems, and towards the end of last year it decided to seek a merger partner.

The Nottingham-based Gamma Group is chaired by Sir Denning Pearson, who was chairman of Rolls-Royce until it was forced into bankruptcy in 1971.

Gamma Associates, which was the lead company in the group until a corporate reorganisation last April, reported net pre-tax profits of £27,000 on revenues of almost £3.5m during its last full financial year, ended March 31, 1979.

## On-the-spot fines considered

BY LYNTON McLAIN

THE GOVERNMENT has started the review of the traffic laws promised in the Conservative election manifesto.

A working group from the Home Office and the Transport Department is now considering possible options for a number of changes in existing laws governing motoring.

In particular, the group is considering whether the present fixed penalty system—now mainly applied to parking, light-

ing and the non-display of a tax disc—would be extended to other offences, including speeding.

The Home Office may also replace the existing "totting-up" system where a number of endorsements on a licence may lead to its suspension. Instead, the Government is studying the merits or otherwise of a "points" system. Offences under such a system would be graded according to their

seriousness.

A separate Home Office and Transport Department working group said in a report to a Greater London Council committee that fixed penalty fines for parking offences in London should be raised from £6 to £10.

Mr. John Silberman, chairman of the Road Haulage Association last night called on all transport operators to urge the Government to reserve oil supplies for transport.

## Drinks industry warning

BY ELAINE WILLIAMS

THE WINE and Spirit Association, has warned that large tax increases in the forthcoming Budget, could badly damage the industry. It says that even at the present tax levels, wine and spirit consumption is falling.

Suggestions that increases could add as much as 30 per cent to the retail price of spirits and 15 per cent to wines have worried the association which believes that such rises would have an adverse effect on already declining sales.

Mr. Vincent Larvan, chairman

of the association, said that the Treasury's own figures for 1979/80 suggest that last year's VAT increase to 15 per cent would prevent growth in the sales volume of drinks. He warned that the damage to employment and investment would be "incalculable."

The Campaign for Real Ale is opposing the £21m purchase by Allied Breweries of 214 Scottish public houses and an Edinburgh brewery from Vaux Breweries.

## £1 coin is still being considered

By James McDonald

THE TREASURY is still considering the possibility of introducing a £1 coin which, with continuing inflation, would be very popular with vending machine operators.

Officially the Treasury remains uncommitted, however, it is believed there is growing support in the department for the coin.

One major consideration would be the high initial cost of its introduction, but "renewal" costs would be lower than for paper money.

## Hull vessel owners liquidation claim

Financial Times Reporter

THE BRITISH Transport Docks Board said yesterday the Hull Fishing Vessel Owners' Association was about to go into liquidation.

The association yesterday laid off its 113 "lumpers"—dockers who unload fish—because it had no work for them. There have been no trawler landings at the port for two weeks and no local vessels are expected to dock for another month. Nor is there any prospect of foreign trawlers landing at Hull in the immediate future.

A Board statement said it entered into a long-term agreement with the association in 1974 to renovate the fish dock encouraged by an assurance that the facilities would be required "in the foreseeable future."

"The association committed itself to a basis of payment for the use of the dock," the Board said. The Board is now considering the implications of the new situation.

The vessel owners have blamed the decline of the industry on the lack of an EEC fisheries policy due to protracted haggling in Brussels. The only fish available to the town's wholesale market in recent months has been coming overland from other British ports or by container from the Continent.

## Irish PM's initiative draws blank

By Stewart Dalby

THE LIMITED constitutional conference on Northern Ireland resumed yesterday, apparently unaffected by the weekend appeal of Mr. Charles Haughey, the Irish Prime Minister, that Britain declare an interest in encouraging Irish reunification.

The Northern Ireland Office had no public comment to make yesterday about Mr. Haughey's speech. However, it is understood that the British Government feels the time is not ripe for an Anglo-Irish initiative, and that the restricted conference should be allowed to run its course.

Delegates to the conference, which is confined to seeking ways of developing more political powers, local politicians and which specifically excludes discussion of the Irish dimension, yesterday considered the proposals of the SDLP, the main Catholic representative, for power-sharing in a devolved administration.

Mr. Ian Paisley, the main Unionist delegate, was absent on business in America. The conference in Stormont has been adjourned for 10 days.

Today, however, Mr. John Hume, SDLP leader, will meet Mr. Humphrey Atkins, Secretary of State, for another session of the "parallel talks" dealing with Irish unity, security and the economy.

Mr. Hume yesterday welcomed Mr. Haughey's speech, and urged that Mr. Haughey and Mrs. Thatcher should meet at the earliest possible date to begin discussion of a process towards a solution for the Northern Ireland problem.

## Rolls seeks engineers

ROLLS-ROYCE yesterday launched a campaign to recruit 300 skilled engineering workers for its Scottish aero-engine plants at East Kilbride and Hillington for work on the company's £4bn order book.

Mr. Don McLean, the general manager for the aero division in Scotland which employs 9,000 men, said: "The company has the orders, and the plant, but more skilled workers are needed to deliver the goods."

Rolls-Royce in London said that most of its factories are now short of skilled workers.

## William Press men cleared in Inland Revenue case

TWO SENIOR members of the William Press and Son Construction Group were cleared yesterday of allegations that they conspired to defraud the Inland Revenue.

Mr. Jeremy Connor, Bow Street magistrate, found that Mr. Raymond Daniels, managing director of William Press, and Mr. Paul Wood, group head office manager, had no case to answer. Both were discharged and allowed costs out of public funds.

However, after the 26-day committal hearing 11 other men were committed for trial at the Old Bailey, all having bail

renewed. Nine, all company employees, are accused of conspiracy to defraud the Inland Revenue and two, an employee and an accountant with the company's auditors, are accused of false accounting. The company itself was also committed for trial on the conspiracy charge.

The prosecution alleges that the Inland Revenue lost about £2m in tax because of the way the company hired and paid workers through subcontractors. Those sent for trial on the conspiracy charge are:

Mr. Alan Gravelius, 41, financial director; Mr. Cecil Nightingale, 62, manager of the company's special services

department; Mr. Dennis Searle, 50, general manager, southern division; Mr. David Gibson, 55, Scottish unit manager.

Mr. Ronald McGregor, 43, Scottish administration manager; Mr. David Mills, 55, Scottish contracts manager; Mr. Andrew Hoadley, 48, Scottish wages supervisor; Mr. Norman Sherwood, 48, general manager, northern division; and Mr. Ronald Reddy, 41, financial controller, northern division.

The two committed for alleged false accounting are Mr. Brian Backley, the company's tax manager, and Mr. Edward Swainsland, an accountant. Reporting restrictions were lifted.

## Royal hands over unit trusts

BY TIM DICKSON

THE ROYAL Bank of Scotland is handing over the investment and management responsibility of its two unit trusts to Henderson Administration, it was announced yesterday.

The change of ownership has the Department of Trade's blessing, will take place at the close of business on Thursday and affects 1,500 investors in the National and Commercial Income and Capital funds.

These are valued at about £3m. The group's links with the two trusts will not, however, be severed completely. The names of the two funds will be changed to Cabot Income Trust and Cabot Capital Trust but Williams and Glyn's Bank—a subsidiary of Royal Bank—will

replace Alliance Assurance Company's trustees in both cases. Mr. Walter Crosby, trustee and investment general manager of the Royal Bank said: "In recent times it has become increasingly difficult for the management of unit trusts, operated on a relatively small scale, to generate an adequate flow of funds."

"To create a viable unit trust operation would have required a major marketing effort incompatible with the role of branch financial advisers as independent financial advisers."

The Royal Bank unit trust operation dates back to 1969. Investment management was originally carried out on the Royal Bank's behalf by the

Tyndall group and the funds were only brought fully in house about three years ago. Neither fund has performed conspicuously well but the new management company, Henderson Unit Trust Management, has been one of the more successful groups recently. It has 18 unit trusts—three of them exempt—and some £110m of unit trust funds under management.

Mr. Jeremy Edwards, Henderson's investment manager, stressed last night that no changes would be made without consulting unitholders first. "Whether ultimately we change the investment policy to avoid any overlap or merge them with other funds will be decided in the next few months."

## Action against Law Society

BY ERIC SHORT

TWO SOLICITORS, Mr. James Swain and Mr. Alan McLaren, claimed in the High Court yesterday that the Law Society exceeded its legal powers in setting up a compulsory scheme to insure solicitors against civil liability for professional negligence or breach of duty. They are claiming a declaration that the insurance indemnity scheme set up in 1975 was null and void.

Mr. Justice Slade was also asked to rule whether or not the Law Society was entitled to retain for its own purposes, broker's commission received from the insurers on premiums paid by solicitors. In 1973, the commission totalled £640,000.

The Law Society denied that the scheme did not comply with rules made under the 1974 Solicitors Act or that it was not entitled to retain the commission.

Mr. Leonard Lewis, for Mr.

Swain and Mr. McLaren, pointed out that before the scheme was introduced, solicitors could do as they wished to insure against civil liability. Now the Law Society decided the conditions of the policy and the insurers. His clients accepted the principle of compulsory insurance. The issue was whether or not the rules permitted the type of scheme adopted.

He continued that the rules did permit the setting-up and maintaining of an insurance fund and that they gave the Law Society the power to take out a policy itself on behalf of solicitors or to require solicitors to take out cover with authorised insurers. But he argued that there was nothing in the rules to permit the present method of insurance under which the Law Society acted as an agent for solicitors.

The Law Society, said Mr. Lewis, having made the arrangements for compulsory insurance, went further and made arrangements to receive a substantial part of the broker's commission. This meant that the society was claiming back part of the premiums paid by solicitors.

The present insurance scheme was put into effect after 10,500 solicitors had opted in favour and 7,500 against. The premiums paid under the scheme in 1976 were £387 for a single practitioner and £310 for a partner. They had risen to a 1980 forecast of £926 for an inner London solicitor and £712 for country solicitors.

Mr. Swain, in a sworn statement read by Mr. Lewis, said that he and Mr. McLaren had received numerous letters of support from solicitors throughout the country, mainly those with small practices. The hearing continues today.

## Docklands site dropped as Channel terminus

BY LYNTON McLAIN

THE Greater London Council has dropped, for the time being, its plans to use the docklands area of east London as a site for a Channel tunnel terminus.

Instead, a report from council officials has narrowed the possible sites to seven options, with five based on or near existing British Rail stations. Docklands remains an option, but only as a "very long term solution."

Mr. Alan Greengross, chairman of the GLC's planning and communications committee, said yesterday that docklands had long been the council's preferred site. It could give a "vital impetus" to plans for regenerating the area.

However, a terminus and new transport links into docklands would be "very expensive" and could be built only by an acceleration of existing proposals for improved road and rail links.

The more practical options are Victoria, Waterloo, London Bridge, West Brompton, Olympia, Nine Elms, and the Bricklayers Arms area in south-east London.

The joint British Rail/French Rail plan for a single track tunnel under the Channel has been evaluated by Sir Alec Cairncross and his report is with Mr. Norman Fowler, Transport Minister. A statement by the Minister is expected before March 5.

A final decision on a fixed link across the Channel is dependent on the outcome of a European Commission evaluation of a joint report by Coopers and Lybrand and SETEC Economie, of France.

## £62,000 for Newspaper Fund

FINANCIAL TIMES REPORTER

NEARLY £62,000 was raised by the annual appeal for the Newspaper Press Fund during the current year. This was announced yesterday at the annual lunch of the Fund at the Press Club in London.

Mr. Alan Hare, chairman of the Financial Times, was chairman of the appeal for 1979/80, and the appeal chairman for the next financial year will be Mr.

Robert Iliffe, of the Birmingham Post and Mail. Lord Barnetson, senior vice-president of the Fund, presided in the absence of Sir Max Aitken, who was unable to attend.

Mr. Arthur Tietjen, the Fund chairman, said that it paid out more than £1,000 a week in grants and pensions. He thanked all those who had supported it in the past year.

## NEWS ANALYSIS—BANK OF ENGLAND RECOMMENDS LIMITS ON BANK LOSSES

## Plan for tighter control of foreign exchange dealings

A BANK OF ENGLAND consultative paper, which proposes limits on the extent to which a bank can suffer loss as a result of currency exposure was circulated to banks operating in the UK last week.

The paper sets out to establish a framework of supervision for foreign exchange dealings. Banks are asked to observe its proposals during the consultative period.

The following is an abbreviated version of the paper which has already attracted considerable interest in banking circles:

Exposure to the risk of movements in foreign exchange can arise in two ways: as a result of the structural position of a

bank or of its dealing position. All exposures arising from foreign currency operations, other than those of the agreed structural position, will be regarded as a dealing position, to which the exposure limits described in the succeeding paragraphs will be applied.

For institutions registered in the UK, losses or profits will arise as a result of translating foreign exchange positions into sterling and will be a charge on a capital base expressed in sterling. It seems logical, therefore, that for the purpose of monitoring and control positions and limits should be expressed in sterling.

For translation purposes, the "closing rate" method of valua-

tion and is preferred by the Bank to the alternative "temporal" method.

A bank's exposure needs to be viewed in terms of the total of its positions in all currencies (including gold) and its net position in any individual currency against all other currencies (including gold).

The Bank therefore proposes limits on the aggregate of all positions as defined below and on the extent to which an open position can be taken in any one currency. These limits will restrict both a bank's overall exposure and any undue concentration of exposure to foreign exchange risks.

One element of a sterling-based bank's overall exposure is

its net foreign currency position held against sterling, more easily measured as the net position in sterling (although in part this arises as a residual).

The risk of a loss arising from an open position in sterling is no different from that arising from an open position in any other currency. The Bank therefore proposes that the net open position in sterling should be included in both limits.

It would be possible to express these limits in a number of ways, either in absolute money terms or as a proportion of some element of the balance sheet.

In the opinion of the Bank it would be most appropriate to relate the acceptable level of

exposure to a bank's capital base, because it is from this source that the loss must be made good.

The Bank proposes that the aggregate position that a bank may take should not exceed 10 per cent of its capital base.

It similarly proposes that the maximum acceptable position in any one currency should also be defined in relation to a bank's capital base rather than as some absolute amount.

Clearly because of the element of concentration this should be smaller figure than the limit on the aggregate position. The Bank proposes therefore a limit of 3 per cent of the capital base.

The limits have been set at levels appropriate for banks with substantial experience in foreign currency operations. For small institutions or institutions with limited experience in foreign currency business (which are likely to include more licensed deposit-takers), more restrictive limits may be appropriate and, in such cases, the Bank proposes to establish individual limits in the light of circumstances.

The limits proposed for prudential purposes represent the limits which the Bank would expect to accord with a market view of what is prudent in normal circumstances. To monitor banks' positions, the Bank proposes to call for returns to be made at the end of each

month. The Bank proposes that the new system should apply to the operations of UK and overseas branches of banks incorporated in the UK.

These operations are undertaken by a single legal entity and, with the development of global foreign exchange markets, the Bank considers it essential that banks, and their supervisory authorities, should monitor exposures on a worldwide basis.

However, the Bank appreciates that some banks are still developing their internal reporting systems, and a new statistical return will have to be agreed before monitoring on this basis can be formally

instituted. The Bank wishes to introduce this as soon as is practicable.

Under the Banking Act, the Bank has supervisory responsibility for the UK branches of foreign banks, although, in fulfilling such responsibility, it is enabled under the Act to place substantial reliance on supervisory authorities in the parent country.

In furtherance of this responsibility and in order to assure orderly foreign exchange markets in the UK, the Bank proposes that the operations of foreign banks in the UK should be, in principle, subject to the same system of prudential limits as those applied to UK banks.



# Telling people where to invest is as important to us as telling people where to go.

A lot of people turn to the English Tourist Board for advice before they set off on holiday.

They find the information we give them makes a big difference to their enjoyment of a region.

But instead of going on holiday, say you were going to build a hotel. Would you consult the ETB about its location? Probably not.

Yet an important part of our job is to help investors pinpoint development opportunities in areas needing them.

It goes hand in hand with the work we do to promote those areas for holidays.

At the moment, for instance, there's a campaign on TV to persuade people in the South to visit the Northcountry.

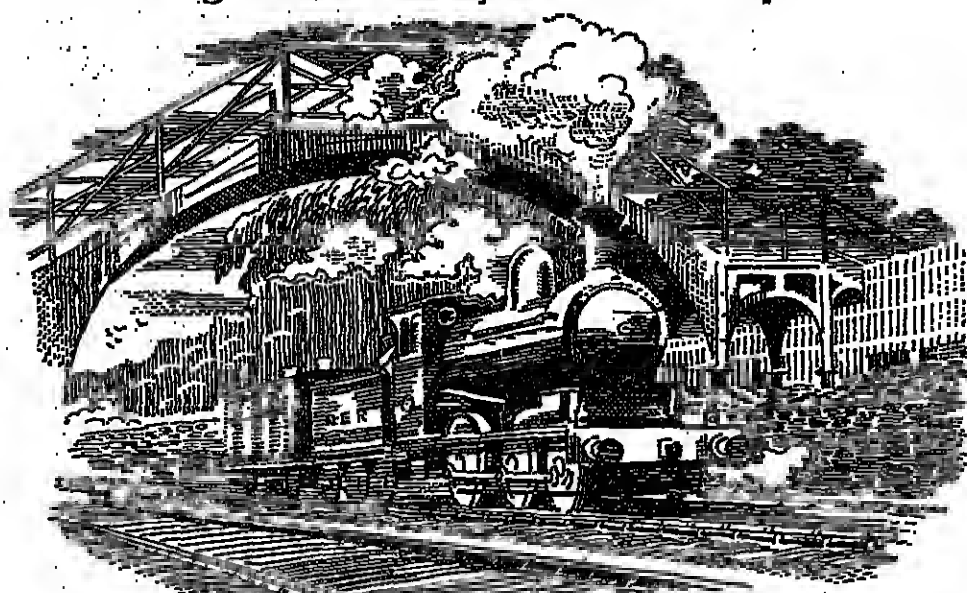
You've probably seen the commercial featuring Spike Milligan.

The size of the campaign reflects the size of the tourist industry today.

It's grown enormously over the last few years with



WE'RE RUNNING A TV CAMPAIGN TO ENCOURAGE TOURISM IN THE NORTH.



THE ETB HELPS TO RECREATE THE PAST AT THE NORTH OF ENGLAND OPEN AIR MUSEUM.

an increase in visitors from overseas of over 90% between 1971 and 1979.

But if we are to continue to attract overseas tourists, and more important perhaps, are to persuade those who live here to take their holidays here too, it's vital we provide the facilities they expect, especially in areas at present lacking them.

This is why the ETB want to encourage investment in tourism and why perhaps we could be helping you.

What kind of scheme are we interested in?

Let's look at some examples. They should also give you an idea of the scope of our experience in helping investors.

One of the largest and most imaginative schemes we've been involved in is The North of England Open Air Museum at Beamish.



AT HOMELEIGH AN ETB GRANT HELPS RETAIN THE CHARACTER OF TWO CONVERTED BARNES.

Begun in 1970, it covers two hundred acres of parkland near Chester-le-Street and is a recreation of the region's history and way of life.

Many of the attractions were developed with ETB's financial assistance, including a farm, a colliery with a row of pitmen's cottages, and a tramway, and our involvement is continuing into the eighties.

Beamish attracted 300,000 visitors last year. By 1985 the figure is expected to be over half a million.

It's a good example of the sort of large scale investment we hope to see more of in the future.

Obviously few of the 40 or so projects that arrive at the ETB each week in search of help and advice are on such a scale.

But regardless of size, we're looking for quality and viability in a scheme.

The following is a good example of this.

When Mr. Buchanan approached us he had two disused farm buildings at Homeleigh that he wanted to convert into self-catering accommodation.

In order to retain the Cornish character of the barns, and to complete the work to a high standard, he needed our help.

We gave him our advice and a grant, and by June last year the accommodation was ready for the first ten guests.

It's projects like this, where existing buildings are improved with care and consideration, that we're only too happy to assist.

The Newbus Arms is another example. Set in quiet countryside 3 miles east of Darlington, this Gothic manor house had been standing empty until Mr. Paxton bought it in 1976.

Owner of a construction company, he was, like many of the businessmen we've helped, looking for an opportunity to diversify his business interests.

We liked his plans for converting the house into a first class hotel and agreed to help.

We're particularly keen to encourage this type of investment, as often the properties concerned are in areas with little or no accommodation.

Sometimes the best way to attract holidaymakers to an area, and at the same time extend the holiday season, is to develop a complete range of facilities.

This is what a London firm wanted to do at Northam, North Devon.

They'd bought a Georgian house and 17 holiday bungalows in 1969. Then eight years later they decided to redevelop the site and approached the ETB with their plans.

There was to be 59 self-catering chalets, a swimming pool, squash court, tennis courts, putting green, games room, restaurant and club bar.

It was exactly the kind of development that's needed in many areas of England in order to attract visitors, particularly from overseas, away from the well-known and often congested holiday centres. With our help, Lenwood Country Club re-opened in 1978. But how, exactly, could the ETB help you?

Obviously we'd need to talk to you to answer that, but it might be an idea if we looked more closely at the different kinds of help we have to offer.

Perhaps the hardest part for anyone investing in tourism is getting to know about the opportunities that exist.

That's why, a short while ago, we produced a series



THE POOL AT THE LENWOOD COUNTRY CLUB. IT WOULDN'T HAVE BEEN POSSIBLE WITHOUT OUR HELP.

of regional portfolios of Development Opportunities in Tourism. Already they've led to a major hotel development and there are others under consideration.

Prepared in collaboration with the relevant regional tourist boards and local authorities, each one gives background information on the area and, where known, specific development opportunities in four categories of tourism: serviced accommodation, self-serviced accommodation, leisure facilities, and business facilities.

Each regional portfolio costs £10 and all information in them is continuously under review.

They can reduce significantly the time and effort normally taken to locate a site for development, especially as each location has been checked with the local authority.

So if you're contemplating a self-catering development, for example, you can get a good idea of the type of investment most likely to be profitable and least likely to meet planning objections.

You'll get further help, too, from our series of Development Guides that deal, in particular, with various aspects of taxation and legislation.

And a new series, Planning Advisory Notes, although mainly intended for local authority planners, will certainly be of interest if you're involved in the planning or management of a tourist development.

We may be able to assist financially with a project too, although this depends, amongst other things, on its location.

We can only consider loans and grants for projects in Assisted Areas;

that is Cornwall and parts of Devon and the North of England down to a boundary stretching roughly from Stoke-on-Trent to Skegness.

However, we can give advice on investment in tourism for the whole of England, and we maintain close contacts with the Clearing Banks and other major sources of finance who are increasingly sympathetic to supporting investment in tourism.

We offer the most comprehensive range of information and expertise on tourism matters. But if we are unable to help, we're usually in touch with someone who can.

No matter the project you're considering then, if it involves investment in tourism, we'd like to talk to you.



Phone 01-730 3400 and ask for Frank Howe if you'd like general advice on tourism investment in England, or Paul McKeough for details of grants and loans for specific projects in Assisted Areas.



English Tourist Board, 4 Grosvenor Gardens, London SW1W 0DU.



# New cooker trends cut British sales

THE CHANGING trend in electric cooker design away from free-standing to built-in appliances is hitting British manufacturers in a market which has traditionally been one of their strongholds.

Figures from the Association of Manufacturers of Domestic Electrical Appliances show imported cookers took 30.5 per cent of the UK market in the first 10 months of last year, double the 10.25 per cent of January-October, 1978.

Appliances covered by these statistics include free-standing, built-in cookers, table tops with oven and grill or grill and boiling plates, but exclude microwave ovens and individual grills and toasters.

The market for free-standing electric cookers is almost static, with sales of about 580,000 a year. Importers have not taken so much of this market.

Built-in appliances, from the only major growth area for electric cookers, and it is here the importers have been making inroads. Thorn Domestic Appliances, which pioneered the built-in cooker in the UK several years ago, now has about 50 per cent of this market compared with the 85 per cent it

once accounted for.

Thorn's own figure, based on slightly different classifications from AMDEA's, show imports taking 21 per cent of the market for built-in units during the 10 months compared with about 12 per cent in 1978.

However, the company claims that the overall market penetration of imported electric cookers — free-standing and built-in — excluding the other goods covered by AMDEA statistics was 7.3 per cent in the ten months to October, 1979, compared with only 4.3 per cent in the same period of 1978.

Microwave ovens, which are not classified by either AMDEA

or Thorn as electric cookers, have suffered mixed fortunes in the UK. Thorn is the only British manufacturer, and import penetration is high, but no figures are available.

About 80,000 a year are sold in the UK, with the U.S. and Japan the main source of imports. The market started to increase in 1978, but fears about safety caused sales to drop rapidly, leaving high stocks of imported goods in the UK.

Towards the end of last year, interest in microwaves began to revive and sales have been steadily increasing. With stocks high, imports have not reflected this increase.

## Juggernaut ban sought

BY LYNTON MCLEAN

THE Greater London Council wants to ban some of the biggest juggernaut lorries from the capital ahead of possible plans by the Government to raise maximum permitted lorry weights in line with European Commission policy.

The council fears that the Government may accede to EEC

policy — which calls for maximum weights of up to 44 tonnes gross.

Mr. Alan Greengross, leader of the GLC planning and communications committee, said yesterday: "These huge lorries pose a tremendous environmental threat to London. We plan to explore ways of banning these monsters."

# Industry Secretary warns Co-op Agency on cash

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

SIR KEITH JOSEPH, Industry Secretary, has warned the UK Co-operative Development Agency it might not be granted more government cash for administrative expenses when its initial £900,000 runs out in 18 months.

The agency was set up under a 1978 Act to encourage the growth of co-operatives — particularly in industry. Sir Keith said the agency can continue to carry out this function using the £900,000.

But he has warned Lord Oram, the agency's chairman, that it "should not be taken for granted" that a second

tranche of £800,000 provisionally provided under the Act would be forthcoming.

This means the agency has just over a year to build up its work sufficiently to be able to mount a case for further funds. It is exploring possible co-operative ventures for some London low authorities and studying the feasibility of other projects.

It hopes to have built up enough businesses to achieve a fee income of £50,000 a year by the end of the 1980-81 financial year. This would help to make it self-sufficient, and reduce its reliance on State funds.

# UK textile industry should 'share blame'

BY RHYS DAVID

BRITAIN'S COTTON and allied textile industry must take some of the responsibility for its decline in recent years and cannot blame low cost imports entirely, says the first report by the sector's recently established Economic Development Committee.

The conclusion is prompted by the sector's very poor performance in 1978 when UK consumer spending on clothing rose 9 per cent in real terms, resulting in a 9 per cent rise in apparent home consumption of cotton and man-made fibre cloth. Imports of woven fabric rose 20 per cent in this period, with 30 per cent of the increase coming from developed countries — mostly other EEC members.

Imports of printed fabrics grew by 63 per cent with nearly all the increase coming from developed countries, while UK weaving production fell 2 per cent and output in printed rose by only 2 per cent.

The industry is criticised for not responding fast enough to changes in fashion, such as the growth of corduroy in recent years. UK consumption doubled between 1977 and 1978, but limited production capacity meant very little of the increase went to home producers. The UK was also slow to respond to changes in the print market.

The report says: "While the UK's difficulty in competing on equal terms with developing countries is readily understandable, its problems in matching the performance of high cost competitors are disturbing, particularly given that the UK's wage costs are considerably lower than those of most other developed countries."

The industry is told bluntly that it must operate more effectively in the EEC, winning

a bigger share of the European market and claiming back some of the domestic market share lost to imports. This will require attention to be paid to productivity, which, according to the report, is lower on average than in other developed countries. A study of ways in which productivity can be improved will form a major part of the committee's work in 1980.

The report accepts that the UK industry has been weakened by the high level of imports, depriving it of some of its bulk markets and exerting pressure on prices. This in turn has affected the industry's ability to invest in new plant.

On the positive side, however, the industry is given credit for the efforts it has made to boost productivity, for its willingness to introduce shift working, and for its outstanding labour relations. In spite of the various problems the sector, which in 1978 had an output worth £1,650m, has been prepared to invest more than £550m since 1970.

The committee's message is that the framework of controls on low cost imports needs to be retained when the present round of the GATT multi-fibre agreement comes up for renewal in 1981. Safeguards against disruption of EEC markets by Greece, Spain and Portugal are also recommended, with action to ensure that low-priced U.S. exports are held in check.

The industry is urged to look very closely at the possibility of introducing microprocessor technology, particularly in finishing. Cotton and Allied Textiles EDC, Progress Report 1980, Millbank Tower, London SW1P 4QX.

# Stevenage heads for property sales target

BY ANDREW TAYLOR

STEVENAGE new town is well on the way towards meeting its £20m target of property sales as part of the £120m new town asset disposal ordered by Mr. Michael Heseltine, Environment Secretary.

It is understood that £16m of sales have now been agreed, the largest deal involving the Greater London Council pension fund will be agreed to pay £12m for a town centre shopping complex. Massey Ferguson has agreed

to pay around £1m for a parcel of industrial properties.

Stevenage borough council is strongly opposed to the sales and has sponsored a Private Bill in Parliament to establish a new public agency to acquire £55m of commercial and industrial assets owned by Stevenage new town.

However, the Bill so far has failed to be moved through the second reading because of opposition from Conservative MPs.

# Brokers concerned by Budget proposals

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

A WARNING that the Budget could come yesterday from stockbrokers James Capel in a circular which highlights some of the City's reservations about the Government's fiscal and monetary policy.

The brokers note that in the past three months the Government has built up expectations of a tough Budget in the spring and a public sector borrowing requirement of £90m to £100m in 1980-81 which has been discounted in gilt-edged prices.

However, there is now the serious possibility that expectations will not be fulfilled except by cosmetic devices such as further sales of publicly owned equities and advance sales of North Sea crude oil.

James Capel suggest this might not impress financial markets since some of the measures would be merely a change in the method of financing borrowing. The brokers therefore say the Government should shelve the statutory obligation to increase income tax thresholds each year in line with past inflation and make no change in indirect tax rates.

"Together with specific expenditure cuts of about £700m and some reduction in the UK's EEC Budget contribution, this

would enable a real reduction in Government borrowing to occur with zero impact on the price level and inflationary expectations."

Looking to the medium-term, brokers Capel-Cure Myers suggest revenue from North Sea oil will be larger than the public sector borrowing requirement by 1983.

On the assumption of a modest rise in production and an average rate of growth in the price of crude oil of 10 per cent a year, Government revenue income from the North Sea will be about £70bn between now and 1985.

Cepel-Cure Myers conclude that "the build-up of North Sea related revenue will considerably assist the Government in meeting its financial objectives and provide greater fiscal flexibility. This will certainly allow the Government to meet its election pledge to cut the basic rate of income tax from 30 per cent to 25 per cent before the next election, while still helping to resolve some of the financial problems facing British industry."

A fall in total output, as measured by real Gross Domestic Product, of 1.1 per cent this year has been forecast by Staniland Hall Associates, a firm of economic consultants,

## SHEERNESS FACES MASS PICKET

# Steelworkers 'not afraid'

BY OUR LABOUR AND INDUSTRIAL STAFF

WORKERS AT Sheerness Steel, which is working normally in spite of the national steel strike, said yesterday they would not be intimidated into joining the dispute.

A mass picket, including steel workers and miners from Kent and Yorkshire, is planned tomorrow to try to persuade the Kent steelworkers to obey the Iron and Steel Trades Confederation's instruction to stop work.

But Mr. Terry Watts, chairman of the Sheerness branch of the ITC, said yesterday: "We are ready for the pickets, no matter how many are sent down here. We are not afraid of them and we will certainly not be intimidated. My men will walk past them to get to work with the knowledge that the law is on their side."

The first shortages of canned foods are expected to show by the beginning of April if the strike is not ended well before then.

That is, when the Food Manufacturers' Federation, used by the food canning industry, to be reflected in

shops. The shortages will be in the less popular sizes of cans, rather than in actual brands of foods.

A sample of the federation's 317 members has shown production has not yet been interrupted, partly because many companies anticipated the strike by buying additional stocks of tinplate. Tinplate orders in December were 30 per cent higher than usual.

"There is no need for panic, and we are pleased that housewives don't seem to be doing so," the federation said yesterday. Heinz was confident of maintaining output of 1m tins a day of baked beans, although the least bought sizes might have to be trimmed.

This was in sharp contrast to the gloom of Metal Box, which supplies 70 per cent of the can market and normally produces 6bn food cans and 2bn drink cans a year. It expects to supply only a third of the demand for food cans this week, although it is meeting orders for beverage cans.

More than 4,000 of its workforce are laid off or taking an early holiday. Tinplate shortages have hit production at 12

of its 24 "open top" plants, which make food and drink containers, and at two of its "general line" plants, which make non-food containers.

Meanwhile, the National Association of Steel Stockholders has warned that widespread stripmill steel used in household "white goods" — washing machines, refrigerators, freezers — could start to become scarce in the next two to four weeks.

The association said that stockholders were "eking out supplies, looking after regular customers where possible."

The 2,800 production workers at Austin and Pickersgill, the Wearside shipyard, went onto short-time working yesterday. A and P, which is probably Britain's most successful shipyard, won a spate of orders just before Christmas. As a result it is the most vulnerable of all Britain's shipyards to the steel strike, since it is using about 300 tons of steel a week. The day was a working day on Tuesday, Wednesday and Thursday and the night workers are working three 10 hour shifts one week, and two shifts the following week.

# Target set for civil servants

BY OUR LABOUR STAFF

THE Society of Civil and Public Servants, the second largest civil service union, yesterday announced its target figures for pay increases.

The targets are what union officials hope can be achieved in negotiations with the Civil Service Department, which will begin after the Government has finally set the cash limit for the Service.

The union's targets last year for its 105,000 members closely corresponded with the final settlement level of 25 per cent, but CSD officials are arguing this year that the link this time will not be so close. Independent Pay Research Unit comparability studies are likely to be somewhat lower than the SPS targets.

The targets are also expected to clash with the cash limit for the Service, to be fixed in the next few weeks. This is unlikely to stray too far above the 14 per cent level laid down at the end of last year for other public service rises.

The union's targets would take the maximum pay level of an executive officer from the present rate achieved in January of £7,700 to £7,900; a higher executive officer from £7,250 to £8,900; a senior executive officer from £8,900 to £11,200 and a principal from £11,750 to £14,700.

The union has not set target figures for the next two grades, Senior Principal and Assistant Secretary, which are affected by the pay levels awarded to senior civil servants by the Top Salaries Review Body, chaired by Lord Boyle.

# BL unions want vote on Robinson

BY ARTHUR SMITH

SENIOR shop stewards from Longbridge, Birmingham, last night urged the Amalgamated Union of Engineering Workers to call a mass meeting to involve all 13,000 BL car workers at the plant in a protest strike over the dismissal of Mr. Derek Robinson, the convenor.

The joint shop stewards' committee, representing all unions at the plant, argued that the whole workforce, and not just the 8,000 engineering members, elected Mr. Robinson convenor. All employees should therefore be consulted at a mass meeting to decide whether to strike.

The call was being considered last night by the Birmingham West district committee of the AUEW which had been expected to tell members at Longbridge to strike in line with the executive's finding that Mr. Robinson had been unfairly dismissed.

But the intervention of the

joint shop stewards' committee, which is dominated by the Transport and General Workers' Union, can be expected to have provoked some resentment in the district committee, as Mr. Robinson is an AUEW member.

## Ballot

The district committee has consistently supported Mr. Robinson, even though it is clear there is considerable resistance by workers to strike on an issue of principle.

The engineering union has resisted pressure from the company for a ballot at Longbridge, but a mass meeting could provide the test of shop-floor opinion that many union leaders feel is necessary.

On the other hand, the AUEW will not want to be seen to be pressured by other unions, and will want to dictate the timing of any proposed action.

# Assay future at risk

FINANCIAL TIMES REPORTER

FEARS for the future of the Birmingham Assay Office were expressed last night as the result of a strike by more than 200 workers, some of whom have occupied the premises since last week.

Soaring prices of gold and silver this year have reduced the volume of work by around 40 per cent and management has proposed 50 redundancies. Following a breakdown of talks with representatives of the

National Union of Gold, Silver and Allied Trades, who suggested a reduction of working hours and other means of avoiding loss of jobs, a ballot of workers was carried out by the union.

Mr. Bryn Waters, district secretary of the union, said that this showed 120 in favour of a strike and 65 against. No more talks with management were planned.

# Attack on Housing Bill provisions

BY OUR LABOUR STAFF

LEADERS of 500,000 local government officers are calling for withdrawal of Housing Bill provisions which, they say, may cause a "severe conflict of loyalties."

Careers could be jeopardised by the Bill's proposals, the National and Local Government Officers' Association says today in a letter to its political advisers.

The union says some proposals would empower the Environment Secretary to name individual officers and make them responsible for producing documents needed for sale of council houses.

The clause would be used, it says, for councils opposed to such sales.

Expressing "alarm" at

Clause 22, Sec. 4, the union says its effect will be to put "considerable and unnecessary pressure upon individual local government officers."

NALGO said: "Some would have to choose whether to obey the Secretary of State or their locally elected political masters. Others might face conflicting instructions from their political and professional superiors if, for instance, the 'reasonable steps' taken by the chief executive are to tell his junior to provide the information."

This will create difficulties for them and may in some cases place their careers in jeopardy. The union says that proposals could produce great tension between officers and their employers.

# Ferry switch as strike halts Sealink

BRITISH RAIL'S Sealink car ferry services between Harwich and the Hook of Holland were halted for a second day yesterday because of a strike by ship's officers.

Sealink said that passengers and their cars would be able to transfer to ferries operated by BR's Dutch partner on the route, the Zealand Steamship Co., but all freight services would be badly disrupted.

At this time of the year most traffic on the route is freight.

The strike by 180 members of the Merchant Navy and Airline Officers' Association is in protest at alleged delays in settling a pay and conditions dispute. They plan a series of 48-hour strikes because they say management has not replied to their proposals.

# Workers plan sit-in to save factory and jobs

BY RHYS DAVID

WORKERS AT a Stone-Platt textile machinery plant in Oldham, Greater Manchester, are to strike and occupy the factory from today in protest against its proposed closure at the end of the year with the loss of 850 jobs.

The plant has been affected by a slump in demand for textile machinery and the collapse of plans to introduce alternative products. Management had earlier rejected a union request that notice of closure should be withdrawn and that 117 redundancies already announced should be rescinded.

The action has been organised by unions affiliated to the Confederation of Shipbuilding and Engineering Unions. It is expected to win the support of the district union committee. Management is warning, however, that far from causing a

review of the closure decision it could bring forward the final closure and ruin plans to re-establish a smaller transmissions business employing 200 people elsewhere in Oldham.

The company supplies transmissions to other Stone-Platt textile machinery plants and to outside customers. It hopes that re-establishment of the business on a new site with a smaller workforce will enable it to cut overheads and compete more effectively with other suppliers.

Mr. Keith Leach, UK regional director of Stone-Platt Electrical, the group company responsible for the Oldham factory, said yesterday that a strike affecting the transmission business would destroy customer confidence and make it impossible to re-start the operation.

# Chemical staff seek shorter working hours

CHEMICAL industry employers will face industrial action unless they concede shorter hours this year, the General and Municipal Workers' Union said yesterday.

Mr. David Warburton, the union's national officer for the industry, told shop stewards at the Albright and Wilson chemical plant at Whitehaven, Cumbria the unions would be seeking a cut in working hours throughout the industry.

Negotiations are due to start at the end of this month. Mr. Warburton gave employers until May to come forward with firm proposals to reduce hours. "You should prepare for the worst," he told shop stewards. "If we get a negative reply then in accordance with the decisions of the GCHU chemical conference in January, industrial action will commence from the beginning of May."

## Union Corporation Limited

(Incorporated in the Republic of South Africa)

### PROVISIONAL ANNUAL FINANCIAL STATEMENTS

The following are the unaudited provisional annual financial statements for the year ended 31 December 1979, together with the audited comparative figures for the previous year:

#### CONSOLIDATED INCOME STATEMENT

	Unaudited 1979	Audited 1978
Operating income	R900	R900
Income from investments	117,640	88,428
Realised profit on investments (Note 1)	36,182	30,038
	6,239	11,580
	170,050	130,044
Deduct:		
Exploration expenditure	4,778	3,507
Interest paid	27,692	23,704
	32,470	27,211
Net income before taxation	137,580	102,833
Taxation	24,426	18,565
	113,154	84,268
Attributable to outside shareholders in subsidiaries	29,475	21,747
Income attributable to ordinary shareholders	83,679	62,521
Earnings per share (Note 1)	136 cents	102 cents
Dividends:		
Interim dividend of 19 cents (15 cents) per share	11,658	9,175
Final dividend of 43 cents (32 cents) per share	26,583	19,634
Retained income for year	45,438	33,712

#### CONSOLIDATED BALANCE SHEET

Share capital and reserves	335,539	278,183
Outside shareholders' interests in subsidiaries	164,756	111,469
Long-term liabilities	144,696	161,965
Deferred taxation	27,534	38,378
	672,425	588,100
Represented by:		
Fixed assets	374,971	315,656
Investments:		
Listed (market value R798,586,000; 1978—R415,630,000)	143,397	123,910
Unlisted (directors' valuation R23,652,000; 1978—R16,388,000)	3,756	3,594
Loans and loan portion of taxation	37,718	37,799
Current assets	468,558	348,016
	1,031,310	822,555
Current liabilities and provisions	358,885	234,735
	672,425	588,100
Net asset value per share taking listed investments at market value and unlisted investments at directors' valuation	1,643 cents	947 cents

#### NOTES

1. Realised profit on investments. Realised profit for the year 1978 included an exceptional amount of R7,078,000 arising from the sale of the group's interest in Minera Frisco S.A. de C.V. This amount was equal to 12 cents per Corporation share. Actual earnings for 1978 excluding this amount were thus 90 cents per share.

2. Results for the year. The results for the year reflect an improvement in income attributable to ordinary shareholders amounting to R21,188 million (34 per cent) when compared with the results for 1978. The improvement is analysed below:

3. Dividends. The interim and final dividends for 1979 and the final dividend for 1978 are based on an issued share capital of 61,366,737 shares. The interim dividend for 1979 was paid on 61,168,757 shares.

4. Exchange Rates. As a result of applying the rates of exchange ruling on 31 December 1979 there was a downward adjustment of R2,406,000 (1978—an upward adjustment of R1,404,000) in the net book value of certain of the group's foreign assets. This has been charged against distributable reserves.

5. Subsidiary Companies. During the period under review the Corporation increased its holdings in certain subsidiary companies as set out below:

	Effective holding at 31.12.79	Effective holding at 31.12.78
Darling & Hodgson Limited	56%	55%
Evelyn Haddon & Company Limited	55%	55%

6. Capital Commitments. The group's capital commitments at the year-end were as follows:

	R29,339,000 (1978 R25,135,000)
Contracts concluded	
Expenditure authorised by directors but not contracted for	R31,791,000 (1978 R190,186,000)

On behalf of the Board  
E. PAVITT  
K. A. SMITH Directors

By order of the Board  
per pro UNION CORPORATION (UK) LIMITED  
London Secretaries:  
L. J. Baines  
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18 February 1980



## Fibre quotas 'almost a total failure'

BY PHILIP RAWSTORNE

THE Government was accused in the Commons yesterday of "almost total failure" in securing protection for the synthetic textile industry against imports from the U.S.

Mr. John Nott, Secretary for Trade, was greeted with a chorus of complaints and protests from both Labour and Tory MPs when he announced the European Commission's decision on Britain's application for import quotas.

He admitted that he was "not wholly satisfied" with the outcome of the Government's application.

"But we have to acknowledge the overriding duty of the Commission not to provoke a sudden surge of protectionism," he said.

The quota levels for polyester filament and nylon carpet yarn should cut imports from the very high level reached at the

end of last year, Mr. Nott told MPs.

"But it is our view that they should not be so severe as to provoke retaliatory action... nor to create damage to the downstream textile and clothing industries which depend on the availability of low-cost fibres for the competitiveness of their own end products."

**Trends**

Though the Commission had refused a quota on man-made fibre carpets because imports accounted for only 8.5 per cent of the market, it would monitor the situation. It recognised the need for safeguards if present trends continued.

Mr. John Smith, Labour's trade spokesman, said that the decision would cause "dismay and alarm" throughout the industry.

The quota for nylon yarn would allow more imports this year than in the whole of 1979;

that for polyester filament was 50 per cent higher than the imports in 1979.

He told Mr. Nott that he had achieved "almost total failure" in protecting the industry.

"You have neglected a British national interest which it was your duty to maintain," Mr. Smith declared.

Mr. Nott retorted that the only alternative open in the Government had been unilateral action.

"If we had acted unilaterally, within six weeks the quotas would have come off all together," he said.

He told Mr. David Steel, the Liberal leader, who called for a "buy British" policy by public corporations, that Britain could not afford "a round of protectionism."

The quotas would raise prices in the domestic market and allow the industry time to readjust to competition, he added.

But MPs for the Lancashire and Yorkshire textile areas in particular voiced strong dissatisfaction.

Mr. Robert Atkins (C. Preston North) and Mr. Edmund Bulmer (C. Kidderminster) asked what further protection the industry could expect.

## Balance

Mr. Gary Waller (C. Brighouse and Spenborough) said that the import of U.S. carpets was causing increasing concern.

"If the present level of subsidised imports is not considered to be causing serious injury, what level will they have to reach before action is taken?" he demanded.

Mr. John Lee (C. Nelson and Colne) said that many textile companies had been waiting for the decision on safeguards before deciding their own plans for factory closures or further investment.

The quotas would be regarded by the industry as "totally inadequate," Mr. Lee said. He warned: "If a wave of closures does come in the next few weeks, you are going to be forced to take unilateral action."

And Mr. David Trippier (C. Rossendale) told Mr. Nott that MPs would have great difficulty in explaining the Government's failure to take unilateral action when countries like France could get away with it.

Mr. Nott replied that the textile industry was far from united in demanding import quotas.

The Government had to keep a balance between protecting our industry from unfair imports and promoting our own textile exports, he said.

The Government had done all it could in present circumstances, he insisted.

But protests continued to rain

on him from the Labour benches.

Dr. Shirley Summerskill (Lab. Halifax) said the decision would be greeted with "extreme disappointment and great dismay."

Mr. Ken Woolmer (Lab. Batley and Morley) said that the Government would have to deal with the foreign exchange rate. The overvalued pound was having a serious impact on the industry.

Mr. Jac. Straw (Lab. Blackburn) attacked the Government's efforts as "too little too late."

And Mr. Tom McNally (Lab. Stockport South) said that the decision would create "despair" in the industry. Unless the Government took "robust action" many textile communities would suffer the same fate as the steel towns, he said.

The Government would then have only the "corpse of the industry" to bury.

## Development agency denies Leiner claim

BY ROBIN REEVES, WELSH CORRESPONDENT

THE Welsh Development Agency yesterday described as "misleading" a claim by Mr. Jack Loveland, chief executive of P. Leiner and Sons, that the agency had deliberately forced his company into receivership last week.

In his first public comment on the company's difficulties, Mr. Loveland, formerly investment director of the agency, had claimed that Leiner's—a major gelatine manufacturer—was the first victim of a new, hardline approach by the Government towards investment portfolios built up by the agency.

Replying, the agency said it had for some time supported efforts to rationalise P. Leiner's operations, and to a far greater extent than its investment in shares.

"The agency believes it to be in the best interests of the company, now, that the Receiver should continue his investigation in the hope of saving a going concern at Leiner. This task will be made unnecessarily difficult by controversy and, in the circumstances, the agency has nothing further to say."

The agency invested £2m in

Leiner's share capital just over a year ago, its biggest single investment in a Welsh company.

Mr. Loveland said the agency had issued an "insane" ultimatum for £500,000 when the company, with the support of its banker, was on the brink of concluding a major reconstruction of its capital base.

The reconstruction package, he said, consisted of selling its encapsulating plant to the British subsidiary of a U.S.-owned company R. P. Shearer, for around £1.8m, concluding a £3.7m export deal with Romania to build a gelatine plant, and reconstructing the photographic gelatine side of the business.

Also, he said, the Leiner family had agreed to relinquish their shares, which would have given the agency almost complete ownership of the company, and Leiner's banker had been prepared to pay the agency weekly to allow time for an independent investigation of this programme.

But the agency insisted, said Mr. Loveland, on immediate commitment of £500,000 to its account from the Shearer sale. In the circumstances, the board felt it had no option but to call in the Receiver.

## Tories want to create a depression, Benn says

By Rhys David, Northern Correspondent

MR. Anthony Wedgwood Benn yesterday accused the Government of seeking to create a major depression in order to increase the profit margins of industry. He also claimed that rearmament would be the solution eventually sought to the problems of unemployment.

In a remarkable speech to about 3,000 trade unionists and students in Manchester, Mr. Benn claimed the Government was attacking trade unions, cutting public expenditure, destroying the Welfare State, and deliberately creating unemployment all to aid its friends in business.

In the meantime oil revenues were being used not to improve industry but to finance the import of manufactured goods.

The policies were evidence of the failure of capitalism and the result would be as in the 1930s. "If you go to Jarrow, Clyde side, the North West or Ebbw Vale you will find that what brought full employment back was rearmament and war. It is no accident that this Government faced with unemployment, is trying to whip up cold war so that people will accept that rearmament is part of the answer."

"What brought Hitler to power was 6m unemployed. We will not accept that capitalism will solve its crisis by the extreme unemployment which was to lead to so many deaths in the Second World War."

Mr. Benn said it was not enough to overthrow the present Government. It had to be recognised that capitalism itself was in decline and decay. Whoever tried to run a capitalist society would be forced by the multinational companies and bankers to restrict the living standards of working people and shift responsibility to the trade unions.

Mr. Benn was bearded during his speech with challenges to his own record while in office. Other Labour Party speakers at the rally, which was organised by the Confederation of Shipbuilding and Engineering Unions, were greeted with shouts of "hypocrite." There were demands from the audience for support to be given to a general strike.

The policy formula offered by Mr. Benn was the Socialist rebuilding of British industry using North Sea oil revenues. The unemployed should also be used to build more homes, hospitals and schools.

## Fourth TV channel faces axe 'if unprofitable'

BY JOHN HUNT, PARLIAMENTARY CORRESPONDENT

THE fourth television channel might have to be scrapped unless it proves quickly that it can pay its way, Mr. William Whitelaw, the Home Secretary, warned the Commons last night.

He also gave a strong indication that the Government is planning major changes in the structure of the ITV levy which the independent television companies pay.

Mr. Whitelaw said that he is reviewing the levy with the Chancellor of the Exchequer and he hinted that the intention was to lighten the financial burden on the companies to help them meet the additional cost of providing the new channel.

At present the levy is 66.7 per cent of profits, although certain elements of profits are exempt. Currently the Government receives £69m a year from the levy.

Mr. Whitelaw made his remarks when he opened the second reading debate on the Broadcasting Bill which sets up the new service.

He told the House: "The fourth channel must be viable and self-supporting. There are risks with any new venture and it may take a while to establish financial viability for the new service."

"But financial viability must be achieved and, if it is not, we shall be entitled to reconsider the future of the service."

Mr. Clement Freud (Lib., Isle

of Ely) intervened to ask exactly how long the fourth channel would be given to prove itself.

The Home Secretary told him that there was no precise timetable but it would be "as soon as possible and I don't believe that will be very long."

He explained that he and the Chancellor were reviewing the "whole operation" of the ITV levy.

"We are firmly of the view that the public should share in the profitability of the exploiting of a public monopoly," he went on.

"But we believe also that the companies should be encouraged to be cost-conscious and we are anxious about the high marginal rate which the present system of levy, together with Corporation Tax, produces."

"I cannot therefore rule out possible changes in the levy system which might go beyond simple alterations in the rate."

The contribution of the independent companies participating in the fourth channel would be £70m in the first year and would be subject to review in the subsequent years.

Mr. Whitelaw did not consider that the fourth channel should constitute a direct and continuing charge on public funds.

"Of course, it may well be initially that there will be a reduction in the levy," he added.

He also stressed that he would not countenance a fourth channel which intensified to an

unacceptable level the competition for ratings.

He also denied criticisms that the Conservatives were not implementing an election promise to establish a Welsh language television channel. He said that the fourth channel would have 12 hours a week in Welsh and, together with BBC programmes, there would be a total of up to 22 hours.

For the Opposition Mr. Merlyn Rees, shadow Home Secretary, who is opposed to the fourth channel going to the independents, said that Mr. Whitelaw's remarks had raised his hopes. He thought the Home Secretary seemed to be saying that if the service did not make a profit it would come to an end.

Mr. Rees thought it was difficult to gauge the success of the proposed channel. Some people in the advertising business had told him they were not going to make any money at all. Others had said: "It is the usual gravy train."

The Labour Party were opposing the second reading of the Bill on the grounds that it did not provide an open broadcasting authority as the previous Labour Government had planned.

A Labour amendment claimed that the Government's proposals flatly contradicted the promise in the Queen's Speech that an early start would be made with Welsh broadcasting on the fourth channel.

## More NEB assets to be sold before long, Trenchard says

THE GOVERNMENT has dropped its £100m target for selling National Enterprise Board assets this financial year, Viscount Trenchard, Industry Minister told the Lords, yesterday.

There is no longer the same pressing need for the NEB to provide £100m from disposals in the current year," he said. "But he pledged that there would be NEB disposals 'before too long' to follow the £38m sale of ICL shares before Christmas."

He insisted that the Government's £1bn general disposal target announced in the last Budget "is well on course" and would be realised.

Lord Lee of Newnton, Opposition Industry spokesman, described the Bill as "damaging and miserable."

"It is a blind swipe at the

NEB and the Scottish and Welsh development agencies, in order to ensure that the private sector will expand and the public sector shall contract, he declared.

There was nothing in the measure to provide for improvement in British industry. It was merely a Conservative manifesto commitment.

The Labour peers condemned the Bill because at a time of acute economic and industrial problems it restricted the ability of the NEB and its agencies to continue their work in strengthening vital industries.

"The Bill is based on ideological considerations which have no relevance to the problems of the nation," said Lord Lee.

Winding up for the Government Viscount Trenchard said

it was "dreamland" to think that the NEB could be the panacea for Britain's industrial problems.

But he agreed that both major parties, including the Conservatives, had in the past contributed to the "clonbing" of British industry with restrictions on prices, profits and cash flow.

The Rolls-Royce move was the "right one." It would be nonsense to put another board of "equally eminent gentlemen above the board of Rolls-Royce and between them and the Government," he said.

Rolls-Royce is an enormous company, if we have not got the Rolls-Royce board right, and I believe we have a very fine hoard, then there is no hope for Rolls-Royce," he said.

The Bill was given a second reading.

## Edwards defends receiver decision

BY IVOR OWEN

THE timing of the decision to place P. Leiner and Sons, of South Wales, one of the world's leading gelatine manufacturers, in receivership was defended by Mr. Nicholas Edwards, the Welsh Secretary, in the Commons yesterday.

He refused to accept a suggestion by Mr. Alec Jones, Labour spokesman on Welsh affairs, that a "somewhat over-hasty judgment" had been made.

Mr. Edwards stressed that the

company's deteriorating situation had been the subject of negotiations and discussions over many weeks.

"I do not believe that the suggestion of over-hasty action is true," he said.

Mr. Edwards emphasised that he had given "complete discretion" to the Welsh Development Agency, which only a year ago provided the company with a capital injection of £2m, in deciding how to handle a difficult and deteriorating situation.

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## UK/U.S. double tax treaty ratified

BY MICHAEL LAFERTY

THE UK/U.S. double tax treaty, which has aroused much controversy over the past five years was finally ratified by the Commons yesterday.

The treaty would never have attracted much attention had it not been for a provision in the original version which would have prevented U.S. states from applying their much-hated unitary tax systems to U.S. subsidiaries of British companies.

Under a unitary tax system a company's state tax liability is calculated not on its local profits but as a proportion of its worldwide income. It is a device designed to counteract transfer pricing, which can be an important feature of multinational companies' operations.

## Proposals

British companies operating in such states as California and Alaska are not the only foreign companies to object to unitary tax. Accordingly, the plan to have the system banned for British companies was seen as an important test case, which could then be extended to U.S. tax treaties with Japan, France and West Germany, for example.

But the treaty was not to come into effect. Controversy over the proposal boiled up into a major state vs. federal rights issue, with the result that the U.S. Senate failed to ratify the pact.

A period of re-negotiation followed, and a revised treaty

eventually emerged with no ban on unitary tax.

Many British companies hit by unitary tax have since argued that the UK should delay giving its approval to the revised treaty until the U.S. authorities showed greater willingness to act against unitary tax in other ways. It now seems to be accepted, however, that there is no further advantage in delay. Significantly, the anti-unitary tax lobby was only asking MPs to adopt a stance of reluctant approval for the treaty in yesterday's debate.

There is much more to this treaty than a dropped clause about unitary tax. It contains important tax provisions with consequences for companies and individuals on both sides of the Atlantic. Companies operating in the North Sea, in shipping, real estate and insurance are affected by specific provisions. There are also measures covering entertainers, U.S. women married to Englishmen, and people receiving alimony.

Some of the more important changes follow:

**DIVIDENDS:** UK companies with U.S. subsidiaries will be subject to U.S. withholding tax on dividends at a rate of 5 per cent, against 15 per cent under the old rules.

On the other hand, U.S. companies with UK subsidiaries will be able to recover half of

the advance corporation tax paid on the subsidiaries' dividends. There will be a 5 per cent withholding tax on the cash dividend plus the ACT refund. There is also a restriction making it impossible for U.S. companies to claim refunds on dividends paid out of profits for periods more than 12 months before the investment was made.

## Incorporation

These various changes mean that the balance of attraction between the use of branches in both the UK and the U.S. Companies operating in the UK will now find it more attractive for tax purposes to operate through a subsidiary, which is subject to tax on profits at an effective rate of 45 per cent after ACT relief. The rate for branches remains at 52 per cent.

Arthur Andersen, the chartered accountants, have published a guide to the new treaty which predicts that a significant number of U.S. companies will now consider incorporation of their UK operations.

The treaty has the opposite effect on UK companies operating in the U.S., where the balance of attraction is now in favour of a branch operation.

**NORTH SEA:** The treaty provides that the UK continental

shelf is part of the UK for tax purposes. This means that North Sea operations by U.S. residents will be subject to UK tax. Independent contractors will have to restrict their North Sea activities to less than 30 days a year to avoid UK taxes.

**OIL COMPANIES:** U.S. oil companies will be able to offset payments of UK petroleum revenue tax against their U.S. tax bills in the same way as corporation tax payments.

**INSURANCE COMPANIES:** UK insurance companies will be exempt from U.S. excise duties on insurance premiums.

**REAL ESTATE COMPANIES:** Rents paid to the UK will be subject to withholding tax at 30 per cent, against 15 per cent previously.

**ENTERTAINERS:** Artists, athletes and entertainers will be brought within the tax net of the U.S. or the UK when they travel to the particular country and earn more than \$15,000 there per annum.

**U.S. WIVES:** Existing discriminatory rules affecting U.S. women married to Englishmen before January 1974 are removed.

**ALIMONY:** The basis of taxation is switched from the country of payment to the country where the recipient lives.

\* The U.S./UK Double Tax Treaty, Arthur Andersen, 1 Surrey Street, London, W.C1.

## GENERAL MINING AND FINANCE CORPORATION LIMITED

(Incorporated in the Republic of South Africa)

UNAUDITED CONSOLIDATED PROVISIONAL ANNUAL FINANCIAL STATEMENTS FOR 1979

SUMMARY	Year ended 31 December 1979	1978
Group income—before taxation	R217,954,000	R152,666,000
—after taxation	R180,244,000	R124,368,000
Income attributable to ordinary shareholders	R98,516,000	R63,361,000
Earnings per share	235c	151c
Dividend per share	100c	60c
Dividend cover	2.35	2.5
Net asset value per share	2,427c	1,367c
Number of shares issued	42,000,000	42,000,000

GROUP OPERATING RESULTS	R000	R000
Operating income	199,955	157,092
Income from investments	75,264	51,455
Surplus on realisation of investments	14,120	12,449
	289,339	220,996

Less:		
Amortisation of mining investments and mining assets	13,879	10,089
Interest paid	40,803	38,600
Exploration and development costs	10,990	12,604
Provisions against investments	5,713	7,037
	71,385	68,330
Group income before taxation	217,954	152,666
Taxation	37,710	28,298
Group income after taxation	180,244	124,368
Outside shareholders' interest and preference dividends	81,724	61,007
Net income attributable to ordinary shareholders	98,516	63,361

Ordinary dividends:		
—interim—25 c.p.s. (21 c.p.s.)	10,223	8,635
—final—75 c.p.s. (39 c.p.s.)	31,112	16,192
Income retained	57,181	38,534

CONSOLIDATED BALANCE SHEET	1979	1978
Ordinary shareholders' interest	352,856	294,462
Outside shareholders' interest	409,700	330,886
Group equity	762,556	625,348
Loan capital	167,245	188,815
Preference share capital—6%	500	500
Deferred taxation	28,369	39,038
Capital employed	958,770	853,701

Employment of capital		
Investments—listed	297,446	273,471
—(market value)	(1,209,959)	(647,438)
—unlisted	33,936	32,209
—(directors' valuation)	(80,059)	(60,178)
	331,562	305,680
Fixed and mining assets	487,039	430,767
Loans	59,528	50,850
Current assets	677,008	523,391
Current liabilities	1,555,157	1,310,688
Net assets	596,367	456,987
	958,770	853,701

NOTES:

1. Financial results. The earnings per share show an improvement of 56 per cent compared with 1978. The contributions of the various divisions to income attributable to ordinary shareholders are summarised in the following sectors:—

	1979	1978
Gold and uranium	29.4	26.8
Platinum	8.2	7.5
Coal	12.2	11.1
Minerals and beneficiation	5.4	4.9
Commerce and industry	31.3	28.5
Financial	3.8	3.5
Management services and other	19.6	17.7
	109.9	100.0
Less:		
Interest paid	-2.7	-3.8
Exploration costs	-8.7	-10.7
Income attributable	98.5	63.4

2. Subsidiary companies. During 1979 General Mining increased its effective holding in Union Corporation from 48.2 per cent to 51.7 per cent and Union Corporation increased its shareholding in the undermentioned subsidiaries as follows:—

	1979	1978
Durling & Hodgson Limited	56%	55%
Evelyn Haddon & Company Limited	58%	55%

3. Capital Commitments. The Group's capital commitments as at year-end were as follows:—



# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## DATA PROCESSING

### New force from America

AS PART of a plan to take its sales outside the U.S. beyond the present figure of about 20 per cent, Computerised Power Typing (CPT) Corporation of Minneapolis has taken a 45 per cent holding in a newly formed company called CPT (UK), 55 per cent of which is held by Spicers International, the UK paper/printing machinery company.

The tie-up follows a year-long examination of the market by Spicers, which sees word processing as an inevitable adjunct of its printing equipment business, the two becoming increasingly convergent.

CPT is also in the process of negotiating other new marketing agreements in Europe, for example with Rotaprint in Italy and Austria. Already the company sells systems through Honeywell-Bull in France and TCV in Germany, and there are plans to extend operations to Asia and Africa through the export expertise of Spicers, which also has access to the Chinese market.

CPT, which restricts its activity to word processing and closely related products, is clearly poised to make a further impression on the world market, its turnover having already passed the \$800 mark. Chairman of CPT, Dean Scheff, who started the company

10 years ago, says that in the UK a principal market target will be the UK multinationals. With outlets set up, or about to be set up, in many parts of the world, Scheff believes that CPT will be in a strong position to offer the widespread service and back-up needed by such companies.

So far as the UK is concerned, it is Spicers' intention to assist the new company to establish a strong base—it is understood that the CPT (UK) will soon be taking on two executives from a competitor company.

Coinciding with these moves, CPT is introducing two new products into the UK, the 6000 and 8000.

More powerful of the two, the 8000 has a detachable electronic keyboard, full page CRT display, dual floppy disc storage and a separate "peel" printer.

The display allows 54 lines of 240 characters to be shown, as black print on a white background. The display allows 200 pages of text to be kept and the system can support up to three printing units. Up to 256 regularly performed tasks or macros can be programmed.

Model 8000 is a somewhat less powerful version, but can be upgraded.

More from CPT (UK), 28 Great Tower Street, London EC3R 5DE (01-283 3123).

## Handles a complex payroll

SOFTWARE FOR the Gordon and Gotech Computer Group's Easipay payroll package is available for the complete range of Burroughs small, medium and large systems computers.

Developed originally for bureau service, and now employed by over 200 bureau clients, Easipay software has found a ready market among big Burroughs users.

Easipay is claimed by Gordon and Gotech to be one of the most flexible payroll systems available in the UK capable of handling the most complex mix of payment methods, pension schemes, holiday and special payment calculations.

Gordon and Gotech Computer Group, 32-38 Scrutton Street, London EC2A 4SS.

## COMMUNICATIONS

### Finding the phone bug

ACCORDING TO Key Executive Safeguard there is still a marked unawareness by senior UK businessmen and officials of the ease with which conversations in a room can be illicitly transmitted elsewhere.

The obvious method, a small self-contained microphone and battery powered radio transmitter is seen as rather risky by the professional since it radiates an easily detected radio frequency signal, usually frequency modulated (FM).

A more sophisticated approach is to make use of the wiring in, and from the room, either phone cable or mains wiring.

Power line bugs can be connected wherever the cable is easily accessible, and a device can be secreted. They take power from the 50 Hz line and rectify it to DC which is used to energise a small line transmitter fed from a miniature microphone.

The transmitter generates an FM signal, or in more expensive units one employing hard-to-detect double FM modulation, and injects it into the mains cable along which it can travel to adjoining rooms or buildings on the same mains AC phase—possibly several streets away.

Since such a bug has a continuous power source and no batteries are used it can function successfully for years, undetected. It could be concealed in light fittings, behind switch plates or even inside a piece of mains operated office equipment. It is even possible to switch these devices off by a signal in the opposite direction if, for example, the user thinks attempts are being made to detect them. But a security researcher could, in fact, switch it on again using similar techniques, as will be seen later.

A second group of bugs makes use of the phone line, employing the nine volt DC put down the line from the exchange to energise the phone instrument's carbon microphone insert. Since this supply is only available with the phone off hook, nickel cadmium batteries are used, charged while the phone is in use. A small FM radio trans-

mitter then radiates the phone call to be picked up by a nearby radio receiver.

An extra twist is that a suitable small circuit can be used to bridge the handset cradle switch so that even with the phone on the hook the microphone is live and the transmitter is radiating room sounds.

Possibly the most alarming device of all is the so called harmonica bug or infinity transmitter. These strange descriptions refer to a small unit which can be installed in the phone instrument or in a junction box and which can be dialled from any instrument on the national/international subscriber trunk dialling network.

The bug is sent special tones by the caller which have the immediate effect of inhibiting the bell which will only ring momentarily or not at all. The tones also activate the bug microphone and transmitter which will then transmit any sounds in the room back down the line to the caller, who may be in London or Los Angeles. Nothing is detectable at the local exchange, which registers the phone as having been picked up.

Even the sudden appearance of a spare phone skirting board junction box can be an object of suspicion. Recently exact replicas of these have been sold, which are in fact a 9 volt phone line powered bug with microphone and sending unit, that will convey any room sounds down the line to be received by suitable equipment between the box and the exchange.

Many of these bugs are detectable with suitable equipment.

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Many of these bugs are detectable with suitable equipment.

## METALWORKING

### Big show by 600 group.

OVER 60 standard and advanced machine tools, together with specialised machine tool robots and ancillary equipment will be shown by the 600 Group at "MACH 80," the international machine tool exhibition to be held at the National Exhibi-

tion Centre, Birmingham, from April 22 to May 2.

Among the machines making their debut will be a new centre lathe, the Colchester Magnum 1250. This machine has been designed for heavy duty, jobbing and production work. It is the largest centre lathe to be produced by Group member Colchester Lathe and is available in a gap bed version with three metres between centres.

The model to be exhibited has a 635 mm swing over bed and 390 mm swing over cross slide. It will accommodate workpieces up to 390 mm diameter, 3,000 mm in length and 1.75-tonne in weight. Power is provided by a 15 kW (20 hp) motor and 24 spindle speeds are available.

Highly sophisticated machine tools from VDF-Boehringer, VDF-Wohlenberg and Diederichs, all in West Germany, will also be exhibited by another 600 Group member, Sykes Machine Tool Company.

In all, 11 items will be demonstrated by this company, and will include an element from a Diederichs flexible production system incorporating conveyor linked machines, a VDF-Autoprogrammer 80, a VDF-BIT CNC input system and a VDF-BIT terminal.

With the aid of a Boehringer BIT terminal, it will be possible for prospective customers to design and programme their own workpiece from a given size of material. This programme can then be machined on either of the VDF-Boehringer CNC machines by transferring the data direct from the terminal to the control memory.

A similar operation will be possible on the VDF-Wohlenberg U1070 tee-bed lathe equipped with a VDF-Boehringer BIT control. Different contours may also be specified and transferred direct from terminal to the machine.

There will be four machines from VDF-Boehringer: a DN570 CNC BIT control universal turning machine, PN2480 and PNE710 CNC BIT controlled production turning machines and a D530 precision turning lathe.

## HANDLING

### Mini-garbage collector

SMALL VILLAGES in France are used to having their garbage collected several times a week. This would not justify a fleet of large capacity dustcarts and they are served by a miniature skip-loader system which has now been developed for use in the UK by Anchorpac, Bell Lane, Amersham, Bucks.

Supplied in kit form, the system is simply enough to be fitted by any local garage. In France, a Savim or Citroën 3.5 GVW pick-up truck, is considered ideal, and the completed kerb weight of the vehicle (including the hydraulically operated lifting arms) is just 2.15 tonnes.

Anchorpac has also designed a miniature self-compacting unit which can be powered either by the vehicle itself or by a slave power pack on the ground. This mini-compaction system weighs 500 kgs and has a capacity for 3½ cubic metres of refuse.

Advantages of the mini skip concept to both Continental and UK refuse transporters are manifold, says the company—the system is more mobile, faster than a standard rear loading dustcart and it can also be used as a back-up, or general pick-up vehicle within a larger transport fleet.

## VENTILATION

### All-purpose control

LANDIS AND GYR, the 2250m turnover Swiss-based group with interests ranging from telephone equipment to electricity meters has been methodically rationalising its heating and ventilating product range since the acquisition some years ago of Billman Electro-automation and has now come out with Polygrt, a range of units that can be applied, it is claimed, to about 95 per cent of all heating, ventilating and air conditioning installations.

These units can be used to control temperature, pressure, humidity, differential pressure and absolute humidity as well as providing indication and various options to control other items of equipment.

There are two versions. The compact system is for use on duct ventilating and air conditioning systems where only temperature control is required and only one or two stages are involved, for example heating, or heating and cooling in sequence. This controller is supplied as either a duct immersion or a room mounted unit, the former having a long sensor which averages the temperature over its length.

The other device is a module controller which will accept signals from associated sensors and is intended for more complex control systems. It will work in conjunction with electronic step controllers, current valves and similar units used in control loops.

Plug-in setting range inserts are used to adapt the controller to the required controlled value and range. Such inserts are available for temperature for example, covering -20 to +450 deg C and others will set relative humidity, absolute humidity, pressure, etc. Various modes of control—proportional, proportional integral as well as obtained by altering plugs on an internal board.

Other plug-in sub-modules permit the setting of high and low limits on the controlled quantities, temperature cascade control and outside temperature compensation. In addition a service test sub-module can be plugged in to bring out on sockets all the parameter signal voltages.

The units work from a 24 volt supply and are simply wired.

More from the company at Victoria Road North Acton, London W3 6XS (01-882 5311).

## Governs the air flow

BUENSOD variable air volume air terminal units from Actair International, of Penarth Road, Cardiff, will give more accurate, flexible and economical control of air conditioning systems for offices, hospitals, public buildings, etc.

BTU Velocit units are pressure independent and sense air velocity rather than differential pressure. Thus they offer linear response from zero flow to maximum. The control accuracy is of plus or minus 5 per cent, even at the lowest flow rates, is believed to be unique.

Air flow is governed by an opposed-blade damper system which minimises turbulence, energy loss and noise. It is operated by an external pneumatic actuator under the control of a Honeywell Velocitrol sensing system which reacts to changes in inlet air velocity required to satisfy the thermostat demand, within the limits imposed by the minimum/maximum settings of the flow selector dials.

Response to thermostat demand is smooth, with minimal hysteresis, and the system will automatically adjust for fluctuations caused by static pressure changes or other factors.

Consistent accuracy is ensured by the use of a patented airflow diverter which overcomes turbu-

lence patterns caused by short radius bends in the unit inlet. This avoids the usual requirement for a minimum length of straight inlet duct and thus considerably simplifies system design and reduces overall cost.

Installation is also particularly simple as no calibration is required, so the terminal units can be installed even before internal room layouts and volumes are known. When the partitioning is complete and the air volumes required in each zone are known the minimum/maximum flow selector dials can be easily set before final commissioning. The flow selectors also allow individual terminal units to be shut down completely if the building is only partly occupied or if part is to be isolated for any reason—a frequent requirement in air conditioning systems for hospitals and laboratories.

Actair BTU Velocit terminal units are available in single and dual duct versions in various sizes for flow rates of up to 1.9 cubic metres per second and with full range of adjustment as basic traits for use where separate attenuation is employed. Provision can be made for up to four rows of hot water coils in single duct units for reheat applications.

Actair is at Penarth Road, Cardiff CF1 7UG. 0223 387873.

### Industrial Marketing Digest

- Ideas
- Techniques
- Experience

Tel: Dorking (0306) 883586

## PROCESSES

### A cleaner for electroplaters

WITH THE addition of three new alkali cleaners, there are now five highly efficient cost-effective immersion cleaners in its range says Pyrene Chemical Services, Ridgeway, Iwer, Bucks (0733 851813).

Supplied as powders for make-up in water, all five can be used in mild steel tanks, says the company.

Pyroclean 608 is described as a versatile electrolytic cleaner for steel, that will derust, descale and decarbonise, and also remove phosphate coatings and some paints.

Pyroclean 630 is also for use on steel as well as zinc-based die-castings.

Pyroclean 634 is a heavy duty soak cleaner for multi-metal application, both ferrous and non-ferrous, including copper, zinc, aluminium and aluminium alloys.

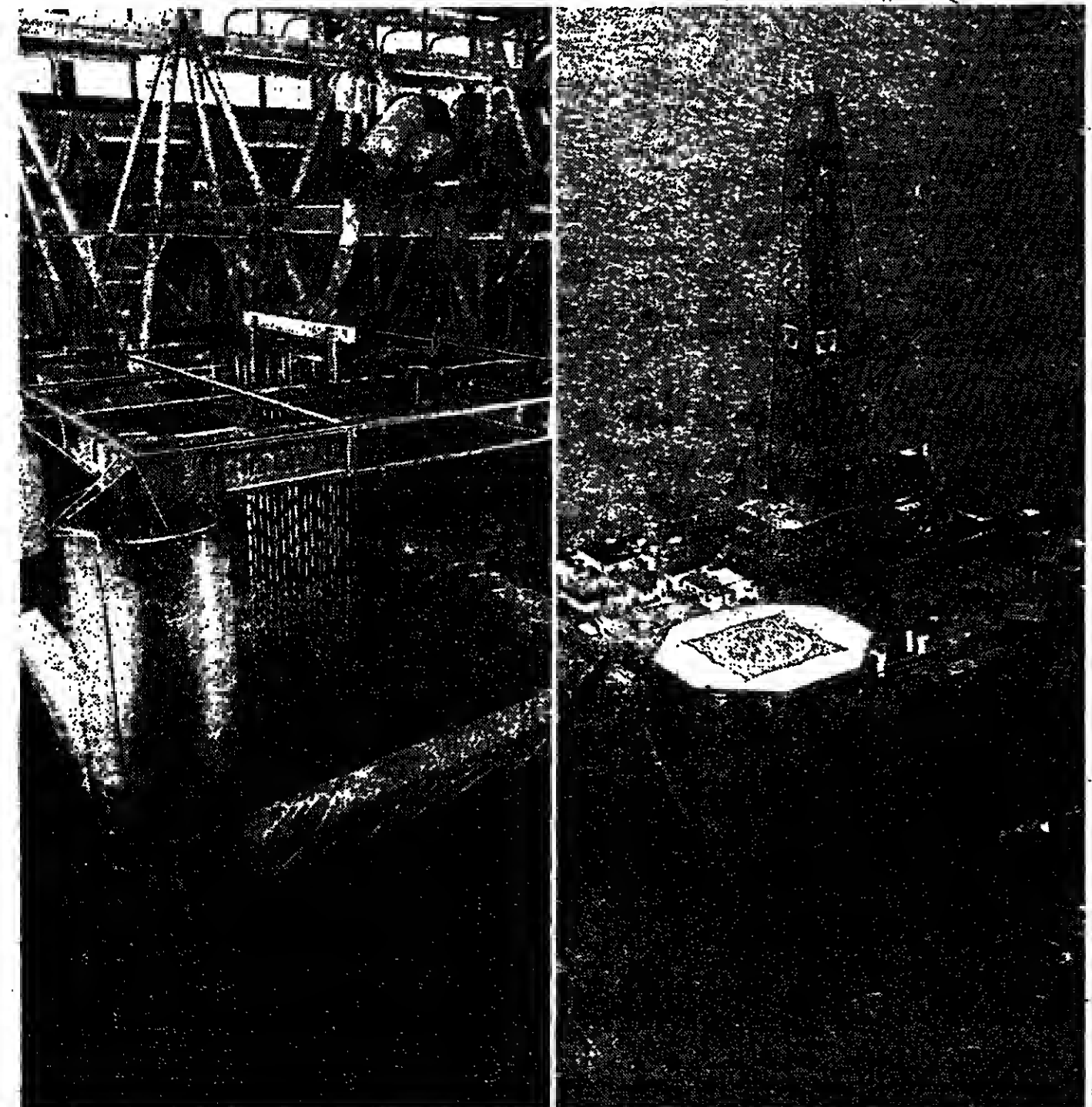
Pyroclean 634 is a heavy duty soak cleaner for multi-metal application, both ferrous and non-ferrous, including copper, zinc, aluminium and aluminium alloys.

## STORAGE

### Collates the small parts

BASED ON a range of six different sized injection moulded polypropylene storage bins, called Montabins, is a completely new fully integrated system designed to streamline storage facilities and ease problems associated with product movement—particularly for small or difficult-to-handle products. The system is being offered by Bruynzeel Storage Systems, Pembroke Road, Stocklake, Aylesbury, Bucks. (0296 5081).

The semi-open front containers can be used in conjunction with a wide range of louvered panels and the company's Monta steel shelving, and can be stacked and interlocked independently, or slotted onto the louvered panels by means of a full width lip. Both front and sides are reinforced for added stacking.



Photograph by British Petroleum

# Bring us your big ideas and we'll scale down the risks

The mammoth steel framework for a fixed drilling platform must be capsized and sunk by controlled flooding at its stormy North Sea station off the Shetlands. But no-one is head over heels about the idea of doing it without some preliminary guarantee that it will work.

A 30-storey-high gravity platform sets out on a 250 mile tow to the Brent field. If it topples, fortunes and futures will go with it.

A helicopter approaches a new production platform in marginally flyable windforce conditions. The pilot wonders if the helipad under the brightly painted 'H' is located in the right part of the rig. And if the rig under the helipad is as stable as it was designed to be.

The North Sea is a savage who doesn't know

mathematics and laughs at computer extrapolations. You have to do things for real before you can be sure.

In the National Maritime Institute's tanks and wind tunnels, in co-operation with its modellers, engineers, hydrodynamicists and aerodynamicists, you can do it for real but in miniature.

While out in the North Sea itself, NMI test installations and vessels feed back more and more information about winds, waves, currents and air/sea interaction to the Institute's computer data bank.

With so much riding on your next offshore project, shouldn't you be using these facilities now?

For specific literature, write to: James Dawson, Commercial Manager, National Maritime Institute, Dept of Industry, (FTOI), Feltham, Middx TW14 0LQ.



Tested ideas make working ideas National Maritime Institute

## COMPANY NOTICES

### REGIE NATIONALE DES USINES RENAULT

74% Lebanese Pounds Bonds due 1985  
The seventh instalment of Bonds for a nominal value of £5,000,000 have been purchased for redemption on 15th March 1980.  
No drawings of bonds have therefore been made.

BANQUE BRUXELLES LAMBERT S.A.  
BANK BRUSSEL LAMBERT N.V.

### BASS CHARRINGTON LIMITED (BASS LIMITED)

7% 1973/1991 US \$0,000,000.  
NOTICE IS HEREBY GIVEN to bondholders of the above Loan that the amount repayable on March 1, 1980, is \$1,000,000.00, less interest accrued to the redemption date.

### NOTICE OF THE NOTICE OF REDUCTION OF THE WEALTH OF AUSTRALIA 1971

1971 LOAN OF US \$1,000,000.  
In the Notice of Redemption published on January 14th, 1980, the redemption price was erroneously stated as \$1,000,000.00. The correct redemption price is \$1,054,788.78, comprising the nominal value of \$1,000,000.00 plus interest accrued to the redemption date.

### NOTICE TO HOLDERS OF EUROPEAN DEPOSIT RECEIPTS (EDRs) IN THE MITSUBISHI CO. LTD., TOKYO

We are pleased to confirm that copies of the Semi-Annual Report for the six months ended September 30, 1979, of the Mitsubishi Company Limited, are available to EDR holders upon application to the EDR Issuing Agent, Citibank N.A., London Branch, at 55, Abchurch Lane, London EC4N 3DF.

### LEGAL NOTICES

THE COMPANIES ACTS 1980 TO 1987  
NOTICE IS HEREBY GIVEN that the Companies Acts 1980 to 1987 are now in force and that the Companies Act 1980 is the principal Act in relation to companies registered in Great Britain.

### LEGAL NOTICES

PREVENTION OF FRAUD (INVESTMENTS) ACT 1968  
NOTICE IS HEREBY GIVEN that the Prevention of Fraud (Investments) Act 1968 is now in force and that the Act applies to all investments made on or after the 1st day of January 1969.

### THE COMPANIES ACTS 1980 TO 1987

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## UNION CORPORATION LIMITED

### DECLARATION OF DIVIDEND

PAYMENT OF COUPON NO. 131  
The Directors have declared a dividend of 10% on the ordinary shares of the company for the year ended 31st December 1979, payable on or after 1st May 1980.

### NOTICE TO SHAREHOLDERS

NOTICE IS HEREBY GIVEN to the shareholders of the company that the dividend for the year ended 31st December 1979, is payable on or after 1st May 1980.

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# **1980. THE DAWN OF A NEW DECADE.**

**A reminder to companies  
not doing business with us.**

**We deliver a range of  
international services that  
no other bank offers.**

**Competitively.**

**But don't just take our  
word for it.**

**Test us.  
Now.**

**We deliver.**



**Test us.**

**Midland Bank  
International**

Midland Bank Limited, International Division,  
60 Gracechurch Street, London EC3P 3BN. Tel: 01-606 9944.

## **International Finance. Competitively.**

Eurocurrency lending. Short-term and medium-term finance whether for export finance (covered by ECGD guarantees) or capital expenditure. Project financing. Portfolio financing. Front-end financing to support export contracts.

Negotiating or discounting of bills. Acceptance credits. Export factoring. International leasing and instalment finance.

## **International Banking Network. Competitively.**

Being the exclusive U.K. member of European Banks International (Ebic) we offer clients the complete facilities of seven major independent European banks with over 10,000 branches throughout Europe, and a worldwide network of joint ventures.

## **International Transfers. Competitively.**

Foreign exchange business, documentary credits, mail transfers, telegraphic transfers, drafts, clean payments and bills for collection.

## **International Merchant Banking. Competitively.**

A complete range of international financial services from Samuel Montagu, a major Merchant Bank and a member of the Midland Bank Group.

Eurocurrency credits, bond issues, corporate and investment services.

Samuel Montagu are also major market makers in bullion, foreign exchange and Eurobonds.

## **International Corporate Travel. Competitively.**

Exclusive to Midland, access to the world's largest travel company - Thomas Cook.

Thomas Cook is a member of the Midland Bank Group and the fastest growing company in business travel.

Through them we can provide you with the most comprehensive business travel service including foreign exchange in 150 currencies, travellers cheques, V.I.P. Service Cards and a network of over 900 offices and representative offices in 145 countries.

## **International Marketing Services. Competitively.**

Provision of specialised export finance as well as advice on international regulations, tariffs and documentation procedures through the London American International Corporation Ltd., which operates in over 100 countries.



# BUSINESS AND INVESTMENT OPPORTUNITIES

READERS ARE RECOMMENDED TO TAKE APPROPRIATE PROFESSIONAL ADVICE BEFORE ENTERING INTO COMMITMENTS

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HOME OF THE SPECTACULAR

### Holiday Inn

#### ACAPULCO PLAZA MEXICO

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YES! A fully furnished condominium on the beach  
YES! Continuing revenue from a rental pool agreement (with the operators of 13 Holiday Inn's in Mexico)  
YES! Continuing property appreciation  
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## APPOINTMENTS

### Changes at Shelvocke and Drewry

Reorganisation of the Butterfield-Harvey Group management structure has resulted in a change to the board of SHELVOCKE AND DREWRY, the group's major subsidiary. Mr. Stanley Quin, chairman and managing director of the Letchworth company, has been appointed chairman of a number of the group's other engineering subsidiary companies and to devote more time to his wider responsibilities, has relinquished the post of managing director of Shelvocke and Drewry. As chairman he will continue to be actively involved in the company's affairs, particularly with its development strategy.

Mr. Frederick Henson is joining the Shelvocke and Drewry board as managing director, having been employed by the Eaton Corporation for the past 20 years. In 1975 he was appointed managing director of Eaton Axles when he also became general manager of Axles Europe.

Mr. Basil E. S. Collins, managing director of CADBURY SCHEFFELS since 1974, is to become deputy chairman when Mr. Donald J. Methven retires following the annual meeting in May. Mr. Collins will take the title of deputy chairman and group chief executive.

Sir Robert Hunt, chairman and chief executive of the Dowty Group, has joined the BL Limited Board today as a non-executive director.

Mr. Henry C. Abram and Mr. Peter H. Dunn have been appointed to the Board of SCOTTISH UNITED INVESTMENTS. Mr. Abram is chairman and managing director of Henry, Abram, ship managers. Mr. Dunn is chairman of Brown Shipley and Co.

Mr. Patrick Mark has been appointed managing director of STAMPSON LABS, a Scottish producer of self-adhesive labels and tags.

Three senior executives have been appointed to the Board of BRITVICK, and MINSTER (SCOTLAND). Mr. David N. Bagwell, formerly distribution manager, has been made distribution director; Mr. John J. Hood, formerly marketing manager, becomes marketing director; and

## CONTRACTS

### Foster Wheeler wins £14m plant order

FOSTER WHEELER, Reading, UK, has been awarded a contract worth £14m by the Saudi Arabian Government for the construction of a 1,750 MW power station at Yabouk, about 85 km from Jeddah. The contract is for the design, construction and commissioning of the plant, which will be a 1,750 MW power station with four-speed synchronous gearbox, and are built at Dunstable, Beds.

For the 10th year running the Post Office has ordered the DODGE Spacevan 2500 for its telecommunications and postal engineering business. The 2,455 Spacevan worth about £3.5m, have a 1,750 cc petrol engine and four-speed synchronous gearbox, and are built at Dunstable, Beds.

One of the most challenging shut, strip, transfer and re-building engineering problems ever presented to Carter-Ross, is to be carried out for C. Davidson and Sons, Aberdeen as part of a £7m rebuilding programme. The contract is for a dryer canopy and ventilation/extraction system with control equipment to be supplied and commissioned for the No. 4 machine. This is to be rebuilt in a machine house to increase throughput capacity to over ten tonnes per hour.

FODEN, the Cheshire-based truck manufacturer, has won an order worth nearly £2m for 60 of its Haulmaster eight-wheelers. The trucks are being supplied to a Sheffield aggregates company, Steely Construction Materials.

The Greater London Council has awarded Corral Construction a £1.8m housing contract to carry out remedial work on 354 dwellings at Yeadon, Leeds. The contract involves recovering all asphalt roofs, replacement of timber windows, reconstruction of tank

room, roofs and floors, and additional surface water drainage. The contract period is 16 months.

J. G. Van Loenhout B.V., Holland, a member of the Graydon Group, has placed an order with GROVE CRANES, Oxford, worth about £500,000. The cranes include an 80-ton, two 45-ton and a 30-ton capacity machines. They will be based at the Rotterdam depot of J. G. Van Loenhout B.V.

ACTAIR INTERNATIONAL has won a £300,000 contract for the supply of dust filters for Blue Circle Industries' Dunbar works in East Lothian, Scotland. They will form part of a waste incineration plant which is being installed at the works to conserve energy and reduce production costs.

MATHER AND PLATT, Manchester, has won an order worth £250,000 from WEL Parsons, for the supply of six 18/30 in. five stage 100 per cent, caisson-type condensate extraction pumps, and motors, for three 600 MW turbine-generator sets for Drax 2 power station, Yorkshire. This is a new coal-fired power station and delivery of the equipment ordered should start in 1982.

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## FINANCIAL TIMES SURVEY

Tuesday February 19 1980

## INVESTING IN THE NETHERLANDS

Foreign companies account for a considerable share of economic activity in the Netherlands and provide two in ten jobs in trade and industry. While inflows of new investment occurred practically automatically in the past, the Dutch now realise that potential investors must be actively encouraged.

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Investment scene	II	Regional incentives	IV	Small companies	VI
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668469, 666519.



## INVESTING IN THE NETHERLANDS II

## Economy needs foreign inflow

FOREIGN INVESTMENT is vital to the Dutch economy because foreign-owned companies supply 20 per cent of jobs in industry and account for nearly a quarter of all industrial investment. Similarly, foreign portfolio investments play an important role in the Dutch securities and capital markets.

The depressed state of the world economy has led to a slackening of interest by many countries in investing abroad, while many more countries are now offering incentives to attract the foreign investor. The stock and bond markets have also been neglected despite the fact that Dutch prices/earnings levels are among the lowest while average yields surpass most other countries.

Liberal Dutch policies towards foreign concerns have meant that data on the extent of foreign investment is sparse though talks are now going on between the Economics Ministry and the Central Statistics Office which, it is hoped, will lead to more information becoming available. However, investment by a foreign-owned company financed by local borrowing will always be difficult to monitor.

Central Bank statistics of direct foreign investment show sharp fluctuations though the U.S. and the combined EEC countries are regular and substantial investors. New U.S. investment, including equity holdings and intra-company credits, was £1 355m (\$177m) in 1978, the lowest amount in eight years with the exception of 1977 when there was net disinvestment of £1 36m (\$18m). Total EEC investment amounted to £1 494m in 1978, a larger

sum than in the previous two years but well below the boom years 1973-75 when the figure was around £1 2.5bn a year.

## Detailed study

The most detailed study carried out by the Central Bank of inward investment and outflows was published last autumn; this revealed cumulative foreign investment of £1 29.3bn (\$14.6bn) at the end of 1976. The EEC countries accounted for £1 10.9bn and the U.S. for £1 10.7bn. Other developed countries invested £1 4.8bn while the developing countries spent £1 2.5bn.

Industry accounted for the lion's share of investment—£1 20.5bn—with the services sector taking £1 8.6bn. As might be expected from the foreign-owned refineries and chemical plants which line the River Maas west of Rotterdam, the oil and petrochemicals sector accounted for a large slice of this investment—£1 8.1bn in all. The rest of the chemical sector took up £1 4bn while the metal and electrical engineering industry accounted for £1 5bn. Foodstuffs and tobacco investment was £1 1.5bn.

The U.S. dominates the foreign investment picture in the Netherlands. Cumulative investment by American companies accounted for 37 per cent of the total, according to the Central Bank's figures while Central Statistics Office figures show that new U.S. investment in Dutch subsidiaries and affiliates has amounted to nearly 70 per cent of total foreign investment in recent years.

U.S. direct investment in the

Netherlands came to a cumulative \$4.66bn in 1978, an increase of \$608m on the year before, according to U.S. Department of Commerce figures. This puts the Netherlands on a par with Japan or Belgium and Luxembourg in investment terms and higher up the scale than Italy, Spain and Ireland.

U.S. companies invested \$1.38bn in the petroleum sector, \$947m in chemicals and \$637m in the machinery sector.

Reasons for choosing the Netherlands as a place for investment given by foreign businessmen in a recent survey were the tax system, the high quality of local managers and technical staff, the good infrastructure and the effectiveness of the administration system. Mr. Dan Piliero, chairman of the American Chamber of Commerce and managing director of Chevron Petroleum Nederland, cites the moderation of the labour unions, the low rate of inflation and high productivity levels. He also praised the present Centre-Right Government's efforts to stimulate the economy and curb public sector spending levels.

Mr. Gijb van Aardenne, the Economics Minister, lists the Netherlands' favourable geographical position at the centre of Europe and at the mouth of the Rhine as a strong point. While the Netherlands is a transit country for goods passing through, it also provides a large and wealthy local market. The Dutch fiscal system is favourable to companies even if high levels of income-tax make it less attractive to senior staff, he added.

However, a report commis-

sioned and prepared by the American consultants McKinsey revealed in 1978 that the Netherlands was seen as less inviting by foreign investors than had previously been thought. It fared particularly badly in comparison with West Germany and was seen in an exceptionally negative light by North American companies.

Businessmen questioned said they were put off by the small size of the domestic market, high wage costs, expensive social security premiums and the difficulty in making workers redundant. The increasing amount of time that Dutch workers were "off sick" also worried foreign companies.

The shock waves caused by this unexpectedly gloomy report sent senior Dutch officials off on world trips to reassure foreign investors that the picture was not as gloomy as the report suggested. Mr. Piliero sees the report as reflecting popular misconceptions abroad about the Netherlands which, in his view, bear little relation to the real situation.

The Dutch have gained a reputation for being progressive and socialist. While this image is to an extent true, similar advanced labour laws apply in many other countries, particularly in northern Europe and Scandinavia. Yet the Dutch are seen, unjustly in Mr. Piliero's view, as being the only ones to have developed these policies.

The McKinsey report did show a need, however, for the Netherlands to improve its image abroad. While West Germany is seen by American businessmen as being a highly efficient, industrious nation, the Netherlands is often judged by its

tourist image—of canals and tulips, he said.

The declining levels of foreign investment in the early and mid-1970s prompted the Dutch Government to establish an industrial commissariat to approach scientifically the problem of attracting new investment. The commissariat has now been in operation for just over two years and has a full-time staff of 23, with offices in Tokyo and New York to cover the two main overseas catchment areas and representatives in The Hague who are responsible for Europe.

## Full-time staff

"The Netherlands' international role meant investment used to flow in automatically," said Dr. A. Weebbers, the industrial commissioner. "When investments started declining in 1974-75 we decided we must do more." His office now has 150 projects in hand, dealing with companies which vary from those merely gathering information to those choosing a site for their Dutch establishment.

It is early yet to say whether the companies which are now setting up in the Netherlands are the fruits of the new, more professional approach to attracting investors, or whether they would have come anyway under one of the systems. Once a company has been persuaded to come to the Netherlands then the industrial commissariat bands over responsibility to the local provincial authorities in whose area the company is setting up.

In actively going out and seeking foreign companies which would benefit from setting up in the Netherlands the commissariat works parallel with the regional development corporations. When the commissariat was first set up there was a lack of co-ordination between its activities abroad and those of the development corporations, but there are now regular meetings to make sure there is no conflict of interest. The Dutch are keen that only those companies which stand a good chance of success should

## FOREIGN DIRECT INVESTMENT IN NETHERLANDS

(in millions of Guilders)									
Belgium & Luxembourg	219	-46	88	117	-91	-55	-164	99	
West Germany	116	228	9	189	196	11	144	121	
Denmark and Ireland	76	40	178	124	73	-44	3	-33	
France	28	4	-7	-8	-9	11	1	16	
Italy	431	723	1,329	993	123	-581	134	289	
U.K.	520	949	1,674	1,425	301	-653	127	494	
U.S.	672	532	493	395	911	759	-36	335	
Other developed countries	194	359	142	437	643	215	417	54	
(Switzerland)	(184)	(115)	(52)	(141)	(365)	(145)	(223)	(197)	
Developing countries	277	99	54	345	615	623	325	397	
TOTAL	2,063	1,939	2,363	2,602	2,470	935	836	1,360	

The figures represent equity holdings and intra-company lending.

Note: -- = disinvestments.

Source: Netherlands Bank

set up, since no one is served if a company has to shut down again after only a few years. The high wage levels mean that the Netherlands is not in the running for large-scale industrial plant requiring only moderate levels of skills from their workforce. It hopes to attract the more sophisticated technologies and has had considerable success in the fields of electronics and chemicals. An investment guide has recently been produced for U.S. businessmen and a second, directed at the European investor, is due out shortly.

The Dutch Government has set aside nearly £1 25bn to fund new industrial development over the next five years. This aid is available to Dutch and foreign-owned companies alike. More than £1 22bn will go to stimulating investment nationally and in the regions. A further £1 45bn will be spent on solving the problems of industrial sectors in difficulties while £1 2bn will go to help companies develop new technologies and applications for their products.

The idea of tackling the problems of sectors rather than of individual companies in difficulty will, in the long term, achieve more for industry, said Mr. Harry Leliveld, director general for industry at the Economics Ministry. Under the aid policy preferential treatment was given to the individual company, which was seen as unfair by its competitors.

Now, for example, aid would go to solving the problems faced by the paper industry in meet-

ing tough environmental requirements, rather than to bailing out one company in trouble. This may mean in the short term that companies may go bust.

## Acceptance

"There is a general acceptance by the public and parliament that the Government can not keep pouring money into a bottomless pit," said Mr. Leliveld. The Government's recent decision to give no further aid to the loss-making board manufacturer Okto is an illustration of this new policy.

The Government's innovation policy, aimed at stimulating new technologies, has produced applications for £1 750m of aid since it was announced last year. This is much higher than the £1 150m budgeted annually for this form of support. The Government will share the risk of new technologies and help fund the cost of research and development work.

The sharp rise in the cost of oil last year prompted the Central Planning Office to produce new and considerably gloomier economic forecasts in January. It now expects inflation to be about 6.25 per cent this year, compared with 4.25 per cent in 1979.

Unemployment will rise to about 220,000 from 207,000 and the balance of payments deficit will rise to £1 2.5bn from £1 1.5bn last year. Import and export volumes will be unchanged this year as will the amount of investment by industry.

Mr. van Aardenne said: "The figures do not look so favourable but the guilders is firm and we do have riches under the ground. Although our gas revenues will be considerably less in 10 years' time."

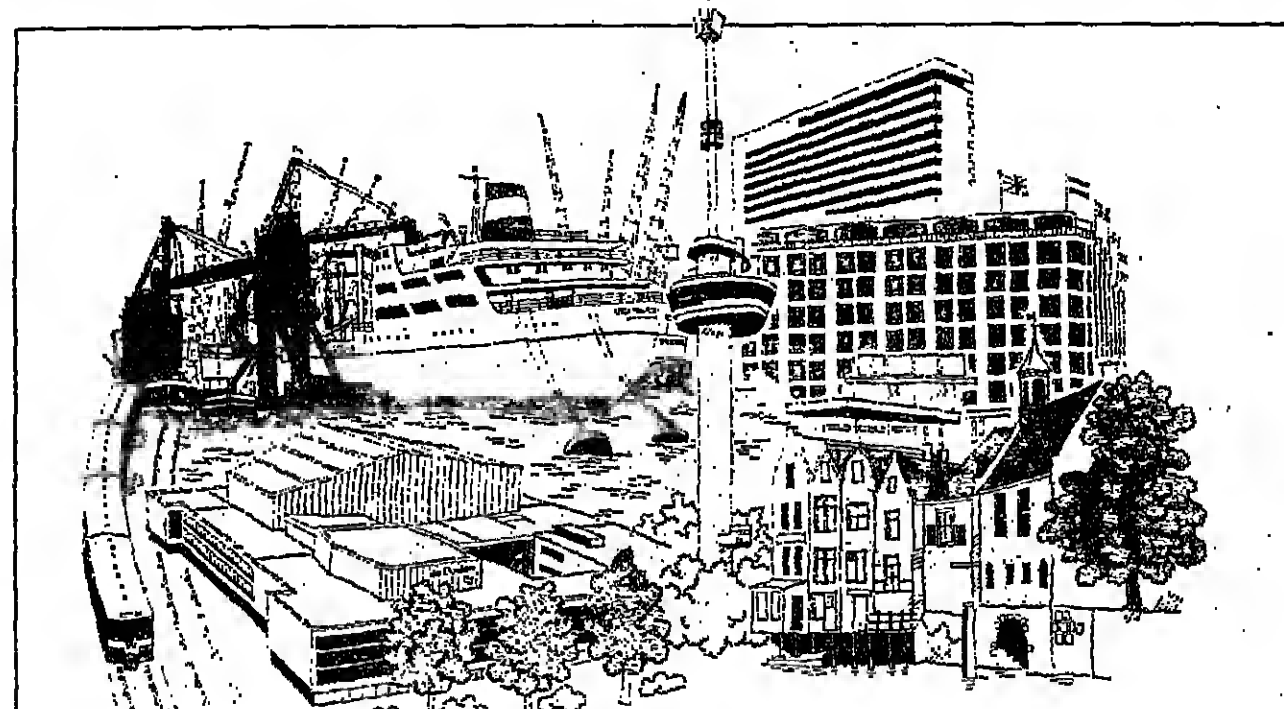
The effects of the international recession are felt particularly hard in the Netherlands. We are vulnerable because much of our industry is energy-intensive and our costs are too high. Our economy has strengths and weaknesses and unless we do something the weaknesses will prevail.

The Government is now considering measures to meet the slowdown in the growth of national income this year. The oil price rises are expected to cut £1 7bn, or just over two per cent, off growth this year. The Netherlands is therefore planning cuts in public spending and curbs on wage rises in 1980.

"Restrictive policies would, if anything, make the Netherlands even more attractive to foreign investors," said Mr. van Aardenne. "It is now less interesting a proposition because of the rise in costs but if we can hold costs down then we are very attractive. Our fiscal system is positive for companies and our geographical position is favourable."

"Over the next five to 10 years we want to strengthen industry as a basis for our future welfare. I foresee a stabilisation of private consumer spending and of the collective sector and an expansion of industry's share of wealth."

Charles Batchelor



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## Emphasis is switching from manufacturing to services

THE AMERICANS and the British have been the most important foreign investors in the Dutch economy in recent years. A list maintained by the Dutch Ministry of Economic Affairs shows that around 1,000 foreign-owned industrial establishments have been set up or acquired since the war, not counting another 400 or so participations or collaborations, or the many ventures in financial sectors such as banking or insurance.

The fact that the U.S. and the UK rank ahead of such a large nearby economy as Germany illustrates the gateway role that has been played by the Netherlands. Boasting the world's largest port at Rotterdam, and offering easy access to the whole of the European Economic Community, the country is well placed as an entry point for the foreign industrialist wishing to become established on the Continent of Europe.

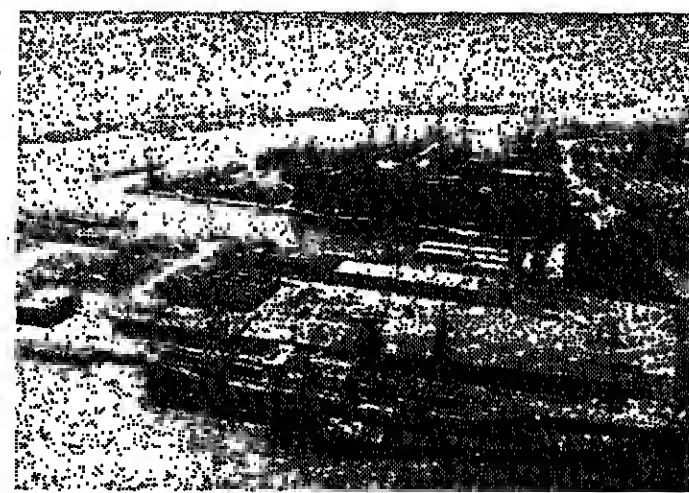
There is an excellent infrastructure, and for Anglo-Americans the import advantage that English is widely spoken. Historically, too, the Dutch are very outward looking and international—a useful point when it comes to dealing with local banks, for instance. Yet there are also problems, perhaps the most widely discussed being the cost of employing workers in the Netherlands, and the very high degree of security of employment. Wages and social security payments together come to about twice the British level, for instance, though on the other hand labour productivity is typically 75-90 per cent higher than in the UK.

## Sluggish growth

So the investment pattern has been changing in the past few years of relatively sluggish economic growth, and of the so-called "Dutch disease"—the guilders and the balance of payments being assisted by the benefits of natural gas revenues. The emphasis has shifted away from manufacturing industry—except for the more intensive sectors—towards services. Meaning, with the dollar so weak, U.S. interest has tended to fade (although with some recovery in the past few months) while Japan has now emerged as a much more active investor.

Historically, there has been substantial investment by multinationals in the oil refining and chemicals industry, centred on Rotterdam, which dominates the European trade in oil and oil products. Names like BP, Dow Chemical, Exxon and ICI can be mentioned here.

The food industry is also one which opens itself to international activities, and there are various American and British



The port at Rotterdam, which the Dutch claim is the world's largest

owned operations, such as the Unilever foodstuff of Imperial Group and a few years ago J. Lyons bought a number of Dutch baking and meat product companies. When Allied Breweries bought Lyons, it became one of the largest British investors in the Netherlands. About ten years ago Allied, through acquisitions, became Holland's second largest brewing company (though its subsidiary Skol Brownwien comes a long way behind Heineken, which dominates the market). The agricultural-based food industry is very important in Holland, with foods and beverages accounting for about a quarter of exports.

Outside food, large foreign owned manufacturing ventures have been comparatively few in recent years, although the Rank Xerox copier plant at Venray can be mentioned. One notable foreign intervention was the takeover by Volvo of the DAF car business, and now the still independent DAF trucks operation is exploring possible links with the French group Peugeot-Citroen.

The property and financial sectors have seen some much discussed foreign invasions. Dutchmen still talk of the period in the early 1970s when British property developers arrived in Rolls-Royces and bought up large chunks of real estate at rocketing prices. Several years later they, or their liquidators, were back trying to unload. Often the disposals took a very long time.

Some of the British developers remain, however, like Hammerston and Ladbroke, and now there is renewed interest by a number of UK pension funds in Dutch property funds. The Dutch property market is fairly restricted in scope, but yields on commercial property are a

little higher than can be found in Britain. There is, too, some German interest in Dutch property.

British investors have tended to be most active in the shopping sector of the market. The attraction is a reasonable yield in a hard currency country, as part of a policy of international portfolio investment which has become much easier to carry through following the UK exchange control relaxations. Ironically the same desire for international spread is taking Dutch property companies overseas, notably Verelstave, which bid unsuccessfully for English Property Corporation and is currently active in the U.S.

Dutch insurance companies are also moving strongly into the U.S. Their home market has, however, been invaded by several British companies. By far the biggest foreign presence is that of Commercial Union, which bought Delta-Lloyd a few years ago. Equity and Law has successfully built up a useful life assurance business in just under a decade—a precedent which seems to have encouraged Prudential Assurance to set up a life office in the Netherlands a year or so ago.

## Cyclical upturn

The Dutch life assurance market has enjoyed several years of rapid growth, with demographic factors—like the increase in the number of young families—and booming mortgage business playing a part. General insurance, moreover, has seen a cyclical upturn in underwriting performance, and the Netherlands' combination of low inflation but often quite high interest rates has helped insurance companies. Banking has also been a fast growing industry recently in the

Netherlands, and there are something like 30 foreign-owned banks, the most recent newcomers being several French banks. But these are mostly specialised banks clustered in the centre of Amsterdam concentrating on big international customers. The major retail banks remain firmly in Dutch hands, and it is unlikely that the financial authorities would approve of foreign encroachment here (although the Banque de Paris et de Pays Bas has built up a modest chain of branches over many years).

In other areas of the economy, however, the Dutch Government is making continuous efforts to attract foreign investment, partly with the motive of providing new jobs to counter the growing problem of unemployment. Recent activity has been concentrated very much on the services sector.

## Current projects

Such activities as computer software, distribution of motor components and the marketing of chemicals and pharmaceuticals figure prominently on the list of current projects of overseas companies. The position of the Netherlands as a distribution centre for the whole EEC is of considerable relevance in many cases. The setting up of local stocks is necessary to ensure a fast and reliable service to Continental customers.

The Ministry of Economic Affairs hopes that many of the companies that begin with small depots handling imported goods will progress to assembly of finished goods within the Netherlands and eventually to full scale manufacturing.

Compared with some of the alternatives, the Netherlands has the advantage of no currency controls and a minimum of other restraints on trading operations. However, the general investment climate has grown tougher recently, and, as in most countries, industrial profits are being squeezed. Short term interest rates are very high, especially when viewed in real terms, for the Dutch inflation rate has been one of the lowest in Europe. It is not an easy time for companies to take on large new international commitments.

Nevertheless, one sector where overseas—and especially British—companies have been making an impact in the Netherlands is retailing. Names like Dixons, Mothercare and Raters have become prominent in a fast developing Dutch retailing scene, and the British Shoe Corporation has several hundred shops.

Barry Riley



## INVESTING IN THE NETHERLANDS III

## Distinguished financial centre

AS A financial centre, Amsterdam has a long and distinguished history. Its stock market reflects the maturity and sophistication of the financial community, while remaining sufficiently dynamic to have pressed ahead with the ambitious formation of the European Options Exchange even though it proved impossible to enlist the support of London for the venture.

But the Stock Exchange has been going through a dull period in equities. It is not just that share prices have been weak, with the Industrial Index down about 15 per cent during 1979. It is also that the market has been affected by the same sort of longer term problems that have afflicted other stock markets, including London, with shares at such low levels that it has become much less attractive for companies to have their shares listed.

This was highlighted last autumn when the Dutch company Vitatron decided to take early advantage of the relaxation of UK exchange controls and float its shares on the London stock market instead of using Amsterdam. Even though London has also been depressed, the shares fetched a higher price than they would have done in the Netherlands.

If equities are in the doldrums, however, there is a great deal of activity in the new issue market for guilder bonds. Stock Exchange statistics show that new listed bonds (ignoring the substantial unlisted sector) rose by more than a fifth in 1979 to Fls 12.8bn (\$6.64bn) of which Fls 3.5bn were mortgage bonds. On the secondary market, bonds now account for just over half of turnover.

While the number of listed Dutch shares has fallen from 410 in 1970 to around 230 now, the number of listed bonds has been rising. During the past five years the nominal value of listed Dutch domestic bonds has gone up from Fls 13.6bn to Fls 23.7bn.

To explain the shift in emphasis of the stock market, Dutch financiers point to the bond orientation of the major financial institutions in the Netherlands. Whereas institutions in the U.S. or the UK are large investors in equities, often Dutch insurance companies have exposure of 10 per cent or less to equities, and quite a lot of these are in strategic holdings which are not traded.

The failure of Dutch shares to perform during the 1970s has undoubtedly caused private in-

vestors to lose enthusiasm for stock market investment. And foreigners have not come in to any extent to fill the gap—with an exception, at times, in the case of the big international shares such as Royal Dutch, Philips and Unilever, which have tended to outperform domestic industrial shares in recent years.

Ironically, the ending of UK exchange controls has initially had an adverse effect on activity in Amsterdam, for with the dollar premium abolished, arbitrage turnover in the two giant Anglo-Dutch multinationals, Unilever Ltd./NV and Shell/Royal Dutch, has slackened.

It is worth pointing out, however, that domestic Dutch financial shares have escaped the general sluggishness, and the market capitalisation of the

after hours dealing that already goes on between offices, not least the arbitrage activity in internationally traded shares such as Royal Dutch. The new hours will be 10.00 am to 4.30 pm, just overlapping with the opening in New York.

The second major step is the setting up of a commission to study the possibility of attracting more small companies to the listed market. It is felt that the Stock Exchange could be a route for raising capital for small enterprises—but as in London—the owners of companies do not find a listing attractive in current conditions.

In fact a fairly active market in unlisted shares already exists in the Netherlands. Two brokers, Broekman's Commissiebank and D. W. Brand, specialise in mar-

ket making and many investors channel their dealings through the third important participant, the Nederlandse Credietbank. Perhaps 70 or so shares and bonds are dealt in on something approaching a regular basis. For international investors, Holland Sea Search, a North Sea speculation, is one such unlisted stock which is of current interest.

The Stock Exchange commission will no doubt be looking at matters such as the disclosure requirements in any parallel market which might become established under Stock Exchange jurisdiction, and at the paid up capital restrictions which currently apply to fully listed companies.

However, the biggest and most controversial step towards expanding the securities business in Amsterdam has undoubtedly been the setting up of the European Options Exchange. This move reflected a desire to develop a market which would appeal to the more speculatively inclined investor, who has become disenchanted with the unexciting performance of the traditional equity market. It also reflected the

outward looking attitudes of the Dutch financial community, accepting a challenge where the British got cold feet and the Germans and the French were scarcely interested at all.

Even within the Netherlands, attitudes have varied: one of the medium-sized banks, the Nederlandsche Middenstands-bank, has been markedly more enthusiastic in promoting option trading than the bigger ABN or Amro. Abroad, the EOE has been hit by the French decision to ban trading by French nationals in French options, while the current expansion into German options is in the face of a non-co-operation policy on the part of the major German banks.

Officials of the EOE, however, remain optimistic about their medium term plans to expand business until the Exchange becomes viable. From an average of 1,000 contracts a day in 1978 turnover grew to an average 1,900 a day last year. A crucial development, given the drift downwards of underlying share prices (except oils) was the introduction of put options on four Dutch classes. Puts subsequently represented a third of total turnover.

For 1980, the plan is to expand turnover further to a daily average of 3,000 contracts. To help achieve this, the number of puts has recently been expanded to cover eight classes, while Heineken has been added to the list of Dutch options. Only last week the EOE moved to introduce German classes for the first time—so that the list of underlying equities now comprises 10 Dutch, 12 U.S., three Belgian, five German, five French and three UK stocks.

For international investors, the EOE now offers a unique service, but it appears that most activity is Dutch-based and indeed some 80 per cent of turnover is in Dutch option classes. EOE officials argue that international resistance will eventually be broken down—for instance, the French ban could be removed if the mooted Paris options market is opened. Slowly the EOE is establishing a new market in risk capital, and it is appealing to a younger investor; the average age of private traders in options is in the early 40s, compared with the average 53 years of the Dutch shareholder.

Already the EOE is peocilling in a target figure of 5,000 contracts a day in 1981 (each contract normally representing 100 underlying shares). If the target is reached, the exchange will be operating roughly at

break even level. At that stage the Amsterdam Stock Exchange could look forward to getting a return on its large investment, though much more important would be the shot in the arm given to the securities market as a whole.

Exciting as markets in risk may be, however, for the time being the centre of activity remains at the other end of the risk spectrum—in the bond and money markets. An awful lot of investors in the world are looking for a strong currency, and in recent years the Dutch guilder has certainly fulfilled that role. If at times the Dutch Government has had to huff and puff to keep up with the Deutschmark, leading often to very high money market rates and comparatively high bond rates, that has only served to raise the rate of return to investors.

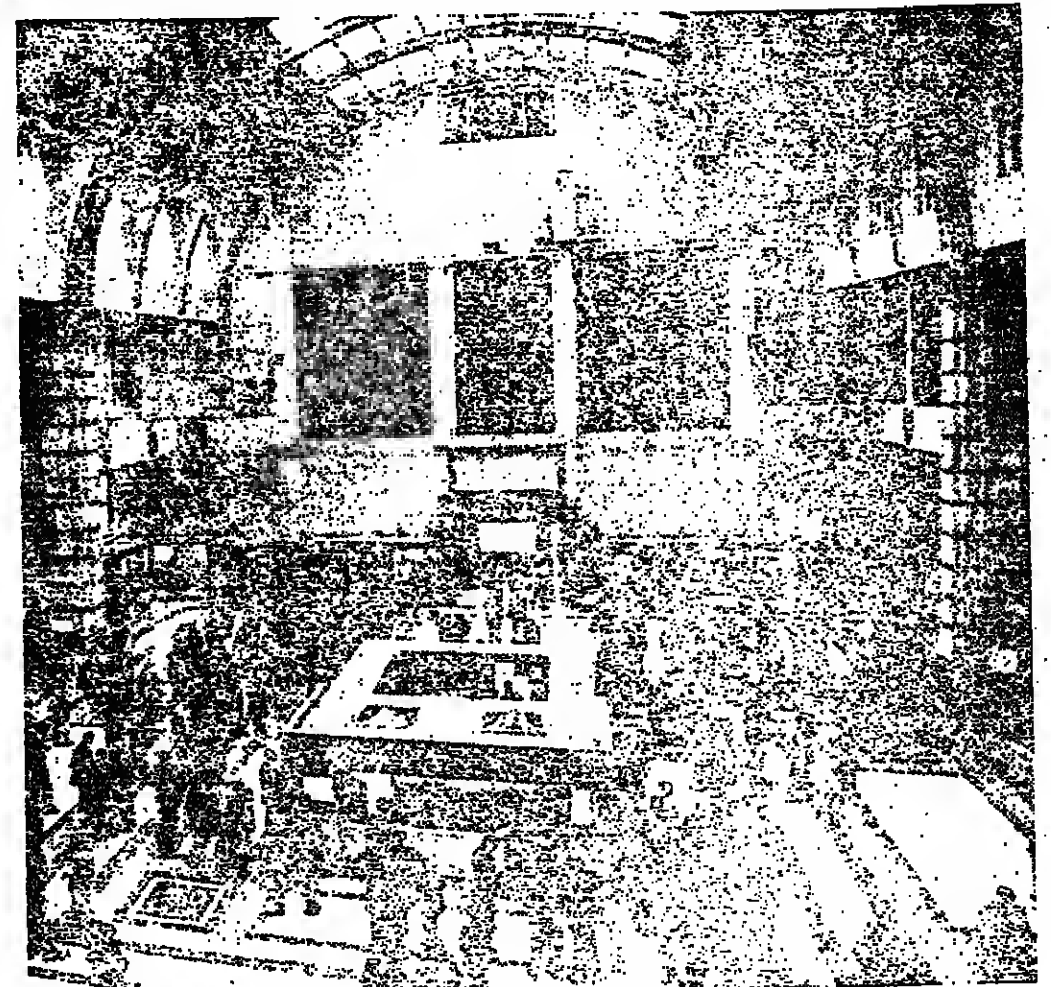
## Greater awareness

The extra, say, 1½ points of yield available on guilder bonds reflects the risk perceived by investors that the guilder will, some day, lose touch with the DM. There are indications that the greater awareness of the need for energy conservation will lead to lower exports of the gas which has cushioned the Dutch balance of payments and financed the high Dutch standard of living. On the other hand, there is no reason to doubt the Dutch Government's determination to maintain control over the money supply. On this, the Dutch record has recently been better than that of the Germans.

Economic forecasters are agreed, however, that inflation in the Netherlands will rise significantly in 1980—probably to over 7 per cent. But this will continue to be lower than in most comparable countries, and will still allow bond investors to expect a reasonable return in real terms, with yields on medium term good quality bonds currently almost 10 per cent.

The balance of payments may well prove another worry, with Amro Bank, for instance, forecasting that the current account deficit could increase from perhaps Fls 2bn in 1979 to more like Fls 5bn this year. Exports are likely to find the going rough in a difficult world market, while on the energy side, oil prices have gone up much faster than the export price of Dutch natural gas, which is subject to time lags.

On the positive side, though, this could make the Govern-



The Amsterdam Stock Exchange: taking steps to stimulate the market

ment more aware of the problems of financing the deficit, and could lead to a still greater welcome for foreign investors.

Already it is easy to invest in the Netherlands. For example, there is no withholding tax on bonds, although there is a 25 per cent tax on equity dividends subject to relief according to double tax agreements with individual countries. However, there is only limited access for foreigners to the private placement market in bonds, a market which is larger and faster growing than either the listed bond market or the Euroguilder notes market.

In the private placement market, borrowers concede a higher interest rate, in exchange for much greater flexibility and reduced front end costs compared with a listed bond issue. For foreigners, the lack of marketability would be a problem, but then marketability is not especially good for Euroguilder notes either. At any rate, there is potential overseas interest in the Dutch private placement market, and the banks keep an eye on the possibility of further internationalisation.

Very recently, however, investors both domestic and foreign have been taking refuge in the safest and least exposed market of all—the money market. Based in Amsterdam, in so far as it has any physical presence, this is a telephone market place which links the various Dutch and foreign banks with the institutional investors and the big company treasurers, the circle being completed, of course, by the Government (in the shape of the Finance Ministry).

Nervous conditions

A large public sector deficit coupled with a restrictive money supply policy has led to a sharp rise in short term money rates, which have climbed to well above longer term bond rates. The reverse sloping yield curve reflects confidence that interest rates will ease again before long. But in the very short term, it has created nervous conditions in which investors are reluctant to commit themselves to capital risks by buying bonds.

As far as foreign investors are concerned, the availability of an interest rate of around 12 per cent on three-month deposits in

a strong currency like the guilder—almost as much as on the dollar and quite a bit more than on the Deutsche Mark—makes them quite happy to play a waiting game.

For the time being, then, the Dutch capital markets are quiet. Equities continue to drift sideways, or very gently lower, and the big bond investors are content merely to nibble at the trickle of new issues while keeping the hulk of their powder dry for what they hope will be a better and clearer opportunity later in the year.

But for foreign investors the markets in Amsterdam will continue to be much more important than the size of the Netherlands as an economy might suggest. The stock market, after all, is dominated by the five Dutch internationals, which, together with the shares of the Robeco funds group, account for well over half the total turnover in equities. And the formation of the EOE has demonstrated how ready the Dutch are to explore new opportunities in the international market place.

Barry Riley

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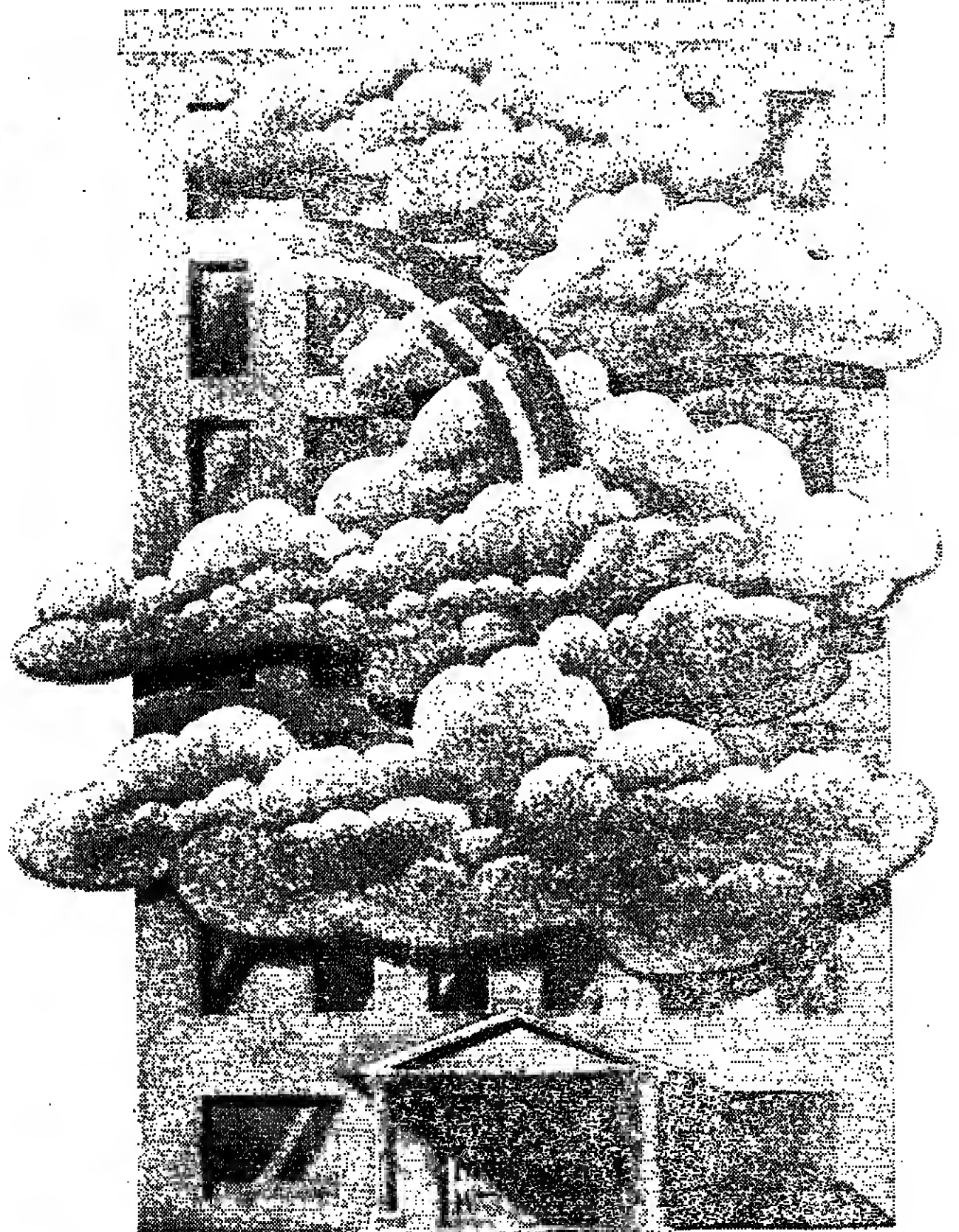
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## INVESTING IN THE NETHERLANDS IV

## Reappraisal of state aid to ailing companies

WHEN WIL ALBEDA, Minister of Social Affairs, was asked on television the other week how he intended to deal with Philips, now that the company was further cutting back its labour force in various parts of the country, he would only say that the Government would apply "moral pressure" to get the company to reconsider its plans. When the reporter then suggested that this was meagre comfort for the threatened employees, the Minister remarked that any other action could have a disastrous effect on Holland's investment climate.

The Government feels that companies should be allowed to pack their bags, so to speak, if they wish—assuming all local rules and regulations governing disengagement have been met.

It wants to avoid giving the impression to domestic and foreign investors that the Netherlands is something of a trap for industrial investors. The discussion about the banding of companies that are lured in with taxpayers' money while they remain free to leave whenever economic circumstances so dictate is bottling up in trade union circles. The CNV is urging the Government to get Philips to put a stop to its co-ordination of operations in the Netherlands, pointing to the many subsidies it has received over the years as it settled in the provinces.

So far as the Government is concerned, however, it remains aloof from those discussions and continues to build up a reputation of being "pro-industry."

Foreign enterprises get "royal treatment." At the end of last month Prince Claus, husband of Holland's Queen-to-be Princess Beatrix, opened the new factory in Enschede in the east of the country of the American computer company MAI. Economics Minister Gijs van Aardenne travelled down to Den Bosch the week before on the occasion of the 25th anniversary of AMP-Holland, another American high-technology company.

Mr. Van Aardenne, former chairman of a small industrial company, is also trying to prove in an entirely different way that

he is more friendly towards business than his predecessor. He is doing it by withdrawing State aid to troubled companies for which there is considered to be no future. Like Britain's Mr. Edward Heath, he has come out strongly against a "lame duck" policy, thus angering unions but pleasing entrepreneurs who have been complaining increasingly about unfair competition from ailing, State-supported companies.

There have been several examples where the withdrawal of State aid has led to company closures. The imminent shut-down in the north of the country of Olo, a modern cartoon-making plant, is a dramatic example of the effect of Mr. Van Aardenne's tough line.

to stimulate industries with good growth prospects, rather than individual companies. It prefers to tackle problems on an industry-wide rather than individual basis too.

It has introduced a new system of stimulating investments, the so-called Investment Account (West op de Investoringsrekening). In addition, various specific measures have been introduced to stimulate companies active in the field of energy conservation, environmental protection, technological innovation, exports, financing, etc.

Innovation is in the limelight in the Netherlands, and the Government has published a special White Paper on sector industrial policy, setting out how it intends to encourage changes in industrial production towards high-grade manufactured goods. Science Minister Prof. A. van Trier has stated that he wants to achieve "a balanced structure of large-to-small businesses which can supplement each other."

Commenting on this policy, AEN Bank said that "the Government has recognised that the deterioration of the Netherlands' competitive edge in world markets was not only connected with the increase in the relative cost level but clearly also with the one-sided production going to offset by increased volumes of high-

grade products if current trends continued.

Exports of such products, it was pointed out, had not developed as strongly as imports, and the Netherlands was becoming increasingly dependent for them on the U.S. and Japan. Dutch exports are becoming more and more concentrated on countries outside the EEC and the U.S., and it is feared that market shares may not be maintained in the future. The advisory body said that in view of these developments, the future did not look at all rosy and that major policy changes were needed to counter current trends.

The Economics Ministry reckons that the WIR system offers greater possibilities to promote business investment—and thus to combat unemployment—than had been provided by the traditional tax measures. Reflecting the new thinking on the future shape of Dutch industry, the WIR enables the Government to "steer" investments and to give extra incentives to those that are considered important for the national economy. Premiums are also being added to stimulate investment in the fields of energy conservation and environmental improvement. It adds that one major advantage of the WIR is that companies which are not, or not yet, making profits can have the full benefit of an investment incentive too.

Since a further concentration of certain sectors of industry in the densely-populated south-west of the country is considered undesirable by the Government, it has reintroduced its selective investment regulation act (SIR). It provides for a licensing system, compulsory registration and a levy. "As a result of this levy the net advantage of the WIR-premium on investments in the western part of the country may be less than in the case of investments in other regions," the Ministry points out.

Michael van Os

**Main stimulant**

The main stimulant for investments in certain specified areas and for certain selected industries—the WIR system of premiums—is the most far-reaching and also the most complicated of the schemes in operation. It came into force in May 1978 when two traditional tax facilities for investment—the investment allowance and accelerated depreciation—were abolished. The IPR, the regional investment premium regulation, has remained in force alongside the WIR. This, the longest running incentives system, is designed to make settlement of companies in specific Dutch regions more attractive.

**Majority holding**

While it boasts that it is prepared to finance risks which the problems of the board manufacturer Okb, with a 49 per cent NOM stake and a majority holding by Koninklijke Nederlandse Papierfabriek (KNP), are forcing it to be more cautious. The province of Limburg forms a narrow tongue of land at the south-easternmost corner of the country stretching down between Belgium and Germany. Traditionally an industrial area, it has yet to recover from the decision taken in the early 1960s to shut down its coal mines, which until then had been the region's staple industry. Between 1965 and 1975 the pit closures led to the loss of 45,000 jobs, accounting for 33 per cent of all industrial equipment.

The population of the province is just over the 1m mark, two thirds of which are concentrated in the southern

half. Limburg's greatest strength is its favourable geographical position, half way between the large consumer markets of the Dutch "Randstad" and the German Ruhr.

The local development agency, the Limburg Institute for Development and Financing, was formed in 1975. The Dutch state and the province of Limburg each have a 34 per cent stake in the Limburg Institute. Local municipalities have 26 per cent and local chambers of commerce banks, and companies the rest.

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With the Dutch economy now beginning to feel the impact of the most recent increases in the price of oil as well as the general slowdown in world trade, the problems of these regions are becoming more acute. The northern Netherlands, for example, stands to lose several hundred jobs under closures recently announced by Dutch companies. These setbacks are likely to make the regions even keener to attract foreign investment.

Charles Batchelor

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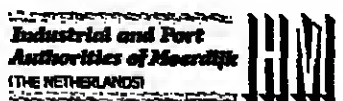
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## Restraining burden

But if aid for troubled companies is less forthcoming this does not mean to say that assistance for business and industry generally is as well. The Government's general policy is aimed at curbing cost increases and restraining the burden of taxation and premiums. Early last month, a two-months "wage pause" was enforced after the unions indicated that they would aim for real wage increases in the 1980 labour pact negotiations that would exceed the Government's guidelines.

The Government's philosophy of new investment is based on the consideration that it ought

to stimulate industries with good growth prospects, rather than individual companies. It prefers to tackle problems on an industry-wide rather than individual basis too.

It has introduced a new system of stimulating investments, the so-called Investment Account (West op de Investoringsrekening). In addition, various specific measures have been introduced to stimulate companies active in the field of energy conservation, environmental protection, technological innovation, exports, financing, etc.

Innovation is in the limelight in the Netherlands, and the Government has published a special White Paper on sector industrial policy, setting out how it intends to encourage changes in industrial production towards high-grade manufactured goods. Science Minister Prof. A. van Trier has stated that he wants to achieve "a balanced structure of large-to-small businesses which can supplement each other."

Commenting on this policy, AEN Bank said that "the Government has recognised that the deterioration of the Netherlands' competitive edge in world markets was not only connected with the increase in the relative cost level but clearly also with the one-sided production going to offset by increased volumes of high-

grade products if current trends continued.

Exports of such products, it was pointed out, had not developed as strongly as imports, and the Netherlands was becoming increasingly dependent for them on the U.S. and Japan. Dutch exports are becoming more and more concentrated on countries outside the EEC and the U.S., and it is feared that market shares may not be maintained in the future. The advisory body said that in view of these developments, the future did not look at all rosy and that major policy changes were needed to counter current trends.

The Economics Ministry reckons that the WIR system offers greater possibilities to promote business investment—and thus to combat unemployment—than had been provided by the traditional tax measures. Reflecting the new thinking on the future shape of Dutch industry, the WIR enables the Government to "steer" investments and to give extra incentives to those that are considered important for the national economy. Premiums are also being added to stimulate investment in the fields of energy conservation and environmental improvement. It adds that one major advantage of the WIR is that companies which are not, or not yet, making profits can have the full benefit of an investment incentive too.

Since a further concentration of certain sectors of industry in the densely-populated south-west of the country is considered undesirable by the Government, it has reintroduced its selective investment regulation act (SIR). It provides for a licensing system, compulsory registration and a levy. "As a result of this levy the net advantage of the WIR-premium on investments in the western part of the country may be less than in the case of investments in other regions," the Ministry points out.

Michael van Os

**Main stimulant**

The main stimulant for investments in certain specified areas and for certain selected industries—the WIR system of premiums—is the most far-reaching and also the most complicated of the schemes in operation. It came into force in May 1978 when two traditional tax facilities for investment—the investment allowance and accelerated depreciation—were abolished. The IPR, the regional investment premium regulation, has remained in force alongside the WIR. This, the longest running incentives system, is designed to make settlement of companies in specific Dutch regions more attractive.

**Majority holding**

While it boasts that it is prepared to finance risks which the problems of the board manufacturer Okb, with a 49 per cent NOM stake and a majority holding by Koninklijke Nederlandse Papierfabriek (KNP), are forcing it to be more cautious. The province of Limburg forms a narrow tongue of land at the south-easternmost corner of the country stretching down between Belgium and Germany. Traditionally an industrial area, it has yet to recover from the decision taken in the early 1960s to shut down its coal mines, which until then had been the region's staple industry. Between 1965 and 1975 the pit closures led to the loss of 45,000 jobs, accounting for 33 per cent of all industrial equipment.

The population of the province is just over the 1m mark, two thirds of which are concentrated in the southern

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Charles Batchelor

## Incentives help the regions

THE NETHERLANDS has developed a range of incentives open to Dutch and foreign companies alike to encourage investment in its less prosperous regions. The system of investment incentives is designed to favour the less robust parts of the country while a number of development associations have wide-ranging powers to attract new companies to their areas.

While much investment by the foreign companies of necessity has been in the west of the country—oil and chemical groups are clustered near Rotterdam—many large companies less tied to a particular local infrastructure have opted for the eastern Netherlands. The U.S. photographic group Polaroid, for example, has a large plant at Enschede while Rank Xerox (profiled elsewhere in this survey) has its continental headquarters in Venray.

The natural advantages of the eastern Netherlands are many. Higher unemployment levels mean the labour market is much easier than in the crowded west, where many companies are unable to find sufficient skilled workers, and in some cases even unskilled ones. The motorways in the east offer quick links with West Germany and Belgium without the traffic jams that regularly build up at important functions in the "Randstad"—the Amsterdam, Rotterdam, The Hague conurbation. The less crowded conditions mean industrial land and housing are easier to find and cheaper while recreational facilities are more extensive.

Regional premiums apply to large areas of the north and south-east of the Netherlands, as well as to a number of towns elsewhere in the south and east. The longest-established

element in the system of incentives is the regional investment grant (IPR), which is available to the industrial and services sectors in the northern provinces, in the south of Limburg and in the individual towns elsewhere such as Tilburg, Helmond, Venlo, Nijmegen and Deventer. Companies qualify for a grant of 15 or 25 per cent of their investment in ground, buildings and machinery, depending on the area to which they are moving. Growing unemployment prompted the Government to raise the top rate to 35 per cent in the north and in south Limburg earlier this month.

Businessmen investing in areas covered by the 25 per cent grant, as in southern Limburg, may opt for a lower basic premium of 15 per cent, plus £12,500 (\$6,250) for every permanent job created. However, the "mixed" premium has not proved popular because it takes longer to establish that permanent jobs have been created. The cost to the government scheme is put at £1279m (\$140m) this year, a slight increase on 1979.

## Social problems

The investment account legislation (WIR), which took effect in May 1978, is a more general instrument of investment policy but it does contain elements important for the regions. It provides aid for companies which relocate from the crowded west of the country and special regional supplements to encourage investment in areas with particular social and economic problems.

Parts of the provinces of Limburg, Groningen, Overijssel, Drenthe and Friesland and the town of Nijmegen qualify as

areas with significant problems and premiums of 20 per cent are available on business buildings and 10 per cent on fixed outdoor installations, which includes anything from a static crane to an oil refinery.

The effectiveness of the WIR has still to be judged but on the basis of orders placed aid of £145m in 1979 and £155m in 1980 has been budgeted for.

The selective investment regulation (SIR) applies a levy on investment in the western and central parts of the Netherlands to a further concentration of investment in the most prosperous parts of the country. A rate of 13 per cent is now proposed on new business buildings while fixed outdoor installations are charged at 8 per cent. The SIR covers large parts of the provinces of north and south Holland and Gelderland as well as all of Utrecht.

The northern Dutch provinces take in about one-third of the total land area of the Netherlands, though with 1.6m inhabitants they have only 12 per cent of the population. Shipbuilding and starch production is carried on near the city of Groningen, chemical and petrochemical industries are grouped around the port of Delfzijl while Leeuwarden is the centre of a thriving dairy industry.

The problems in the engineering industry, in board manufacturing and shipbuilding have created high levels of unemployment.

Attracting new industry to the area is the task of the Northern Development Company (NOM), a private company set up in 1974, which is owned by the Economics Ministry but which operates independently. The oldest of the Dutch deve-

lopment companies, it was the first to be given access to funds with which to take a risk-sharing stake in the equity of companies.

It now has shareholdings of between 11 and 100 per cent in 27 companies involved in activities ranging from brick-making, carpet printing and industrial robots to manufacturing chemicals. It has made investments of more than £125m to date.

The NOM prefers to take shareholdings of less than 50 per cent in a company but even when it takes a larger stake it remains apart from the day-to-day management, being represented only on the supervisory board. If a company later wants to buy back its shares the NOM is happy to withdraw.

## Majority holding

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Charles Batchelor

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# Banks' international approach a necessity

A SMALL COUNTRY necessarily has to be more outward-looking than a large, potentially self-sufficient nation, and so it is with the Netherlands. Commerce and industry have always needed to operate extensively outside the confines of a relatively small home market. The Dutch banks have therefore had to develop a strongly international approach to serve their customers.

This internationalism is also available to help the foreign investor in Holland. Overseas companies moving into the Dutch market find that a high quality of service is available from local banks. As for portfolio investors, the major banks all run foreign investor departments and maintain close contacts with clients in Switzerland, the UK, the U.S., the Middle East and elsewhere.

Currently, the banks have their eyes on the potential of U.S. business. In view of the dollar's weakness, Americans have come to view overseas investment in a more favourable light. For U.S. pension funds, too, portfolio diversification is beginning to take on an international aspect. The banks' foreign institutional investment

departments aim to make sure that a good slice of the cake goes to the Netherlands.

To foreigners, the two best-known Dutch banks are Algemeene Bank Nederland and Amsterdam-Rotterdam Bank. ABN is slightly the larger, on the basis of the last published balance sheets, though both will probably show balance sheet totals close to Fls 50bn (\$41.45bn) for the end of 1973.

## More active

Besides being a little bigger, ABN is also more active on the international scene, with an extensive network of overseas branches. Amro probably has an even larger proportion of overseas business measured in terms of Eurocurrency activity, but current margins in the Euromarkets are so slender that this cannot be a good guide to the overseas earnings contribution.

At least two other banks have important positions within the Netherlands, however. In terms of profitability and balance sheet total Rabobank, the agricultural co-operative bank, is well up with ABN and Amro, and with 3,100 offices runs well

ahead of Amro (845 domestic branches) and ABN (701 branches). Although rooted in the agricultural sector—it finances 90 per cent of farming loans—Rabobank has developed an active international division.

There is also the Nederlandse Middenstandsbank, the current growth star of the banking sector. Specialising in the fast-growing small and medium-sized business sector, its operating profits have doubled in the past five years, though with 459 branches it is a long way behind the larger banks.

All the commercial banks have benefited from higher interest rates, and all are likely to show reasonable profit growth for 1975: at the half-way stage NMB was leading the way with growth of 34 per cent, followed by Amro (15 per cent) and ABN (6 per cent). The fact that ABN's balance sheet footings actually rose faster than NMB's shows that international expansion, for the time being at least, is not doing very much for profitability.

Several other groups of banks are also important. For example, Amro and ABN have sizeable merchant banking subsidiaries

in Pierson, Helderling and Pierson and Bank Mees and Hope, respectively, and these maintain a separate presence on the investment scene. There are various smaller independent banks, such as the Nederlandse Credietbank, which have often arranged international affiliations.

And there are, of course, the foreign banks, which number about 30—though local bankers tend to suggest that some of them are in Amsterdam more as a matter of prestige than because of the profit motive. The longer-established U.S. banks, such as Bank of America and Citibank, are probably the strongest of the foreign contingent.

## Largest customers

There seems no danger to the Dutch banks from foreign banks in the Netherlands itself, where foreign banks account for less than a tenth of total footings (and probably earn a still smaller proportion of profits). The Dutch banks do have a problem, however, in competing overseas where some of their largest customers are now making big expansionary moves.

The Dutch banks suffer from a relative lack of muscle, none of them getting higher than about number 30 on the international league table. It is very expensive to grow through setting up overseas branches: the alternative of joining international banking "clubs"—as Amro has joined FBIC, for example—is cheaper but a good deal less effective.

Participation in Eurocredits is a quick way to expand the balance sheet but is no way to

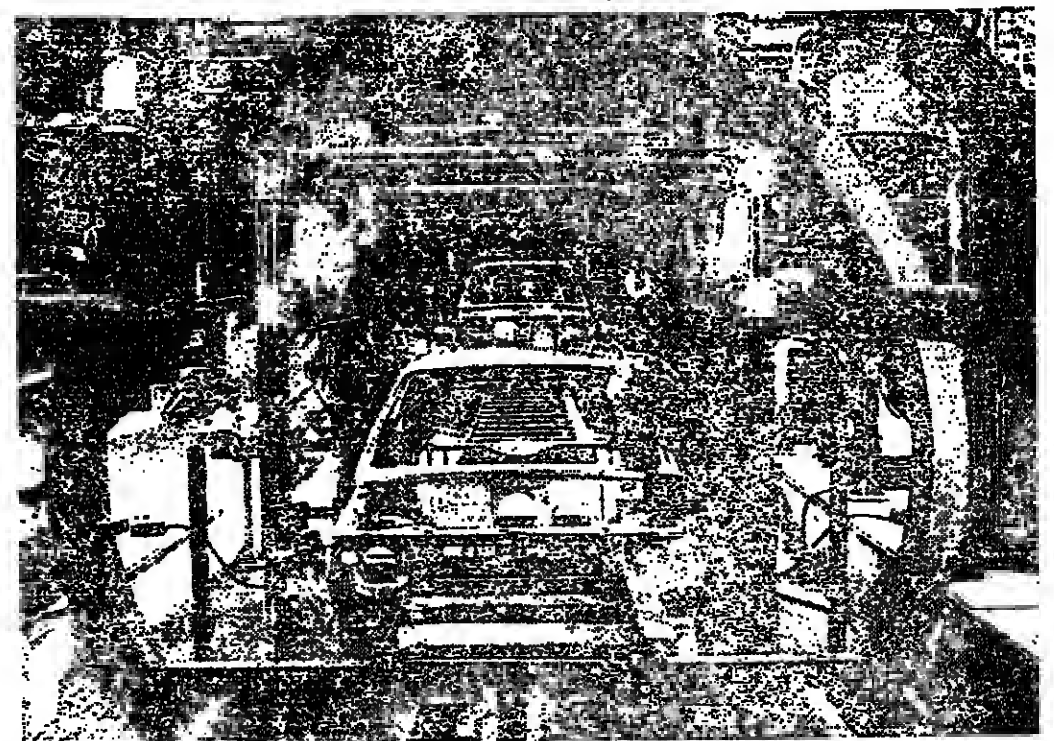
earn profits, and in fact could bring the risk of bad debt problems given the uncertain outlook for Third World creditworthiness.

On their home ground, however, the Dutch banks dominate not only banking but also the stock market, through corporate membership. Last June the Amsterdam Stock Exchange had 166 corporate members compared with 321 personal members.

A number of the Dutch banks provide a comprehensive service to foreign portfolio investors. They can act as brokers in securities transactions on the Stock Exchange; they provide a regular analysis service, in various foreign languages as well as Dutch; and it is normal for banks to hold in safe custody the shares and bonds which mostly come in heister form in the Netherlands.

Other services for overseas investors may include the claiming of tax refunds. Although interest is not liable to Dutch tax, there is a 25 per cent withholding tax on dividends which may be reclaimable in part by foreigners. Citizens of the U.S., for instance, can claim back 10 per cent, but under the Dutch/U.S. tax agreement the remaining 15 per cent cannot be returned.

Historically, overseas interest in Dutch equities has come largely from the UK, though there has always been an important New York trade in Royal Dutch. In bonds, the Swiss banks have been active in investing on behalf of discretionary clients. To the Swiss the guilders have appeared a good currency to diversify into.



Assembling Volvo 340 models at Volvo Car's plant at Born, Limburg. Volvo of Sweden has a 55 per cent stake in Volvo Car

though some Amsterdam bankers wonder just how much of this Swiss investment has represented fugitive Dutch money seeking a tax-free route back to Holland.

The loaning banks play a major role in virtually all aspects of the securities markets. Thus Amro and ABN are big market makers in bonds, the former probably being larger in this field, while NMB is prominent as a market maker

in Euroguilder notes. In shares it is thought that Mees and Hope and Pierson, Helderling and Pierson are the most important forces in the market. As for options, NMB has led the way in stimulating business through extensive educational work through its branches. It says that the large numbers of entrepreneurial small businessmen among its clients are particularly receptive to this kind of more spec-

ulative investment. Besides organising the secondary markets and acting for investment clients, the banks have also been making substantial use of the primary market on their own accounts. All three major listed banks have repeatedly made rights issues over the past five or six years, not to mention the steady stream of bond offers.

Barry Riley

Number of industrial subsidiaries and joint ventures established in The Netherlands by foreign manufacturing companies since 1945

## SUBSIDIARIES (MAJORITY OR WHOLLY-OWNED)

Branches of industry country of origin	Metal working	Electrical industry	Chemical industry	Textile industry	Food incl. rubber industry	Miscellaneous industry	Total
United States	118	53	91	10	37	58	367
United Kingdom	72	15	27	9	27	47	197
Belgium	14	2	9	6	11	16	58
Western Germany	62	12	35	14	6	33	162
Switzerland	18	8	3	10	4	13	56
France	8	7	11	0	1	6	33
Sweden	31	6	0	0	2	11	58
Others	5	0	3	0	0	4	12
Total	342	105	190	57	92	207	993

## JOINT VENTURES OR MINORITY HOLDINGS

Branches of industry country of origin	Metal working	Electrical industry	Chemical industry	Textile industry	Food incl. rubber industry	Miscellaneous industry	Total
United States	37	7	16	2	9	26	97
United Kingdom	19	5	12	7	7	25	75
Belgium	8	1	0	4	3	14	30
Western Germany	41	2	12	5	4	5	97
Switzerland	14	1	1	5	1	13	39
France	3	0	2	0	0	0	5
Sweden	4	0	1	0	0	0	5
Japan	2	3	7	5	8	11	63
Others	29	3	7	5	8	11	63
Total	157	20	52	28	37	126	420

Source: Ministry of Economic Affairs.

## Investment funds under pressure

AN INVESTMENT in Robeco, the Netherlands' most famous investment fund, or one of its three newer associates, is not so much an investment in the Netherlands as an investment in the Dutch view of the world. Robeco has grown phenomenally from its modest beginnings 50 years ago in Rotterdam, where it continues to operate, and it has achieved this degree of expansion—group net assets currently run to perhaps Fls 10bn (\$3.17bn)—primarily because it has offered an international dimension to the Dutch investor.

At present, for example, only about 3 per cent of the Robeco fund is invested in the Dutch local market, although another 11 per cent or so is invested in the big international shares like Royal Dutch and Philips. There are considerably higher holdings in the U.S. and in its most recent report Robeco listed investments in 15 other markets around the world, including Brazil, the Netherlands Antilles and the Philippines. Precisely who owns Robeco's 25m or so shares is not entirely clear, because they are bearer securities. But on the basis of the nationality of the banks through which the management estimates that about 70 per cent are held within the Netherlands. Given that foreign holdings are believed on average to be individually larger, it is thought that a rather greater proportion of shareholders is Dutch—with perhaps 100,000 in Holland and 10,000 abroad.

## Capital growth

Over the years, the original equity fund has spawned three offshoots. Robeco was established in 1925 as a more aggressive equity fund aiming purely at capital growth, whereas Robeco is managed with the objective of producing a decent yield.

In 1974 the group launched Rorento, a bond fund registered for tax reasons in Curacao. Most recently, a property fund named Rodamco was split away last March and in its first half-yearly report disclosed equity of Fl 439m at the end of August.

However, Robeco has no intention of following a policy of splitting its investments between a multitude of specialised funds. The aim is to offer shareholders well managed, broadly spread investment vehicles able to take advantage of opportunities which are perceived by the managers on a world-wide basis. Over the years the group's

investment performance has been good. Recent figures reflect good results in markets such as those of Australia and Hong Kong, and some spectacular performances by U.S. and Canadian energy stocks.

But under pressure from some of its shareholders, the Robeco group has taken a policy decision not to invest in South African shares, which has recently ruled out some profitable opportunities among gold mines.

Robeco has not, however, been able to escape the effects of the generally poor progress by world stock markets since about 1972. Expressing the figures in such a hard currency as the guilder has not helped. After many years of continuous expansion the number of shares in Robeco has started to decline, a trend which is also affecting Rorento and Rodamco.

During the first nine months of 1973 the number of outstanding Robeco shares fell from 25.9m to 24.7m, while the downward trend at Rodamco has been established longer, with a decline from the peak of 20.7m in September 1972 to 16.9m in September last year. The bond fund Rorento, too, shrank from 28.4m to 24.9m shares between February and August last year.

Recently, in fact, the group's expansion has been concentrated on Rodamco, in which just over 4m shares were placed at Fl 100 a share, at the time of the launch, with further sales since then.

The Robeco funds are unusual in that they are semi-closed end funds. Unlike normal mutual funds the shares are freely traded on the stock market. Unlike closed end funds, the shares do not go to a discount on asset value (discounts of 30 per cent are common for UK investment trusts) because Robeco continuously intervenes in the market to keep prices and asset values close together.

But this structure has the disadvantage that it is not easy for Robeco to promote itself to offset rapid contraction during difficult times. There is no management company which can buy and sell units and finance promotion out of wide margins. Neither does Robeco have teams of salesmen; it relies on its reputation and the support of stockbrokers and banks.

Since these agents get generous direct commissions from other kinds of funds, Robeco faces a problem. It would like, for instance, to promote itself in the UK, where it used to have more shareholders

than it has now, and where the dollar premium is no longer an obstacle for buyers. Robeco is now considering what tactics it might adopt.

At least the group is well known as an investment client to a number of London brokers.

Although it has not been a large buyer of UK equities—last June only 14 per cent of the main Robeco fund was invested in the UK—at times Rorento has been a big and active investor in UK gilt-edged. For instance, a month ago Rorento had about 9 per cent of its assets in gilts. But Robeco does not want to get involved in reciprocal commission deals with brokers of the kind often entered into by some British unit trust groups.

## London listing

At least Robeco is free to promote itself in the UK—it is listed in London and on 18 other stock exchanges besides, of course, Amsterdam. But for technical reasons it falls foul of the requirements of the U.S. Securities and Exchange Commission and so there is no New York listing and the group is banned from soliciting business in the U.S.

At this poses an interesting challenge to the Rotterdam-based group. In an era when stock market investment is becoming increasingly institutionalised, an organisation which deals with small investors through the stock market is likely to come under pressure as banks, insurance companies and pension funds come to dominate the scene. Moreover, Robeco's sheer size must make it vulnerable to competition from smaller rivals.

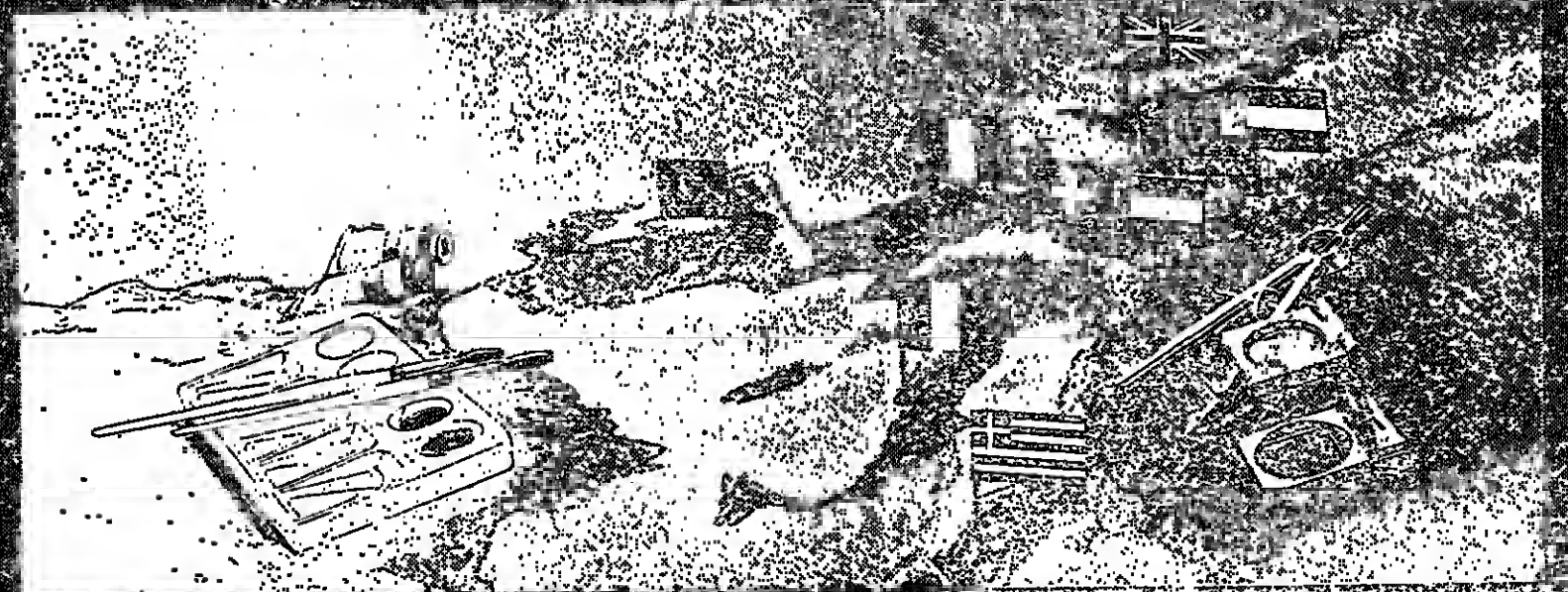
Within the Netherlands the main challenge comes from the funds which are managed by banks such as ABN and Amro. These do not enjoy independent corporate status as the Robeco group funds do. One interesting rival in the property field, however, is Wereldhave, which recently held a rights issue to boost the equity to more than Fls 430m, and to help finance big purchases in the U.S.

Although Wereldhave is set up as a company rather than as an investment fund, it is designed as an international property vehicle for Dutch investors (about half the shares are held by major institutions). Last September 55 per cent of assets were in the Netherlands, and most of the rest were elsewhere, in Western Europe, but Wereldhave's U.S. investments are being rapidly expanded.

Barry Riley

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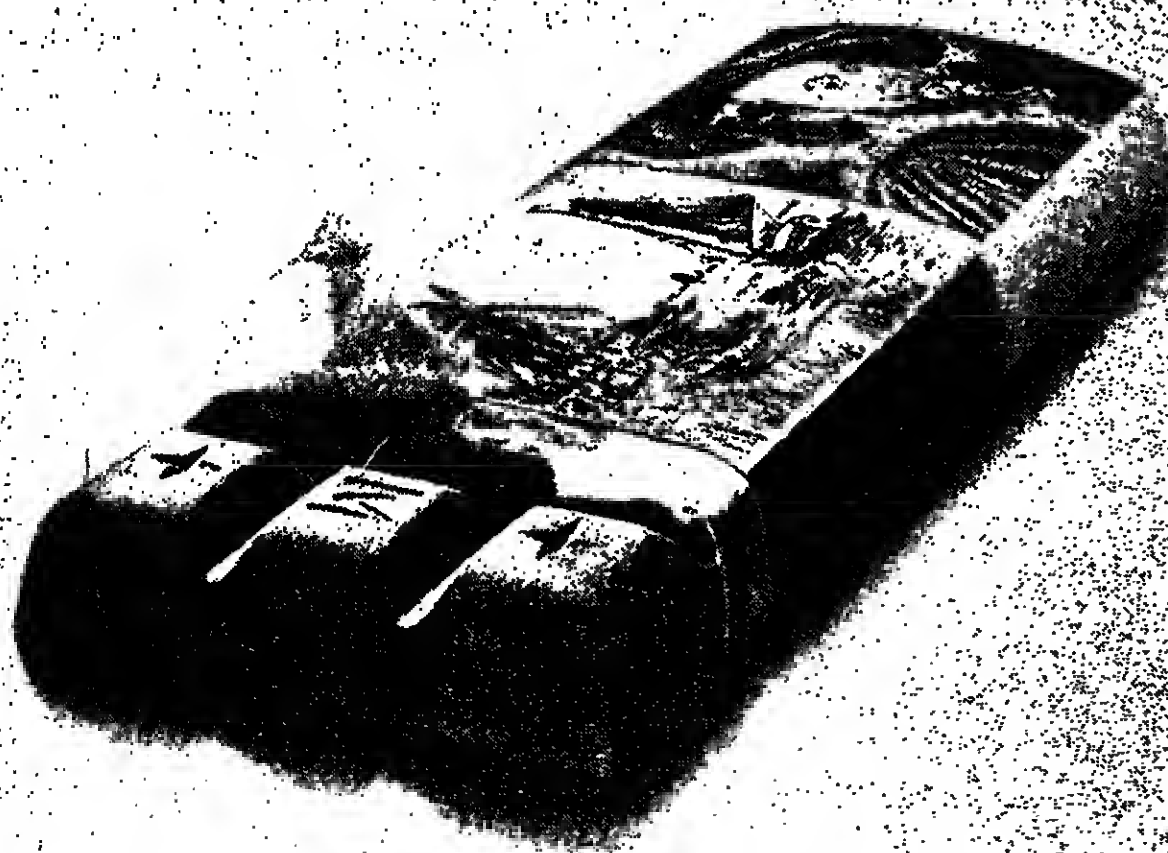


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## INVESTING IN THE NETHERLANDS VI

# Challenge to small companies

THE DECISION to start selling abroad and eventually to establish sales or production facilities in a foreign market can be a huge step for even the larger concern. For the smaller company the challenge is even more daunting.

Many small or medium-sized businesses have neither the financial backing nor the management capacity to undertake the risks. But in the view of many businessmen and others engaged in solving their problems a lot of companies are overestimating the difficulties.

For the smaller British company the Netherlands can be an ideal choice as a base for setting up on the Continent, while for companies headquartered outside Europe it forms a useful gateway to the European market.

Mr. Charles Wildblood, an Amsterdam-based investment consultant, said: "Such are the affinities between the UK and the Netherlands that many British companies think of beginning here, with the idea of expanding elsewhere later. While the bigger companies tend to look to the larger German market, Holland is better for the smaller companies."

"The Dutch like the English, they speak English and the country is small so everything is close at hand. If you go to France and your sales agent is in Montpelier you have a lot of travelling to do."

Wage levels in the Netherlands are high, as are social security payments, but in Mr. Wildblood's view it is no more expensive, and in some cases is cheaper, to operate there than in Germany or Scandinavia. "Costs are higher but then the prices a company will get for its products are also higher," he said. However, British companies should not make direct currency conversions when considering setting up in the Netherlands, he cautions.

In the view of Mr. Dan Piliro, managing director of the U.S. oil company Chevron's Dutch operation and chairman of the American Chamber of Commerce, the Netherlands is a good country for foreign investors.

"The Dutch work productively and are flexible. They are also internationally mobile and can fit in easily. There is no discrimination at government level and the Dutch Ministries are good to work with. Union leaders are very knowledgeable and they realise industry's need to be competitive."

Most of the American cham-

ber's 1,200 members — both Dutch and American — are small companies. "Holland's small size is not a disadvantage since the country is centrally located in Europe," Mr. Piliro said.

Mr. Peter Davies, commercial counsellor at the British Embassy in The Hague, is also optimistic of the potential of the Netherlands as an export market and a place for investment. "Hardly ever does a businessman come over, providing he is well prepared, and not make progress. What constantly surprises me is that in a market so close, so welcoming and with none of the complications of tariff and non-tariff barriers, far more British companies are not more active here."

Mr. Wildblood, who established his own consultancy advising smaller companies after leaving his job as European export manager for the foods and cleaning products group Reckitt and Colman, said: "The British company which wants to expand abroad usually has the UK market sown up or else it has a product of universal appeal."

"They talk over their plans to expand abroad with their local Chamber of Commerce or professional association in the UK. These organisations are patchy. Some are good and some not. It depends on the

business strengths of the staff and the amount of money they have in the kitty."

Mr. Wildblood's advice to companies trying to break into the Dutch market is first to find a local agent. Agency searches can be carried out by the commercial section of the British Embassy or by organisations such as the Netherlands-British Chamber of Commerce.

### Limited scope

The Embassy's work is inexpensive and useful, but limited in scope, in Mr. Wildblood's view, because its staff does not have the time to devote to individual companies. Once the potential exporter has the names of possible agents he should then write to them and finally make a visit to appoint the best one.

The alternative, Mr. Wildblood believes, is to make use of the services of an organisation such as Eurocenter, which was established by his wife and which provides temporary offices for companies interested in setting up in the Netherlands. An office address, a receptionist, secretary, and use of telephone and telex are supplied on a monthly basis, while offices and conference rooms can be hired by the day.

Once a company has established that there is a market

for its products or that a local presence would be worthwhile, it can then decide to take its own premises and start hiring staff locally. The British printers and binders, Hazell Watson and Viney, of Aylesbury, built up export business worth £1bn a year, equivalent to 10 per cent of its total sales, working out of Eurocenter.

Efforts to provide a better service than that of the simple hotel room are being made by a number of organisations in the Netherlands. One hotel in the centre of Amsterdam is now offering office suites to businessmen while World Trade Centres are also being established in the Netherlands.

The Rotterdam Trade Centre is now 18 months old and already has more than 1,000 members. The aim of the centre is to provide a meeting place for businessmen involved in international trade, with access to business data banks and with fully-staffed office accommodation available for short-term rental to foreign companies. The centre currently occupies two storeys of the Rotterdam Stock Exchange building but there are plans for new premises.

Amsterdam also has plans to open a P220m (£110m) trade centre in 1983 offering space for 150 to 200 small to

medium-sized companies, as well as an exhibition space and conference rooms.

The British Embassy in The Hague handled more than 1,300 trade inquiries last year, an increase of 400 on 1978. Many were easily handled requests for information but some were for the commercial section's agency searches, which cost a standard £50. The section also compiles market reports on a number of consumer and capital goods sectors which offer potential to British companies.

However, Dutch companies do not grab every distributorship offered, Mr. Davies said: "They know their markets and are very sophisticated. They don't take on lines that they do not see succeeding."

American companies, which are the largest investors in the Netherlands, can turn to the American Chamber of Commerce for assistance. Its six full-time and two part-time staff help U.S. businessmen with the problems of taking up investment incentives offered by the Dutch Government and of taking on local staff.

Many U.S. companies which had previously given no thought to investing abroad are now looking at the Netherlands as a possible base, Mr. Piliro said.

Charles Batchelor

### PROFILE

## RANK XEROX

THE SMALL factory established 15 years ago at Venray in the eastern Netherlands by the Anglo-American copier group Rank Xerox was expected to employ about 400 people by 1980. As it has turned out the plant now has a workforce of nearly 3,000, represents a capital investment of £1 282m (\$141m) and has turnover of more than \$400m.

The Venray factory has ceased to be merely a producer of materials such as toners and developers; it now makes a broad range of copiers plus parts and ancillary equipment such as sorting machinery and also repairs used machines. The management of Rank Xerox Manufacturing, Nederland put much of their success at Venray down to the favourable operating climate in the Netherlands, and the willingness of all levels of authority to encourage foreign investment.

Rank Xerox is a joint venture of the Xerox Corporation of Stamford, Connecticut, which has 51 per cent of the shares, and the Rank Organisation of London, which decided in the early 1960s that it needed a foothold in the EEC. Sites were looked at throughout northern Europe and construction work began in 1964. Production started a year later.

Financial policies While products from Rank Xerox's plant at Mitcheldean, Gloucestershire, can easily penetrate the European market because Britain is an EEC member these days, Venray has become the centre of the company's continental manufacturing plant.

Mr. Len Stierman, 53, managing director at Venray, also oversees the company's production plant in Lille, in northern France and at Coslada near Madrid. The financial policies of the continental manufacturing operations are also co-ordinated from the heart of rural Limburg by the company's British treasurer, Mr. Mike Clibbens.

The Venray factory now assembles copiers in the 2600, 3100 and 3400 series as well as the 9200 and 9400 sorting machines. The plant exports 85 per cent of its production to 80 countries around the world. Seven out of every 10 machines go to the four most important markets: Germany, Britain, France and Italy. Bought-in components come from about 20 different countries and account for 85 per cent of the company's needs.

Although two-thirds of the workforce lives in the town and the company therefore provides the livelihood of nearly a third of its 32,000 inhabitants, Rank

Xerox has made a deliberate effort not to turn Venray into a company town.

For example, it has not developed recreational and sporting activities since these would conflict with the local club life, according to Mr.



Mr. Len Stierman, managing director of Rank Xerox Manufacturing Nederland.

Cor Borsje, communications manager at the plant. Apart from the need for a site within the EEC, Rank Xerox was prepared to consider a location in a number of countries, including France, Germany and the Netherlands. Venray scored highly, however, because of its central position for the four main European markets. Proximity to the port of Rotterdam meant that components could be shipped in easily from the U.S. and Britain.

The co-operation provided by the national and regional authorities and by the municipality of Venray helped make up the company's mind. "We were given every assistance in getting power lines, drainage, developing the site and obtaining housing for our workers," Mr. Stierman said. "When we came here Venray had about 12,000 inhabitants; now it has 32,000."

Venray was and still is, a development area and Rank Xerox was able to cover 15 per cent of its investment by government subsidies. "This was not the determining factor but it helped fix people's minds," said Mr. Stierman. The company has continued to benefit from regional support programmes. The labour climate in the Eastern Netherlands is favourable. Unemployment levels are fairly high and when Rank Xerox was taking on several hundred people in a very short time it managed to fill the vacancies. "There has not been a strike or a go-slow since the plant opened," said Mr. Borsje.

Poor public transport does give the company problems in bringing all its employees to work but it runs a free bus service within a 50 km radius.

The Venray plant has an 11 per cent rate of absenteeism owing to illness and other factors. This problem is not peculiar to Rank Xerox though and is compensated for by high productivity levels. Both the unions and the Venray workforce are happy to accept the use of contracted outside labour and overtime to meet production targets.

The Netherlands' previous Socialist-dominated government's proposals for an excess profit-sharing scheme and the recent strengthening of works council powers, have frightened off some potential foreign investors. But while Labour governments tend to formalise social developments which are taking place through-out Europe, in Rank Xerox's experience both Left and Right-facing Cabinets maintain a positive attitude to foreign investment.

Fiscally, the Netherlands is attractive to multi-national corporations looking for a European base. The combination of Dutch Corporation Tax at 48 per cent, the 5 per cent rate of withholding tax applying to Rank Xerox and the absence of state taxes, such as those applied in Germany, means that for the company's shareholders the Netherlands is

a good choice, Mr. Clibbens said.

While Venray does not design copiers from scratch it has a 200-strong design engineering team which modifies U.S.-designed equipment to meet European specifications. It recently started converting an electro-mechanical, tele-copier to electronic operation to meet the standards of the West German Post Office.

Venray has been chosen as the managing unit for a new copier—the first time a plant outside the U.S. has been given the job. This copier will be made solely in Venray for worldwide distribution, reflecting a decision by Xerox to start single-plant production to cut its costs per unit.

The problems which have confronted Rank Xerox in the past 15 years in Venray have been those of growth. The challenge of the next decade is the rapid increase in productivity. In 24 years the company has cut the standard assembly time for a copier by 25 per cent, the equivalent of 160 people in direct labour.

The growth of the medium-priced copier market has meant that increases in sales volumes have compensated for this in the past. In future, though, says Mr. Stierman, Rank Xerox will either have to make and sell more machines or the Venray plant will be too large.

Charles Batchelor



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## THE MANAGEMENT PAGE

## The pros and cons of non-executive directors

IS A company which has a substantial number of non-executive directors on its Board more likely to succeed than one whose Board is dominated by full-time executives?

The Bank of England, the Institute of Directors and other respectable authorities believe that the answer is "yes". The number of non-executive directors among Britain's largest companies appears to be growing, a trend which the Bank regards as encouraging. It intends to carry out regular surveys to see whether the trend is being maintained.

Yet there are dissenting voices. Some people think that the best guarantee of commercial success is a Board made up of wholly committed, full-time managers, preferably with a significant personal shareholding in the business. Such men have the knowledge, the expertise and the personal interest which cannot possibly be matched in the non-executive director.

This school can cite well-known instances where a distinguished cast of non-executive directors did not prevent the decline and fall of large and important companies. According to this view the non-executive director is either irrelevant or, if he tries to intervene in the business on the basis of inadequate knowledge, a positive hindrance.

The evidence is not conclusive either way. It is not hard to find examples to support whatever Board structure one happens to prefer. All that can be said is that under certain circumstances non-executive directors can make a useful contribution. What is needed is not a blanket endorsement of any move to increase the number of non-executives, but an analysis of what conditions need to be satisfied in order that non-executive directors can be effective.

First, both they and their executive colleagues have to be very clear what their functions are. There is a lot to be said for the old-fashioned view that the main task of the Board is to hire and fire the management. If the non-executive directors do nothing more than

ensure that when the chief executive retires the right man is chosen to replace him, they will have done a great deal. If the company is going downhill through the incompetence of the chief executive, the outside directors must either persuade their colleagues to remove him or, if they are unable to do so, resign.

Of course, this is a gross oversimplification of the situation actually faced by directors. Judgments, both about the competence of the chief executive and about the condition of the company, are often finely balanced. Will the top man listen to criticism and pull the business round? Will resignation by the outside directors do more harm than good? The important point, nevertheless, is that the outside directors should see themselves as responsible for overseeing the management of the company.

## Horizons

But there is more to it than that. One of the weaknesses of an insider-dominated Board is that its horizons may be too limited: it may be preoccupied with current projects and problems. It is easy enough for the outsider to take part in these discussions, throwing in the odd word of caution or advice. But the chances are that the outcome will simply be to confirm what the full-time management had already decided.

A paper produced by the Corporate Consulting Group, a management consultancy, stresses that the non-executive director must switch from the traditional, participatory role towards a more strategic and independent perspective.

According to the paper, the outside director must make it his business to analyse:

1—The underlying causes of the current financial and market position of the company, and its strengths and weaknesses relative to competitors.

2—The quality of the strategy which is being followed in the context of these strengths and weaknesses.

3—The appropriateness of the resources (management, organi-

salion and money) which are being devoted to its achievement.

It is difficult for the outside director to conduct this sort of analysis unless the Board itself distinguishes strategic issues from items of executive management. Far too often, the consultants argue, the Board is presented with plans which assume an agreed strategy, but the strategy itself is never questioned. A useful device, they suggest, is to hand over one Board meeting a year entirely to the outside directors.

How can one ensure that non-executive directors do their job? There is no means of compelling them to do so; legislation cannot guarantee good management.

Sir Brandon Rhys Williams, the Tory MP, is seeking to add to the Companies Bill now going through Parliament, an amendment which would, among other things, oblige companies above a certain size to appoint at least three non-executive directors. At each annual general meeting the non-executive directors, according to Sir Brandon's proposals, would make a statement in which they shall express their confidence in the executive director and management of the company and in the way the assets of the company are employed. Each non-executive director would either sign the statement or resign.

The Government's view—and that of most businessmen—is that legislation in this field is inappropriate. There are attractions in giving the outside director a more visible status, perhaps through a separate statement in the annual report. But what happens when the non-executive directors have doubts about the management and are considering ways of strengthening it, preferably without a Boardroom fight? It would be absurd to expect them to publicise their doubts. They have to make their own judgments about when and how to intervene.

Non-executive directors are more likely to take their role seriously if they feel that their own reputations are at stake. Companies should inform shareholders in some detail why a new non-executive director is being appointed, what his qualifications are and what is expected of him to do. Once installed, he should be regularly questioned by shareholders, analysts and commentators—and not just when the company is doing badly. The non-executive director needs to be brought a little more into the limelight.

The non-executive director in the UK Corporate Consulting Group, 24, Buckingham Gate, London SW1

Geoffrey Owen

IF, as the recent report from the Advisory Council for Applied Research and Development\* decided, there is not much happening in the field of industrial robots, at least the Science Research Council is not letting the matter rest there.

As a prime patron of research into the physical sciences, the SRC is making several important moves to try to give engineering a more glamorous image—"to make engineering more visible" as one of its executives puts it.

The Finiston report on the state of engineering in Britain painstakingly inspected the problem. Engineering education in Britain today fails to attract enough people of high calibre, and fails to train those it captures to a sufficiently high standard. The SRC, one of five research councils spending between them some £330m a year in support of postgraduate education, is the one closest to a broad spectrum of engineering. It also receives the lion's share of the cash voted by Parliament for spending on science, about £153m. It has just completed a major capital investment in computer-aided design, a technology in which ACARD's investigators have found British companies lagging behind their competitors overseas.

Of the £153m, it spends about £24m on engineering research—£13m including the grants to postgraduates. Moreover, it spends most of its money in the universities and polytechnics, in contrast to its other big sectors of spending, such as astronomy and nuclear physics, where much of the cash has to go to its own research centres to buy the big tools of science.

Nevertheless, in supporting engineering education the SRC operates within strict constraints. One is that its remit extends only to postgraduate students, not undergraduates. Another is its proximity to where to draw the line between research and development. By agreement with the Department of Industry, engineering development is the parish of the Department of Industry's chief scientist and engineer.

The Finiston report stresses the need for industry and the academic world to come much closer together in engineering research. Within its ambit, the SRC is re-examining the basis of its proprietary engineering research and its relations with universities, industrial research centres, research associations, etc. The problem for universities in Britain is that rarely do they need to involve themselves in engineering design and construction for their own ends. Therefore the only way to involve them seems to be to encourage them somehow to become part of the research arm of industry itself.

Dr. John Wallace, who has been both an academic and a "consulting" executive in the British car industry, puts it bluntly: "Both industry and university

## Priming the pumps to make engineering more glamorous

BY DAVID FISHLOCK

believe they are perfect—they don't need to change. They spend the first 18 months of any project discovering that they are not."

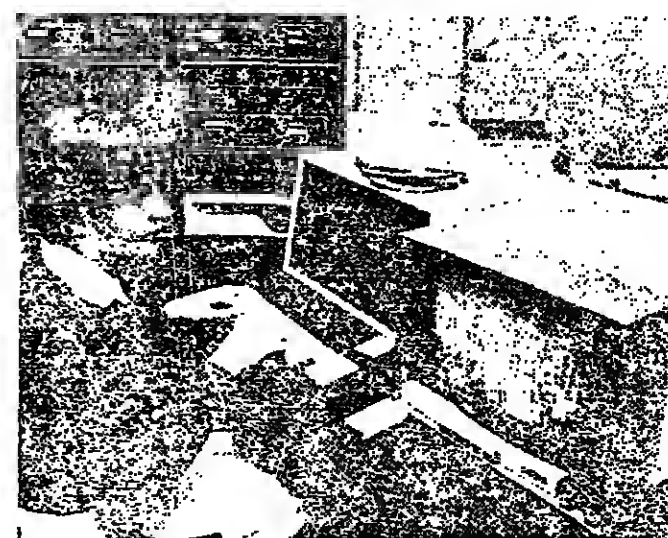
Wallace speaks with the experience of having brought quite a few British universities and companies together in innovative projects over the past five years, in his efforts to apply the famous teaching-hospital approach to industry in his capacity as director of the SRC's teaching company scheme. Some of the latest projects involve very advanced schemes of automatic and robot manufacture, to the highest standards of quality, in the aerospace and nuclear industries, for example. Nevertheless, technology is still at the boundaries of academic respectability, he says. How few British universities seem to have retained the once-fashionable word "technology" in their title, in contrast to such great U.S. institutions as MIT and Caltech.

Much of the glamour of scientific research is associated with the big instruments scientists use. This is not new. The great telescope on Mount Palomar in California was exciting schoolboys before the second World War. So far the SRC has failed to identify any multi-million pound facility still needed by British engineers which it might seriously consider building.

## Greenfield

The teaching company scheme as first conceived, might have been such a venture. The original idea was to set up a "greenfield" factory from scratch, with the intention of designing, making and marketing its own new products. The council foresaw too many pitfalls in pursuing this project, not least the risk of alienating private-sector sympathy. If it were seen as a state-owned rival, it adopted instead a policy of close collaboration with private industry.

In this way it claims to have reached the same objective. Some of the latest factories being planned under its scheme are novel in both concept and product, manufacturing newly designed products by the most advanced manufacturing methods, including robots, computer-aided design and other state-of-the-art techniques. After only four years the teaching company scheme is getting remarkably close to the concept. The Williamson, at that time a consultant to the SRC, had in



Colour display at the hub of one of Britain's most powerful computer-aided design facilities, at the Rutherford Laboratory

mind when he first proposed the scheme.

Within the SRC's own parish, the most costly new facility devoted to manufacturing technology is at the Rutherford Laboratory, near Oxford, which has just begun to explore the frontiers of manufacture with electron beams. The £550,000 electron beam lithography (EBL) facility "machines" the intricately patterned photographic masks which are required to make an integrated circuit by photolithographic techniques. The EBL facility's main purpose is to support the design of non-standard circuits in British universities. Already the council has approved proposals that add up to 500 masks—about 18 months' work, estimates Dr. David Thomas, responsible for EBL. He believes that if industry, too, starts to show a substantial interest—and it has already asked him to make its masks—the Rutherford will need to run its EBL facility round-the-clock.

Beyond this, the Rutherford—as the council's highest research centre—sees its main extramural role in engineering as one of supporting those British companies willing to compete for the advanced technology contracts associated with international research facilities in which Britain is participating. About £30m of its budget last year went to pay British subscriptions to such centres as CERN in Geneva, and the European Space Agency in Paris. According to Dr. Thomas, such firms as Plessey, Morfax, Lin-

close relationship between the council's electron-beam work and computer-aided design. The SRC is asking whether the technology of robots could extend this relationship still further.

Peter Davy is the co-ordinator of an SRC project to study whether and how it might launch a research effort in industrial robotics; he is on three years' leave of absence from the University of Oxford where his expertise is in image analysis. The future of industrial robotics seems to lie not simply in developing "smart" robots by adding microprocessors, but in giving robots some kind of visual perception and the ability to interpret what they can "see."

Davy has already confirmed ACARD's findings about university research into robots in Britain—"patchy, disjointed," he says. But of the work of eight or nine groups he has examined, some are good and worth building on, he believes. Where the universities are weak is in understanding just why British industry is so reluctant to use robots. Is it for reasons—such as the fact that today's robots are blind—that the academics are actually trying to rectify?

Davy has proposed that the council should launch a research programme that knits together such facets of robotics as remote handling, computing, visual sensors and software, at a cost of about £750,000 a year. Approval must come first from the manufacturing sub-systems committee of the council's engineering board. As Dr. Thomas sees it, the Rutherford's role would be to provide a focus for the robotics programme—one that might centre on a need by the laboratory itself for "intelligent robot" techniques for maintaining complex but highly radio-active equipment associated with another big new instrument it is building.

In this way the SRC is assembling a portfolio of engineering research activities which, it hopes, will reflect national needs. But its thorniest problem is not the science of engineering but selling the idea to industry—and even to the professional bodies such as the Institution of Mechanical Engineers. SRC executives admit that they themselves are only beginning to learn how this might be done.

## Satellite

For the future, a ground station at the Rutherford will be able to use Europe's own OTS satellite to extend the network for trans-European communications.

This is the point at which robots raise their heads—or rather their sensors and microprocessors. There is, of course, a

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20  
LOMBARD

# Sir Keith and the mining houses

BY PAUL CHEESERIGHT

THE GOVERNMENT has the power to freeze the 25 per cent interest built up by De Beers Consolidated Mines and Anglo American Corporation in Consolidated Gold Fields. The Office of Fair Trading is deciding whether to mount an investigation. If it does, then it might care to consider whether the accumulation of South African influence over the UK mining industry, and especially the pivotal role of the Anglo-De Beers group, is in the public interest. The problem is highly relevant to the debate over whether the UK should have a more active minerals procurement policy.

## Window

There are four major mining houses in London. Of these four only Rio Tinto-Zinc remains predominantly under British control. Charter Consolidated is effectively controlled by Anglo-American, and was indeed established by Anglo-American as a window on the world. Anglo-American has a 25 per cent stake in Selection Trust. Now Consolidated Gold Fields has moved partially at least within the Anglo-American orbit.

The point is that, if the UK Government responded to civil service, academic and industry urgings and made a deliberate effort to diversify the country's sources of mineral supplies away from traditional areas — among which South Africa is extremely important — then there could be a block on the actions of three of the mining houses.

At the moment the mining houses do not play a significant direct role in the UK economy; contracts between their mines and UK consumers are few. But their expertise is a national asset. If there was to be a government-backed minerals policy, it would inevitably draw that expertise into a much closer relationship with the UK economy.

A stage could conceivably be reached where the aims of a UK Government clashed with those of the South African

Government, which after all needs to maintain the loyalty of traditional customers. At that stage it is not clear which way the UK mining industry would be exercised. In short, three of the mining houses are not free agents. This would not matter if it could be assumed that the commercial links of a century with South Africa will always be maintained, ensuring a steady supply not only of chrome and manganese, but of precious and base metals.

But that assumption is not necessarily valid. Political tensions in southern Africa are there for all to see. The prospect of South African social discord leading to a leak in the minerals supply-line is real, although perhaps remote.

Certainly the prospect is real enough for both the French and West German Governments to start building stockpiles of those minerals where South Africa is a major supplier. They at least want to reduce minerals dependence on South Africa. At the same time, however, the UK Government is apparently content to allow South African influence over its industry to increase.

Against the background of the South African situation and the widely-expected shortages of the 1980s, Sir Keith Joseph, the Industry Secretary, might ponder the value of similar schemes. He could find that intervention in minerals procurement is as necessary as intervention in energy policy, in which case it might be better if he could deal with UK companies, not Anglo-South African groups.

6.30 Nationwide.  
6.45 Olympic Grandstand.  
7.00 Blake's Seven.  
8.10 The Rockford Files.  
9.00 News.  
9.25 Olympic Grandstand.  
10.15 Flesh and Blood.  
11.05 Platform One: Sir Roy Shaw, Secretary-General of the Arts Council in conversation.  
11.35 Weather/Regional News.

All Regions as BBC1 except as follows:  
Wales—10.38-10.55 am I Ysgolion.  
4.40 pm Crystal Tipps and the Stars.  
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# A psycho-analysis of industrial films

ONE SIMPLE principle of psycho-analysis is that the patient's behaviour unconsciously conceals all of the causes of his or her problems—and in concealing them reveals a great deal. The same might be also true of a company, of a society, of an entire industrial era. It is certainly true of industrial films, which often reveal—behind the very idea of making a film on this or that particular subject—a particular preoccupation or concern, or a mixed sense of priorities, or a total failure of responsibility.

The syndrome is manifest in the industrial films of the last decade, which have generally become more consumer oriented and more product preoccupied, neglecting the grander issues of the brave new world that faced Europe soon after World War II. At one time, the gas industry was making films of serious social consequence. It still rises occasionally, but few will ever rise to the heights of one pre-war classic called *Housing Problems*.

The electricity industry reflects the modern trend, with films for customers and potential customers, for example the latest from the Electricity Council (with Findus Foods), *Micro-wave Cooking—An Every-day Success*. This shows happy families dashing in and out, eroding the old fashioned custom of family mealtimes, and using the microwave oven to provide the supersonic supper.

I am not saying there is anything wrong (or right) in that. It is merely a sign of the way most of us now live, faithfully reflected in just one of many sponsored films of today. On their own, not much fault can be found with most of the current offerings on film—except an overall dullness.

In recent times I have seen *Nature's Miracle* (not about childbirth, but believe it or not, about butter, sponsored of course by the Butter Information Council), more pleasant viewing was *Shell UK's I Saw Three Ships*, which tackles the serious problem of safety in small boats and does so with some nice human touches—using gin-willing characters in blazers and ill-prepared landlubbers to make its point about dangers at sea; I was unable to see *Rubbish Tips*, which supports the National Anti-Waste Programme's drive to help voluntary groups in recycling waste materials—an important subject, but also a serious reminder of the times in which we live.

Following Sir Huw around the magnificent Halifax headquarters building, some of this sparkle comes through. But he has a rather dull job to do apart from enthusing about the architecture—talking about the computers, the filing systems and

the 6m customers. Indeed, he reminds the audience, unwittingly, that just one sponsored film after another these days does not so far as the narrow view of the market manager.

What of the real issues of today which threaten the very fabric of industrial society, such as industrial relations, human relations, law and order and social responsibility—even the family, which as a social system

## FILM AND VIDEO

BY JOHN CHITTOCK

is under as much threat today as, some would believe, is free enterprise?

One rapid check is available in the annual volume of the British National Film Catalogue, published by the British Film Institute. This documents information on nearly all films released the previous year in the UK. In the last issue, covering 1978, only a handful of the non-fiction films (out of 2,457) tackle industrial relations; all are Open University programmes (plus a couple of commercially-made management training films).

The truth is that British industry is sponsoring films

which are preoccupied with the material issues of the day, concealing by neglect the deeper problems which could threaten its very survival. Taking my psycho-analytical thesis, perhaps by concealing industry is also revealing a root cause of our social ills. Is there an unwillingness to face up to the more controversial or unpopular subjects? Is it easier to make films about the product, the HQ, the technology, or the more daringly—the rise to life for which the individual can only blame himself rather than others?

In a sense we are of course all to blame because we get the kind of society we deserve. The myopic view of industry revealed in films it sponsors are no worse than the failings of the production companies which make them, and which do little to inspire greater enterprise from their clients. For the producers, there is a fear of losing contracts, and for the sponsors a fear of making films that may be difficult to justify in commercial terms.

Changes in social attitudes take time to accomplish. But there must be a starting point, perhaps a series of honest, fearless, self-analytical films about British industry would encourage others slowly to embark on a process of reappraisal. If the idea caught on, a new spirit of confidence and trust could emerge in British

industry. Which company would pay for a trades union to make a film about management? And which trades union would pay employers to make a film about industrial disputes? (Trades unions rarely sponsor films anyway, and perhaps therein lies an even deeper revelation.)

There is also a practical reason for this drift towards the specific and the materialistic. When the sponsored film was in the ascendancy just before and after the last war, it was regarded (relatively) as a mass medium; and it was logical for it to tackle issues of public concern, because its audience was large and amorphous. Television changed all that, and 16mm non-theatrical distribution was increasingly seized upon by the marketing men as a way to reach specific target groups. Meanwhile, the new mass audience of television has been largely inaccessible to the industrial film sponsor.

The fourth television channel, due to start in Britain in 1982, could give the industry the chance to reach large audiences again. It offers an exceptional opportunity for industry and unions to face up to the issues—current issues—and with bigger audiences than women's institutes, motoring clubs and film societies can provide. If this opportunity is missed, it can only mean that the problems are greater than industrial society is able to admit.

## Gifford set for record season

AS IS often the case at Towcester, Josh Gifford's team is strongly represented and will be surprising if the former record breaking champion jockey leaves the course empty handed.

Gifford, whose rise to the top of the tree in his new sphere has been almost meteoric, already looks poised to pass his personal best total of 82 winners.

Against the background of the South African situation and the widely-expected shortages of the 1980s, Sir Keith Joseph, the Industry Secretary, might ponder the value of similar schemes. He could find that intervention in minerals procurement is as necessary as intervention in energy policy, in which case it might be better if he could deal with UK companies, not Anglo-South African groups.

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## THE ARTS

## Festival Hall

## Barenboim

by DOMINIC GILL

For critical admirers, Daniel Barenboim's series of seven recitals at the Festival Hall this season of Great Masterpieces of the Keyboard has been a remarkable tour de force — but not without its frustrations. It goes without saying that there has been sustained throughout a very high level of excellence, and that the peaks have been high indeed. But they have been rarer than one might have expected; by and large the impression remains of a massive talent too often (for whatever reason) defused too thinly dispersed, too quick to fall back on natural brilliant facility — rather than recreate at each performance, forge anew what had gone before. It may be presumptuous to demand any such thing; but if the best of Barenboim's seven appearances had been distilled into one, it could have been just a very fine event, but also subtle.

And much of that best, as it turned out, was concentrated in the last of his series, an all-Liszt programme on Sunday afternoon. Over the years, we have heard surprisingly little Liszt from Barenboim; but this recital confirmed yet again a long-held suspicion that he could be a very important Lisztian pianist indeed. He devoted his first half to the nine pieces of the first, Swiss year of the *Années de Pétrole* played as a sequence — an unusual arrangement, brilliantly justified. Every shift of accent, every tone of voice, was caught exactly: the big melodramatic paragraphs of *Guillaume Tell*, the sweet, smooth-flowing *Küsch* of *Au lac de Wallenstadt*, the pearly mists of *Au bord d'une source*.

His Orage was a fine chromatic storm, sbated with

lightning—and a fair few fistfuls of wrong notes, which mattered not at all. The subterranean tone-colours of *Valée d'Obermann* were marvellously evoked, and the bombast just as powerfully contained—Barenboim missed by only one or two degrees the white heat of bravura that the grandest moments need. Boib the *Eglogue* and the lovely *Nocturne Les Cloches de l'enfance* with its sudden, windblown climax were as nearly perfect as they can be exquisitely shaped and voiced. Exhilarating sequence.

I first heard Barenboim play the Liszt sonata, which he gave alone in his second half, no more than a year ago, and he again gave a grand and broadly lyrical view of the music—every section as broad as it could be without seeming overstretched, powerfully sonorous, alive with energy; and every measure delivered with fire and fervour, and without a moment's faltering—the music grew to its climax, and subsided, brilliantly sustained in a single span.

There was still the occasional passing vaguery, and some skimping of detail, especially of pedalling; but they were all of them small imperfections to a performance of intensely gripping presence and authority. Three magic moments: the extraordinary *solito* vocal texture of the *fugato* with the motto which precedes it; the last but one emergence of the big *camando* main theme, floating, quiet out of its thunderous introduction; and the third act from the sonata at all, but the whole of Barenboim's first encore—the last of the *Petrarch Sonnets* (no. 123), a breath of pure Lisztian essence, breathlessly beautiful.

## 100 Club

## Lyttelton/Gold

by KEVIN HENRIQUES

Whenever London's premier jazz venues are counted and discussed too often, the 100 Club in Oxford Street is mysteriously and unjustly overlooked. Maybe it's because though open seven nights a week on average a couple are devoted to soul, reggae or rhythm and blues. In truth, the 100 is the longest running centre for jazz in the West End if not the whole of London. It started life as the Feldman Swing Club in the early 1940s and the atmospheric basement premises were in the forefront of the trad jazz boom of the 1950s. It was during those high-headed years that the Feldman club was renamed the Humphrey Lyttelton Club after the trumpeter who was a key figure in post-war British jazz. Though his music has evolved since that era Lyttelton and his band continue to make regular appearances at the 100.

The most recent was last Saturday when the full eclecticism of Lyttelton's musical thinking and versatility of his

present outstanding band were amply illustrated. Selections ranged from solid compositions and arrangements by Buck Clayton and Kenny Graham to the Gracie Fields ditty "Solilo" and a galloping version of "Tiger Rag." Along the way, Humphrey resurrected his chart hit of ages past, "Bad Penny Blues," pausing beforehand to honour the many Welsh present with a poignant trumpet/piano version of the Principality's national anthem in which (inevitably) the upstanding visitors participated vocally.

Apart from the leader's own sharply honed playing which, ears persuaded and convince one, has never been better, there was sturdy support in the inventiveness of trombonist Roy Williams, multi-saxist Johnny Barnes (especially on soprano) and altoist Bruce Turner, all bang in top form.

The listener senses everyone in the band is committed wholly to Humphrey Lyttelton's broad mainstream policy and is truly enjoying it all. A similar impression was given by the band playing opposite: Harry Gold and his Pieces of Eight. This seven-piece outfit, led by the diminutive 72-year-old bass saxophonist, specialises in tightly arranged (in places over-arranged) Dixieland, full of infectious spirit and fun which in no time persuaded the dancers on to the floor. Jazz purists may have recoiled at the sight of the musicians reading the parts for such off-beat war-horses as *Wolverine Blues*. After you've gone, and Mississippi Mud, but this mattered little in the final result.

The ebullient Gold weaved his way miraculously round the huge sax shades of Adrian Rollini. Not surprisingly, on tour his sound is deep and full, but amazingly nimble. Despite a leaden rhythm section the ensembles were the delight of the hand's two sets. Apart from the leader, the stand-out playing came from trumpeter Al Wynette whose power and assurance were the foundation of the ensembles and whose solos revealed a beguiling mixture of power softened with a fetching sweetness of tone.

## Exhibitions

## Enter the designer

by ROY STRONG



Building the Hodeby house at The Vikings exhibition

As we enter the thrifty eighties, one of the most vulnerable of all areas in the visual arts is the exhibition or, rather, the exhibition as we have grown to know it, so art form synthesising in a single optical experience loans on an international scale scholarship in an explosion of crudite design packaged with all the pyrotechnics of the contemporary design world.

Everything now combines to threaten the vitality of this genre: the difficulty of moving works of art, the costs attached to transport, insurance, escorting curators, publication and, above all, design and installation. Once, long ago, an exhibition meant little more than filling up the walls or showcases with something different. Now it means a proliferation of committees of honour, a whole team of administrators, beives of promotion and public relations experts, armies of set builders and electricians. Someone really ought to write an illustrated history of exhibitions in this country since 1945. In the rise of the designer as a star in the exhibition firmament would without doubt form a major theme.

Virtually all exhibitions since the middle of the 1950s have fallen into one of two design streams, the first springing from the design world itself, as epitomised in the aftermath of the Festival of Britain, and the second from theatre. In the case of the former, everything has descended from Basil Spence's installation for the Book of Kells at the Royal Academy in the late 1950s. In the case of the latter the line of descent began with a bang in 1964 with Richard Buckle's memorable *Diaphanous Exhibition* with its tableau of ladies at the theatre, its glade of the Sleeping Beauty and scent-laden air. The latter format continued via the Film Exhibition in an ever upward curve until 1964 when it received its first set back in the calamitous Shakespeare Exhibition at Stratford-on-Avon. So enmeshed in scene-painting was this spectacle that the fake long gallery bore a notice which read: "Please do not touch. These paintings are genuine originals."

I remember neutralising this tradition into the museum world at the National Portrait Gallery in *Beaton Portraits*, Samuel Pepys and, at its most extreme, *The Masque of Beauty*, in which the bemused visitor waded ankle-deep in beech leaves and from which those suffering from hay fever quickly retreated. Its descendants included Byron at the V and A in 1974 and a string of shows at Brighton from *The Victorian Way of Death* to *Goldick*. In permanent form it lives on in the line of the display of the Museum of London, where objects are used as props and the fact that the museum actually houses one of the country's great costume and theatrical collections is difficult to register.

## Rainbow

## Jerry Lee Lewis

by RICHARD JOSEPH

With his powerdrill repeated notes, left hand karate chop solos, a range of ecstatic thump, elbow and foot glissandi and a history of pianos burnt, drowned or simply pulverised, old Jerry Lee is about as close as this age can come to a virtuoso in the Lisztian mould. He is also a member of the select group of players—rare in any music—who were able to redefine their instruments' resources and capabilities for their generation. Other recent examples are pretty much confined to the avant garde, and would include singer Cathy Berberian, trombonist Vinko Globokar and flutist Severino Gazzeloni.

At the Rainbow on Sunday Lewis gave a baffling, delightful performance, working on what looked like superlative automatic pilot. The audience (made up of subdued, respectful Teds of all ages) knew his riffs so well that his simplest gesture became, by implication, the

All these exhibitions too had a predilection for gloom and also for the one way round system. They worked on the principle of an eighteenth century landscape garden like Stowe where the visitor was expected to go the right way round and not see the Temple of the British Worthies before the hermitage. In other words the public saw the exhibits. There was no choice. And here has occurred the greatest change. During the last few years the one way round exhibition has gradually become the exception and not the rule. We no longer want to be dragged through the darkness. We don't want to be told what to see. We don't want to be told when we can see it. We don't want to be overhauled as to how we should see it.

All these trends were very vividly reflected in last year's exhibitions. During 1979 I would award two design bouquets, one to Neave Brown for *The Vikings* at the Hayward and the second to Barry Mazur for *The Garden* at the V & A. Both reflected the change in

viewing taste for both were attended to indicate that they were going to remedy the deficiency. Alan Irvine's impressive handling of the fabulously dull material in *The Gold of Eldorado* could not rescue that exhibition from public apathy. On the other hand, his design talents were used to superb effect in dressing up the mediocre exhibits that made up Pomplé, giving the public the illusion that they were seeing more than they were.

The costs of all this spiral upwards. Sums for the installation of Pomplé or Eldorado must have been in the quarter of a million pound range while the likes of *The Garden* or *The Vikings* I would guess skimped along on half that sum or less. Where will it end? The whole notion of a complex misen-scène is a most-war phenomenon and follows the familiar economic graph but 30 years on design and presentation have become so integral to exhibition making that we have reached the equation, no designer, no exhibition.

## Electric Ballroom

## The Clash

The Clash tour has reached London. In the decaying splendour of the Electric Ballroom in Camden Town, once presumably a dance hall, for romantic encounter, the wilder side of youth, ferocious-looking in their shaven heads, tattoos, and dyes but relaxed in their togetherness, sweated through a performance which has as much to do with teenage exclusivity and cultural anarchy as music. There might be many posers present, proud to add a Clash concert to their battle honours, but the crowd was basically at one in celebrating alienation.

For the Clash, in at the start of the new wave four years ago, have managed to hold on to their anti-establishment credentials despite a string of successful records and the financial embrace of a multinational recording company. They have done this by maintaining a running battle with the police, getting banned from numerous towns, failing to make money from concerts because of the bills for damages they have had to meet, the verbal hostility of singer Joe Strummer to virtually the whole human race, and through their music, which in the political and battling lyrics is sophisticated and effective. And The Clash have also developed a stage act with changes of pace and subtleties of melody, without losing the aggression and wildness which sprung the new wave.

Enough of the lyrics come through to show the quality of the Clash. It is fighting stuff. "When they kick at your front door. How you gonna come? With your hands on your head Or on the trigger of your gun?" —but, with reference to Lorea and the four horsemen of the Apocalypse, hardly unthinking. The Clash have in he admired for at least struggling to retain their integrity and with the sound now hardened out by the inclusion of keyboards they are impressive performers. The playing is tight but imaginative the musical range widening, the personality credible.

ANTHONY THORNCROFT

## Wigmore Hall

## Carl Seeman

by DOMINIC GILL

Carl Seeman is the distinguished pedagogue, and also concert pianist, who is best known in this country as the duo partner of Wolfgang Schneiderhan. He is giving three solo recitals at the Wigmore Hall this month, the first of which last Friday was devoted to works by Handel, Haydn, Clementi and Beethoven; the second, an all-Mozart programme, follows this week.

Mr. Seeman is a thoughtful and scrupulous pianist whose playing lacks any trace of physical excitement. The manner has certain quiet virtues: a decent clarity of voicing and phrasing; structural points clearly made, carefully considered. But the emotional charge of his performances, the musical voltage, was so low as he barely perceptible; and the colouring of each almost wholly monochrome. It was disconcerting to hear music by the late-Baroque and Classical masters so drily proposed; but

it was devastating to hear such a list, from a Handel Suite to Beethoven's six late Bagatelles, delivered without the slightest detectable alteration of dramatic stance or tonal character from beginning to end.

During the Beethoven Bagatelles, after three dogged, cog-wheeling accounts of Handel's G minor Suite and a sonata each by Haydn and Clementi, my mind began to wander back to the little exercise I developed in the days when I reviewed debut recitals regularly for *The Times*—imagine, eyes closed, that I was an examiner for the LRAM Performers' exam. Was this artist truly ready for a public debut? How did he or she measure against the best student recitals I had heard? It's a cruel, but realistic and revealing exercise. And Mr. Seeman's score was not high: a pass certainly, for basic good sense; but nothing at all for wit, style, imagination or flair.

## Wigmore Hall

## John O'Connor

by DAVID MURRAY

Mr. O'Connor's recital on Sunday belonged to the current Sense of Ireland Festival, and duly included some Irish music. Of that, three nocturnes by John Field (1782-1837) — who is honoured for having invented the genre — were by far the most polished pieces. O'Connor delivered them with full modern tone, but freshly and simply: the two slow ones were no less charming than the brightly scampering *Le midi*. It seems a pity that Field's special historical claim prompts occasional revivals of only his nocturnes — there are several sonatas and concertos with appealing virtues too.

Recent pieces by Gerard Victoria and James Wilson proved to be exercises in pure catch-as-catch-can pianism. Wilson's *Therapsistria* drew fairly exclusively upon the figurations of Debussy's *Faux d'ortifrice*, with a rhythmic motor lubricated with a little Villa-Lobos. Gerard Victoria's *Verona Preludes* cast a wider net: plain echoes of more than a century's worth of music, from Liszt through Mussorgsky's *Pictures* and Berg's *Sonata* to Bartok and

Messiaen passed in review — and on and very loudly. Piazolis used to improvise this sort of thing at parties (each of these preludes is intended as a sketch of somebody in *Romeo and Juliet*, with flanking *maestri* end-pieces). If one found it necessary to warn friends to give a more permanent form to such effusions, however, the convention used to be that one pulled them together a bit before publishing.

O'Connor gave a strong and honest account of Beethoven's last sonata, op. 111, not much elaborated in detail but expansively confident, once past the introduction (the opening gestures were only single-dotted, instead of double-dotted, and he found it necessary almost to halve his tempo for the broad melody). The announced Fourth Sonata of Skryabin was replaced disappointingly by Chopin's Third Ballade, swimming in pedal. A wondrously sustained climax made some amends for the sentimentalisation of the delicious second subject. Its syncope catches of breath eliminated by ignoring Chopin's own pedalling completely.

## Graham Sutherland

Graham Sutherland, whose death was announced on Sunday at the age of 76, was born in London in 1903. He was educated at Epsom College and studied at Goldsmiths' College School of Art. After a brief period as an apprentice in the locomotive works of the Midland Railway in Derby, he started his career as an artist by producing etchings very much under the influence of Samuel Palmer and the Shoreham School. In 1926, Sutherland became converted to Catholicism and in the early 1930s he abandoned engraving and became both an artist and an art teacher. In 1934 he made his first visit to Peabrookshire and began a remarkable series of paintings inspired by the natural forms and coastline of Wales, which continued until his death.

In 1940 he was appointed an official war artist and the general public soon became aware of Sutherland's powerful gifts through his studies of the devastation wrought in London by the blitz, in paintings of twisted girders and burned-out interiors. These striking works appeared to freeze the very moment of destruction in shapes of extraordinary beauty. It was by the fiery glow of the bombs in stripes of orange, red and gold.

After the war Sutherland moved his studio to Menton in the South of France but he continued to make an annual pilgrimage in the spring to Peabrookshire to renew his inspiration. He now turned to portraiture beginning with Somerset Maugham and a new controversial period of his work was inaugurated. His portrait of Sir Winston Churchill did not

please its illustrious subject and was eventually destroyed by Lady Churchill. Among Sutherland's eminent sitters were Lord Beaverbrook, Helena Rubinstein, Paul Sachar and Prince Furstenberg.

In 1952 Sutherland was commissioned to design a tapestry for the new Coventry Cathedral. This assignment introduced a spiky thorn-motif (for Christ's crown) into his work which persisted throughout many of his most mature pictures of this period. In 1960 he was awarded the Order of Merit.

In 1968 he published a series of animal lithographs entitled *A Bestiary*. In 1976 a Graham Sutherland gallery was opened in Picton Castle, Haverfordwest where a permanent exhibition of his work is on show consisting of some of his finest canvases. His death robs 37th century English painting of its greatest, most steadily productive genius.

A.C.

## Gabrieli String Quartet

to play at Clandon

The second of Herring Son and Daw's celebrity recitals will take place at 8.30 pm on Saturday, March 1, at Clandon Park, Surrey, which was also the setting for their inaugural concert last December.

On this occasion the Gabrieli String Quartet will perform works by Hummel, Dvorak and Beethoven. Tickets and further information from Jacob de Vries DVC Ltd, 5 Dryden Court, Covent Garden, London, WC2E 9NW. (01-240 2430.)



## Richard Baker's appeal for TV for the Deaf was on BBC1 Last Sunday

Subtitles bring an entirely new dimension to television which makes it as important to deaf people, as radio is to the blind. Television without sound is just a frustrating jumble of pictures.

Send a donation to Richard Baker OBE at the Royal National Institute for the Deaf, 105 Gower Street, London WC1E 6AH

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Tuesday February 19 1980

## Mrs. Gandhi's priorities

MRS. GANDHI'S decision to dissolve nine of India's state assemblies probably violates the spirit of India's constitution. But it is hard for her political opponents to cry foul play. It was the Janata government who set the precedent in 1977 by dissolving state assemblies loyal to Mrs. Gandhi. It was argued that the assemblies no longer reflected popular opinion after the Janata party swept Mrs. Gandhi from power in the 1977 general election.

The motives in both cases are much the same. The Indian constitution provides for a federal system of government that leaves state governments with extensive powers over such areas as law and order, agriculture and power generation. They can thus thwart the policy of New Delhi as well as deprive the ruling party there of useful patronage.

### Effective

When Mrs. Gandhi returned to power her party had control of only one state government. Since then she has obtained majorities elsewhere by tempting politicians to join her. But in the northern Hindi speaking belt of India most state governments have remained to the hands of her opponents. That was clearly a situation unacceptable to Mrs. Gandhi with her vision of a centralised Indian union and with her impatience with dissent. It also would have made more difficult her task of delivering on her electoral promise to provide India with more effective rule.

Hastening Mrs. Gandhi's moves to get a firmer handle on the states has been her awareness that over the next six months there is likely to be a further deterioration in the economy and an increase in urban and rural unrest. She cannot count for much longer on the hull that followed her election victory. Prices are still climbing sharply, industrial production slowly and it will not be until about April that northern India will feel the full effects of last year's drought. Thus Mrs. Gandhi wants all the powers at her disposal to meet a potentially rising tide of discontent and of unfulfilled expectations.

A further reason for acting now is that elections to the

Upper House of the Parliament are due in April. Mrs. Gandhi's Congress is in a minority there in contrast to the two-thirds majority which she has in the Lower House. The Upper House, a third of whose members are replaced every two years by indirect election through the state assemblies, has the power to stall or block legislation. Hence Mrs. Gandhi is anxious to use this opportunity to strengthen her hold on the Upper House through retaining control of more state assemblies.

Even though Mrs. Gandhi is unlikely to do as well in the state elections as she did in the general election, the result will certainly mean a further concentration of power in her hands. Many in India continue to be worried that she will use this to push through amendments to the constitution effectively muzzling the opposition to her and establishing a presidential system of government. So far she has gone out of her way to prove that she is a better democrat than the Emergency would suggest and her critics have given her credit for. But the concern remains.

### Criticised

More immediately worrying is that Mrs. Gandhi will clip the powers of the states and return to an over-centralised system of government. India is too large and diverse a country to be ruled from Delhi. Some of the most striking agricultural and industrial growth rates have been achieved by states with independent and pushy governments such as Karnataka, the Punjab and Rajasthan.

In her six weeks in office Mrs. Gandhi has been preoccupied with foreign policy and with the political manoeuvring preparatory to regaining control over the states. She has rightly been criticised for neglecting economic policy and even failing to make ministerial appointments to key economic departments.

Neglect of the economy in 1977/78 and a reluctance to take such decisions until the last moment strongly contributed to the chaos which Mrs. Gandhi used as her reason for declaring the Emergency. She should not let events slip in the same way again—giving rise to similar temptations to resort to dictatorial means as a way out of the crisis.

## Learning from Japan's success

FOR MORE than a decade, the success of Japanese industry has become a world-wide talking point. Gradually it has built up its major industries so that they can compete in overseas markets, not only on price but increasingly in terms of design and quality as well. At the same time other countries have found the Japanese home market difficult, if not impossible, to penetrate.

### Over-worked

Emerging at a time when many Western countries have been facing serious industrial and economic problems, the industrial successes of Japan have become surrounded by mythology. They have often been regarded as pinnacles which other less ordered and cohesive societies cannot expect to scale. A picture has grown up of an over-worked and under-paid workforce, represented by docile in-house trade unions, bound to their employers for life, producing goods which compete unfairly on world markets because of various trade arrangements. And on top of all this, so the story goes, the Japanese Government and its civil servants orchestrate the whole of the country's industry from the centre.

There is of course some substance behind all these allegations. But there is a different side to the story. Japan's experience contains lessons that could well be learned by other countries, even after allowing for the fact that different national traditions and history make it unwise to try to export laws and institutions from one country to another.

These lessons are spelt out in a balanced account of industrial policy in Japan which was published yesterday by the Policy Studies Institute. In particular the study argues that Japanese success has stemmed partly from aggressive and effective industrial management, especially in relation to long-term planning, marketing and investment, together with a general consensus about industrial policy among business, labour, banks and the Government. What emerges from the study is that it is the general building of consensus, rather than a bullying central direction from the seemingly all-powerful

Ministry of International Trade and Industry (MITI), that has led to the success. The Japanese accept the legitimacy of the national Government as the guide and mediator in business affairs, and companies usually take notice when civil servants issue what is known as administrative guidance. Ministerial officials summon representatives of a company, an industry, or an industrial association to their offices and express wishes or expectations in the form of a request, recommendation, or, occasionally, admonition. Compliance is technically voluntary but, say the authors of the study, the officials do not hesitate to use the various carrots (such as access to investment funds), and sticks (such as holding up building permits), available to them.

It is this system that has led to the view abroad that MITI is always in charge of events. The study however states that this is not necessarily so. MITI has had policy differences with other Ministries, for example over imports and over research and development, and it often accused other Ministries of being too protectionist. The study suggests that MITI was slow in supporting Sony's transistor investments, and that it failed in the 1970s to merge and consolidate the mainframe computer industry. MITI has been in conflict with aluminium producers about long-term policies.

### Civil servants

MITI is therefore not infallible, nor is it always successful. The fact that it might add the heart of Sir Keith Joseph who believes that civil servants are inherently incapable of deciding what is best for industry. Much of Japan's industrial success stems from entrepreneurial initiatives in which MITI has played no part. But MITI does play a key role in the system of consensus against which companies make their own, often highly successful, business decisions. This does not mean that there has to be highly interventionist industry Ministry in every capitalist country. But it does indicate the Governments and civil servants can make a positive contribution to the promotion and encouragement of industry.



Major Saad Haddad (centre of picture) with Christian militia in southern Lebanon (left), and Syrian troops (right) moving into positions near Palestinian refugee camps south of Beirut in the summer of 1977.

## Renewed danger of war in Lebanon

BY ROGER MATTHEWS IN BEIRUT

THE DECISION by Syria to withdraw its peacekeeping troops from Beirut has come as a sharp reminder to the industrialised world that whatever the longer term threat posed to the Middle East and its oil supplies by the Soviet invasion of Afghanistan, the more immediate danger of a conflagration lies in Lebanon.

The tragic sectarian, confessional and political battlefield of one relatively prosperous and sophisticated Lebanon is a tap that can be turned on at will by both external and internal forces. Much more difficult to turn off again and the palpable increase in tension during the past week with artillery duels in the south, daily sniper fire in the capital, stepped up Israeli aerial activity and more heavy fighting between rightist militias in the north, only emphasises how easy it is to predict a resumption of the civil war.

### Assessment of motives

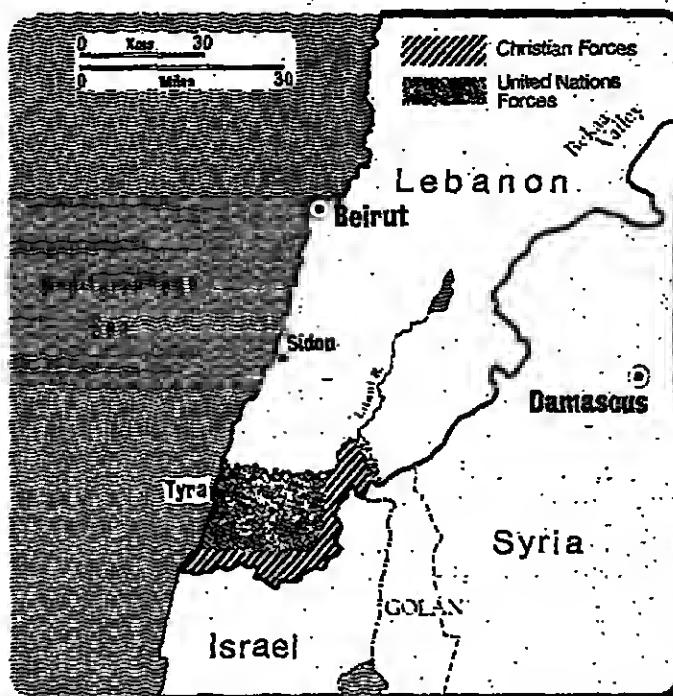
Whether such a prediction is justified and whether, more alarmingly, it might develop into a broader conflict, rests on an assessment of the motives and aims of the principal interested parties. In a part of the world where even Machiavelli might have been out of his depth, the risk of one side misreading another's intentions increases the danger still further.

Probably no one motive governed the Syrian decision to pull back from Beirut, but rather a coincidence of reasons. Officially, it is tired of acting as a policeman in an apparently endless and hopeless round of squabbles between Lebanon's politicians. It is angered by accusations that it is an occupying force, especially when those charges come from the Right-wing Christian militias on whose behalf Damascus originally intervened in 1976 to save them from annihilation at the hands of the Palestinians and Left-wing Moslems. More critically it sees the Right-wing Christian now entering an almost open alliance with Israel, another slice of Arab territory falling under the influence of

its most implacable enemy, talk of partitioning Lebanon on the increase and hopes of national reconciliation fading. When senior Syrian officials talk of being stabbed in the back and of forcing some Lebanese to turn the cards they are playing face up to the world, what they are really expressing is their deep distrust of Lebanon's President Elias Sarkis. The Maronite Christian President is accused of sabotaging efforts at national entente by being too sympathetic to Right-wing demands, of reneging on promises and of concentrating on limiting the Palestinian presence in the country when the real enemy, Israel, is strengthening its grip.

Syria would also like to show its own population that its commitment of over 25,000 troops in Lebanon is not open ended. Domestically and internationally 1979 was a bad year for the Syrians. The sense of drift, economic mismanagement and corruption at home was sharply exacerbated by a spate of killings aimed mainly at the politically dominant Alawite sect, which accounts for little more than 10 per cent of the population and is resented by many of the Sunni Moslem majority.

Internationally Syria's policy options were pared to the bone. Egypt's President Anwar Sadat's peace treaty with Israel removed any military possibility of recovering the occupied Golan Heights or securing a homeland for the Palestinians, while the much vaunted rapprochement with potentially powerful and oil-rich Iraq quickly turned to ashes. Syria's President Hafez al-Assad tried to let some steam out of the overheating pressure cooker by permitting remarkably frank criticism of a special congress of the ruling Ba'ath Party, by castigating large scale changes in the party's political leadership and by bringing in a new government with two thirds of the portfolios changing hands. But he probably has bought only limited time and though doubts about his regime's stability have eased they have not disappeared. Although there have been no credible reports of dissent within the armed forces, political concern may in part



explain President Assad's decision to pull out an armed brigade from the Lebanese coastal town of Sidon and station it in the Bekaa Valley where it is both closer to home and strategically placed to block an Israeli advance. If the Syrian military genuinely fear an Israeli attack, just as the Israelis are purported to suspect Syria's intentions, then it would also make sense for Mr. Assad to regroup his two brigades from Beirut in the three places he is thought to have chosen—the south and east of Beirut airport and on the road to Damascus, some seven miles or so from the Lebanese capital.

### 'Irreversible' decision

Theoretically this should allow Syria to fulfil its 'irreversible' decision to leave Beirut while also maintaining its commitment to prevent the outbreak of another civil war. Ideally, the Syrian positions in Beirut—critically along the 'green line' that divides the Palestinians and leftist Moslem in

the west of the city from the rightist Christian militias in the east—would be taken over by the reconstituted Lebanese army.

However that is unlikely to happen because whatever they say in public the Syrians, Palestinians and Moslem leftists all distrust the impartiality of the 22,000 strong force and argue that President Sarkis has allowed it to become biased in favour of rightist Christian officers.

One of Syria's most insistent demands is that President Sarkis must improve the confessional balance of the army and at the same time force the right-wing Maronite militias to renounce their co-operation with Israel. If that does not happen, and there appears no way that the politically impotent Mr. Sarkis could fulfil these demands however much he wished to do so, the threat is clear.

The Syrian army will band over its positions in several areas of Beirut to an alliance of leftist Moslem forces and the Palestinians. There is already evidence that Syria is trying militarily to squeeze Maronite strongholds in the north of the

country in co-operation with the Marada brigades of former president Suleiman Franjeh, who since the murder of his son Tony has been locked into a bitter blood feud with the two main rightist Christian leaders, Pierre Gemayel and Camille Chamoun.

### Implications of failure

The immediate effect of all this has been to provoke a flurry of political activity with delegations rushing to Damascus to plead for a delay in the Syrian withdrawal and intensive top level meetings in Lebanon aimed at giving some impetus to the stalled process of reconciliation to which everyone is publicly pledged. In case anyone should forget the possible international implications of a failure to reach the most modest of temporary compromises, the Israeli-backed militias of Major Saad Haddad and the leftist and Palestinian forces in the south have been busy trading shells across the heads of the helpless United Nations troops.

From Syria's point of view this has already achieved one objective—to focus attention on itself, the pivotal role it plays in the area and what it feels to be the irrelevance of the Islamic world's indignation at the Soviet invasion of Afghanistan. Despite the recent three-day visit by Soviet Foreign Minister Andrei Gromyko to Damascus, Syria did not fully support the Russian action and the explanations by senior officials of why it did not attend the conference of Islamic Foreign Ministers are particularly unconvincing.

Syria has certainly served Soviet interests during the past ten days by diverting attention from Afghanistan but it is a long way from becoming the surrogate state some accuse it of being. President Assad is gratified by recent Soviet arms deliveries which include the advanced T-72 tanks and MIG-25 aircraft together with some missiles that have allowed Syria to extend the protection cover for its more northern cities. Yet Soviet personnel in the country are still subject to closer surveillance than Westerners, of blowing up in everyone's face.

and the small local Communist Party in Syria is barely tolerated. The murder of four Soviet military advisers in the past weeks has led to the 2,000 or so Russian personnel in Syria being placed under tighter restrictions.

But for so long as Syria remains convinced that the U.S. is content with the Egyptian-Israeli peace treaty and intends to do nothing about the occupied West Bank and Gaza Strip, it will be wedded to the Soviet Union. Equally, Syria will feel bound to act against U.S. attempts to weld the Islamic world into an effective anti-Soviet bloc.

In this there might ironically be some coincidence of Syrian and Israeli interests. There are plenty of people in Lebanon and Syria who believe that Israel is purposely provoking tension in order to make the Palestinian autonomy talks between Egypt, Israel and the U.S. still more difficult. Similarly, there are those who think Israel would like to intervene more deeply in Lebanon in order to hit the Palestinians under the pretext of saving the Right-wing Maronites from a pogrom. There are probably also Syrian hawks who might argue in favour of a limited war with Israel which, though they would certainly be rapidly defeated, might push the Gulf Arab states into the use of the oil weapon.

### Characterised by caution

Fortunately President Assad's 19-year rule has been characterised by great political caution. On past experience he is not going to act precipitately in Lebanon and risk the bloodshed spilling over into Syria. Perhaps he will be satisfied with the present gestures that expose the dangers while keeping them within containable limits. But more than anything, Syria and the rest of the Arab world need emphatic progress on the Palestinian issue, if not within the Camp David framework then in a broader international forum. Without that Lebanon will fester and daily run the risk of blowing up in everyone's face.

## MEN AND MATTERS

### Arrival of a bridge builder

SINCE BRITAIN JOINED the Common Market and most of the top-level ambassadorial work has been taken over by delegates at POCs (political co-operation) meetings, the burdens on ambassadors have been considerably lightened. It is therefore curious to see that Helmut Schmidt has sent one of his closest advisers and most highly regarded work-horses to take over West Germany's London Embassy.

Jürgen Rühfus, now installed doing the diplomatic rounds and deeply involved in sorting out problems with the removal men, comes directly from Schmidt's inner circle, where he advised the Chancellor on foreign relations and external security. The most likely theory is that he is here to help close the gaps which have opened up between Britain and its EEC partners.

Before he was snatched from the diplomatic merry-go-round to work for the Chancellor in 1976, Rühfus, 50, in August, served in Geneva and Dakar. He was also ambassador in Kenya for three years. Among his greatest successes, observers cite Schmidt's triumph at last winter's world summit meeting in Guadeloupe, where the West German leader celebrated what many viewed as his first major success in international policy-making.

### Still winning

Ever since independence, when Nigeria had three states, the existence of dozens of different tribal and religious groups has led to the creation of more and more mini-states. For further sub-division to produce another four regions, I hear one of these, which lobbyists hope to carve out around the town of Onitsha on the River Niger, will be called Wawa. Old Afirra hands grin wryly at this. Wawa is a term well known among Europeans frustrated by the sharper prac-



tices of that part of the world. Often heard as a consolatory toast, 'Wawa' means West Africa Wins Again.

### Turning the tables

Now that the Peterborough Effect is firmly entrenched in the popular mind (Peterborough businesses are claimed to grow 15 times faster than the rest of the country), others are cashing in on the strange mathematical distortion which greet the traveller venturing north of Watford.

Surveyors acting on behalf of Lesser Land are now vaunting the virtues of Luton. 'Cut your office rental costs,' I read yesterday, 'by more than 500 per cent.' A partner in the surveying company involved argues heavily that 'if you are paying over £20 a square foot in central London, and £3 a foot somewhere else, that's five times less, isn't it?'

My pocket calculator and I worked long and hard on that one, but eventually I sought out Peter Riddell, a man who understands these things, and popped the question. 'Reduce anything by 100 per cent and

it becomes zero. A reduction of 500 per cent is a logical impossibility,' he assures me. Logically, one can only assume that Lesser Land, for reasons best known to itself, is actually offering companies money to set up shop in Luton.

### Scots unionist

Electoral prophecy is hardly my line, but I see vaguely promising auguries for journalist and unemployed Parliamentarian, Teddy Taylor, who was last weekend nominated Conservative candidate in the forthcoming by-election at Southend East. Hotly-tipped as Secretary of State for Scotland before he flunked last year's General Election polling test, Taylor keeps in trim by penning a political column for the Sunday Mail, and has recently proved he still has a measure of pulling power where voters are concerned.

He was elected treasurer at the annual meeting of the West of Scotland freelance branch of the National Union of Journalists. Going by my own experience however, the appointment to this lowly but no doubt worthy post, which demands constant hard pursuit of hard-up hacks, quickly becomes almost everyone's worst enemy.

### Stately showcase

The stirrings of jingoism behind BL's 'Buy British' campaign, and young Mark Thatcher's unhappy time at the hands of the Press over his foreign sponsors, appear not to have been noticed in deepest Rutland, where Charles, Duke of that county—that was, has let out stately Belvoir Castle for a week in April so that Hitachi, the Japanese electronics company, can show off its latest in gadgetry and high to its British dealers.

All the main rooms in the castle will be used for the event, which has been put on to celebrate Hitachi's 10th anniversary in the UK market. Hitachi's spokesman says other stately home owners were

approached with the proposition and most were keen. Belvoir was chosen in the end because of its central position near Grantham and its good communications by road and rail. The Duke of Rutland, who is taking an active part in the scheme, says: 'I am sure the whole event will be resoundingly successful, and I look forward to holding similar functions with other major companies in future.'

### Book value

The flight from money has led to some strange collecting cults—one of the latest being RAF pilots' log books from the last war. At least one London dealer whose usual field is coins and medals is now advertising for them. As with other collector's items, quality is all. A fighter pilot's log book with a number of 'kills' recorded is highly saleable, a run-of-the-mill bomber pilot's less so.

Although a pilot's flying log book was a very personal record, the book itself remained Government property and had to be handed in when the flier left the RAF. The Air Ministry later offered the log books back to the owners, but thousands remained unclaimed and were destroyed.

To test the market, a colleague who modestly describes his wartime pilot's career as 'so-so' (his log book records 12 types of aircraft flown, including Spitfires and the RAF's first jet, the Meteor, and the award of the DFC) asked for a price for his own souvenir of the war. He was offered £30.

### Pilot scheme

Suez Canal pilots, tugmen and clerks are to have lessons to improve their English. But, as the Egyptian Gazette asks, will the Heliopolis International Institute be attracting the right sort of clientele? The course is called 'Hello, Salim.'

Observer

## ELECTRONICS PEOPLE KNOW THEIR PLACE

Lothian has been in the electronics industry since the days of the Second World War. And it is the home of the biggest employer in the business in Scotland.

With that as the sheet-anchor, Lothian has developed a flourishing resource of people, facilities and services made-to-measure for high-grade industry. Lothian's manufacturing industry employs three times as many qualified engineers and scientists as the national average.

Facilities for technological education and training in Lothian are superb. In two universities. In five technical colleges, offering purpose-designed courses.

Edinburgh University has particular claim to attention. The Science Research Council has nominated the University as one of only two centres in the UK for the development of microelectronics technology. And in 1979 Lothian Regional Council sponsored a Chair of Microelectronics—the first in any United Kingdom university.

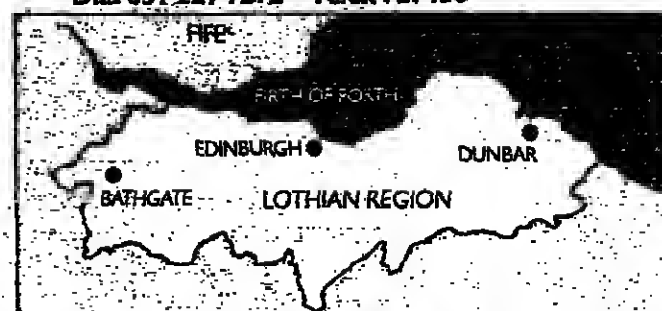
The University's Wolfson Microelectronics Institute has a 60-strong teaching, design, research and consultancy staff. They are all available to industry, together with a silicon chip production facility equipped with the latest techniques.

Lothian includes some of the best-known names in the electronics business—Ferranti, EMI, Hewlett-Packard, Mitsubishi, Racal, ICL, Burroughs and MPE.

Thus, the experience is here—the skills, the training infrastructure, the labour. And excellent development sites and factories.

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We'll be glad to tell you more about Lothian. Contact—R I Shanks, Industrial Development Manager, Lothian Region Development Authority, 18 St Giles Street, Edinburgh EH1 1PT. Dial 031-229 9292. Telex 727436



## DEVELOP WITH THE LOTHIAN REGION



# A £1bn tab for Britain's taxpayers

By STEWART DALBY in Belfast

NORTHERN IRELAND, which has a population of just over 1.2m people will cost the British taxpayer around £1bn in 1979-80. Since there has been confusion about the costs it is worth spelling them out. Northern Ireland in the year which ends in April should have received a budget of £220m from the British Government. When tax receipts and duties from Northern Ireland are deducted the net figure works out at around £11m.

The last time a breakdown of a net figure was given it came from the previous Secretary of State, Mr. Roy Mason, in a parliamentary answer in February, 1978. As the table shows, the largest single item came from the Treasury as grant in aid. There were then other contributions from the Justice Department, the Ministry of Agriculture, (for subsidies and taxes) and for national insurance.

The grant in aid for 1979-80 is around £560m to £600m. Allowing for trend increases in the other categories, the total net figure works out at roughly £1bn.

It would be convenient to

break down the grant in aid budget so that one could say that capital subsidies cost so much, insurance claims so much and so on. However, all expenses come from the gross figure. That is to say, for example, the £53m which the De Lorean Motor Company will receive for its new plant in West Belfast comes from the £220m budget.

The picture is further complicated by the fact that although some of the direct costs of the "troubles"—prisons, courts, etc.—are included the cost of the army is excluded. The argument here is that the army would be in Northern Ireland in some shape or form even if the conflict did not exist.

It is recognised, however, that there is an extra cost involved in the army being more intensely operational in Ulster than, say, in West Germany—there are more helicopters flying around, more armoured cars and more troops than before. This extra cost is usually put at around £80m to £100m a year.

While it is difficult, therefore, to estimate what exactly are the

direct costs of the conflict one can say the cost of the troubles plus indirect spins-offs, plus the expense of subsidising old and inefficient industries amounts to just over £1bn net.

Mr. John Simpson, senior lecturer in economics at Queens University, who specialises in Northern Ireland's economy, estimates that very roughly if the province were still in the relative tranquility of pre-1969 the cost to Britain would be something like £500m a year.

Even without the conflict Northern Ireland has particular economic problems. It has virtually no natural resources save its skilled workforce. There is no oil and no coal. Nearly 90 per cent of electricity, for example, is now oil fired. Northern Ireland is not connected to North Sea gas and what gas there is is naphtha-derived. This means it costs something like 60p a therm, or three times what it does in Britain.

The cost of imported energy and some food means that the cost of living in Northern Ireland is marginally higher than in Britain. Coopers and Lybrand, the management con-

sultants, in their first major assessment of Northern Ireland's economy recently estimated that the cost of living is 4 to 5 per cent higher.

Some government officials and academics think this is on the high side. They also feel that Coopers and Lybrand's unemployment projection is too pessimistic.

Their study says that by the end of this year, unemployment could reach 17 per cent of the workforce, that is 90,000 people. At present unemployment is 11.5 per cent or nearly twice the British average. The consensus view is that unemployment could reach maybe 75,000 to 80,000 against the present 66,000 out of a workforce of 550,000, and this would mean a rate of 13.5 per cent. The generally agreed figure for normal pre-troubles unemployment is around 7 per cent.

If the general conclusions of the Coopers and Lybrand report seem too pessimistic, the document, however, does give a good profile of the employment situation. It finds, for example, that unemployment among Catholics can in some areas be two and half times higher than the regional average. This figure squares with what the Fair Employment Agency believes. It estimates that the service sector has grown from 53 per cent of the workforce in 1973 to 71 per cent today. This sector has been swollen by the large number of women working in a part-time capacity as well as by intakes in the police and security forces.

As in the rest of the UK, the unemployment situation would be worse if not for female employment.

All these findings go to underline the major fact of life in Northern Ireland that employment in manufacturing—predominantly male—has been dropping steadily.

The main industries in

Northern Ireland are textiles, shipbuilding, engineering, and aerospace. With the exception of aerospace, order books are not good.

Coopers and Lybrand estimates that output in manufacturing industry could fall by 4 per cent this year. Again this seems a little pessimistic, but it could be explained by the loss of production at Harland and Wolff.

This shipbuilder once employed 25,000 people. After cuts in the past year its workforce is down to 7,000. The four ships being built are a British Rail car ferry and three LNG container ships. After that the orders are few and far between although there could be some naval work. Mr. Giles Shaw, the junior minister in charge of industry, has warned that the amount of aid given in the current year—more than £20m—in meeting operating losses could be the last subsidy unless productivity improves. It is, however, difficult to improve productivity if the shipyard has not got anything to produce.



A bright spot for Ulster's industry: the popular SD 330 short-haul airliner

force (live births in the province are around 18 per thousand compared with 11 in Britain), or of the fact that probably 2,000 workers are leaving the agricultural sector each year. Finally there is the possibility that the 10,000 workers who used to go to Britain each year are not doing so in the same numbers because the work in Britain is drying up. Taking all these factors into account, there is probably a need to create 7,000 to 8,000 new jobs each year, in addition to the 4,000 mentioned earlier.

The only way to do this is to attract new investment and particularly new foreign investment.

Possibly nowhere else in the developed world offers such good incentives to potential foreign investors. Capital grants of 30 per cent are available and together with loans and equity interest from the Northern Ireland Development Agency, a company can receive 90 per cent of its start-up costs.

The De Lorean Motor Company, for example, which hopes to create 2,000 jobs at its sports car plant, is due to receive £33m, although some of this will be paid back. This works out at £26,500 a job. The average cost of job creation is nearer £12,000 a job, which is still high. The Irish Development Authority in

Dublin reckons it spends £5,000 a job although it has gone well over this on occasions and the figure does not include the "tax holidays" for foreign investors.

Despite the high incentives, only nine foreign companies have agreed to set up in Northern Ireland in the past year. They should create 5,000 jobs. Even if the recently announced project by Lear-Avia to build a new executive jet near Aldergrove Airport materialises, it would still — with 1,000-plus jobs — leave the province below the necessary target of 7,000 new jobs in the coming year. But nine companies are better than none, which was the case three years ago.

But from these figures Northern Ireland is clearly having to run very fast not even to stand still.

Apart from the incentives, the province has a workforce well versed in manufacturing skills, there is in general a good productivity record and its strike record is better than Britain's.

But the troubles or the image of them is a strong disincentive. If the province is going to attract more investment it will have to go on paying the subsidies.

There were great fears that Mrs. Thatcher might try to cut

the grant in aid. The £1bn net cost is unfortunately similar to the sum she says Britain cannot afford to contribute to the Common Market budget. Many officials thought Mrs. Thatcher might decide that Britain could not "afford" the cost of Ulster. So far she seems to have been persuaded that Northern Ireland is a special case. The province has been asked to find £35m in public spending cuts in 1979-80. Out of the £220m budget this should not have a great effect on the number of jobs in the province. The Civil Service has to lose 800 jobs which it should do by natural wastage.

Sir Keith Joseph exempted Northern Ireland from the reductions in regional aid. However, officials are bracing themselves for what might come in Sir Geoffrey Howe's next Budget. There are also some worries about the Government making good its threat not to give Harland and Wolff more money.

The point about Northern Ireland is that for it to remain part of the Union with Britain as the majority of its population wants, it costs a lot of money and it will continue to cost a lot of money, and not just because of the sectarian unrest.

## THE RISING ECONOMIC COST OF ULSTER

	1973-74	1974-75	1975-76	1976-77	1977-78*	1978-79*	1979-80*
Social services†	31	—	—	—	—	—	—
Health services†	15	—	—	—	—	—	—
Regional Employment Premium†	8	—	—	—	—	—	—
Remoteness Grant (Agriculture)	2	2	2	2	—	—	—
Agricultural subsidies paid by Ministry of Agriculture, Fisheries and Food	36	37	22	32	24	—	—
National Insurance Grant in aid	26	42	38	56	64	—	—
Northern Ireland Office—Reserved Services	175	199	351	360	480†	—	—
Refund of VAT	20	109	152	170	175	—	—
Total Payments	314	392	571	625	748	845	1,000

\* Estimated.  
† Incorporated in grant in aid from 1974.  
‡ Does not include £250 million to cover the redemption of Northern Ireland Electricity Services borrowings.

## Letters to the Editor

### The crunch for UK cars

From the Chairman, Lintas  
Sir,—The pink but baffling BL hullo, starting at me from your pages, makes me wonder how people can express strong nationalistic support for a product and yet avoid buying it at all costs.

It appears to be a contradiction in terms. Yet my agency has conducted this odd state of recent research of national images which took in several countries, including France, Germany and Japan over a whole range of consumer durable categories and attributes including the dreaded car.

In terms of overall preference, Great Britain convincingly beat the other European countries when respondents were asked which country they would choose taking everything into account, if they were buying a product from each category. For cars and domestic appliances, GB beat all other countries in the survey.

One of the most striking conclusions is that, in spite of having the shortcomings of UK goods rammed repeatedly down our throats by the Press and TV programmes, the British consumer does still have a high regard for home-produced cars and they came top for good after-sales service and second only to Japan for making cars that last and which are good value for money.

"Reliability" emerged consistently and clearly as the most important attitudinal factor in the purchase of specific goods. The highest figure was 53 per cent for TV sets, the lowest 38 per cent for audio equipment, and cars were in between with a rating of 48 per cent.

This is where the crunch comes for UK cars. With Germany scoring 49 per cent and Japan 43 per cent, the UK assessment for reliability of cars plummeted to 21 per cent.

In other words, no one wants to be stranded while his car arbitrarily locks itself into a state of suspended animation as so many owners of BL cars have declared since Sir Michael Edwards made his appeal to buy British.

There is no doubt that our national images survey shows that the British spirit is still very willing to buy British, but the British fleet is predictably flabby when it comes to signing a blank cheque for unreliability. If Sir Michael's reliable product, then advertising would provide the impetus for a turnaround in sales.

There is a well known marketing principle. People only buy a bad product once.  
T. P. Deneby,  
Lintas House,  
New Fetter Lane, EC4.

EEC. We know that some of these suits are "outward processed" (made in low labour-cost countries) but a large proportion are actually made in the high labour-cost countries. Wages in these countries are at least double those paid in the UK.

In order to survive, German and Scandinavian suit manufacturers have had to introduce equipment, methods and management techniques which result in high quality and high productivity. Efficient German manufacturers can produce up to 20 suits per direct employee each week while equivalent UK manufacturers produce around 12 suits per direct employee.

Given the availability of finance, the confidence to invest in improved manufacturing methods, commitment by top managements and the availability of trained managers, UK suit manufacturers could produce at the same levels of quality and productivity as our competitors in Germany and Scandinavia. Those UK manufacturers that are investing in modern facilities and skilled managers and are designing products that the consumer wants, will survive the recession and be ready to take advantage of the upturn.

John Beddows  
Kurt Salmon Associates  
60 Stamford New Road,  
Aldersham,  
Cheshire

### Small craft foundries

From Dr. D. Hitchens.  
Sir,—All your correspondents (February 7, 13, 14) are agreed that there has been a long-run decline in the number of iron foundries in this country. In the past 20 years 800 foundries have closed and closures have been substantial even during upturns in the economy.

The chronic ailment which has afflicted the small foundry sector of the industry is that supply of the kind of casting produced has been persistently above demand; and consequently most firms of this kind found it impossible to earn an adequate rate of return. Low profitability has meant low investment and, due probably to the long life of the plant, the rate of exit of firms from the industry has been slow.

NEDO's suggested remedial action will only make the disease temporarily more comfortable, because they suggest blanket proposals to subsidise all small foundries. Government policy would be better channelled towards the encouragement of the efficient foundry disabled by the excessive competition—by allowing the inefficient to leave the industry at their own pace.

The days of the one-off cheap casting are fast disappearing, and buyers will soon have to pay the economic cost of production.

Dr. D. Hitchens,  
National Institute of Economic and Social Research,  
2, Dean Trench Street,  
Smith Square, SW1.

### Productivity in textiles

From the Vice-President, Kurt Salmon Associates  
Sir,—The report "British industry to seek textile curbs" (February 12) highlights a situation which is doubly damaging to UK suit manufacturers.

Cheap imports have a direct impact on our manufacturers, substituting for suits which would normally have been made in the UK. The very subject of cheap imports, however, distracts attention from the important fact that many suits are imported from high labour-cost countries in the

his whole time on strike, typically exemplified by the cartoon illustrating the education of the engineers" (February 12), must ensure that British industry is going to continue to fail to attract commercially-minded engineers.

The chartered engineer in British industry requires status, similar to that afforded in other European countries. Surely the engineers who supervise the production of the industrial means essential for this country's survival should rank just as highly in our society as those who manage only the wealth so produced. Courses such as that described at Brunel University are certainly a step in the right direction, but a change in society's attitude is equally important.

A. N. Gray,  
56, Stour Road,  
Tyldesley,  
Lancs.

### Employment legislation

From the Director, Foundation for Management Education  
Sir,—It should be the inalienable right of every person within the law (a) to withdraw his labour whenever he or she wishes, and (b) to do the job he has contracted to do whenever he wishes i.e. not to be forced not to work. The former has long been recognised in Britain. Any new employment legislation should overtly and specifically enshrine the latter.

Philip Nind,  
Foundation for Management Education,  
Management House,  
Parker Street, WC2.

### Stock Exchange examinations

From Mr. A. Mallinson  
Sir,—May I, as a non-member of the Stock Exchange, but one who last year completed the Stock Exchange examinations, add my bit to the comments made by Mr. Bradshaw?

If, as Mr. Bradshaw says, some form of examination is necessary for some (but not all) aspirants, he is calling into question the form and standard of the examination, about which I can take a view, and also an exemption procedure, about which I am not qualified to take a view.

As to the form and standard of the examination, I cannot agree that they are an "absurd system," or "arbitrary," or that they merely require "an ability to learn parrot-wise lists of archaic rules and regulations." I didn't have to take all the papers, but was granted exemptions on the basis of my professional qualifications, which is reasonable. Nor was I seeking to become a member of the exchange; but had that been my intention, then the examination would have been necessary, both from my point of view and that of the Stock Exchange itself.

I know of no worthwhile profession to which I can aspire without having to satisfy an academic test. The professional accountancy bodies to which I belong admit no-one, no matter how high his status, other than by examination. If, as Mr. Bradshaw says, the stock exchange is a profession, then why should its standards be lower

than its nearest related professions? Anything which promotes the idea of a profession, as against the still widespread notion that the stock exchange is a privileged and well-heeled club, must surely be to the good.

It is true of many other professions also that perhaps some of the leading lights could not pass the current examinations. I often ask myself, could I pass the final professional accountancy examinations for which I regularly coach my students? It was because investment technique had come to figure so much in what I do, that I decided to take the Stock Exchange examination at a mature age, but also to prove to myself that I could still do it! Well, I proved it, but not at the first attempt.

The examination is an honest one. It is not intended to be academic. It is a professional examination, and none the worse for that. It sets the standard required for one who intends to practise his profession in the market place. In an age when standards are being diluted all round, I feel the council is right in joining the professional bodies who have at least maintained theirs.

Allan Mallinson,  
Principal Lecturer, Dept. of Accountancy and Professional Studies, Huddersfield Polytechnic,  
5, Sunny Bank Road,  
Edgerton, Huddersfield.

Share the work  
From the Chairman, Chief Executive Assignments  
Sir,—History appears to indicate that unemployment is directly related to deflation and as we must reduce inflation from the present levels we can not do more than leave the cure to market forces?

Industry does not have the resources to cope with more than modest growth and the additional redundancies created by management bent on large gains in market shares undeserved by normal commercial practices. There is a need for more than low rental factories and per capita grants. Someone has to identify useful purpose to create self-sufficient exchange values from the redeployment.

If the people employed by Government were to spend 75 per cent of the time now spent on updating economic forecasts and attempted to create positive wealth-building opportunities awaiting surplus labour and capital would they be successful? It would seem that these trained minds working in sheltered environment ought to be able to do so if indeed it is possible. If, however, it is not possible to organise ourselves and have purposeful non-inflationary full employment then perhaps it would be better to admit it and place work sharing as a major item in Government and not leave it as a heated issue that at times diverts unions and management from better purpose.

Business rarely finds new activities and greater effort still has to be made in order to avoid all the horrors of unemployment or the equally disastrous consequences of temporary avoidance of unemployment by encouraging inflation.

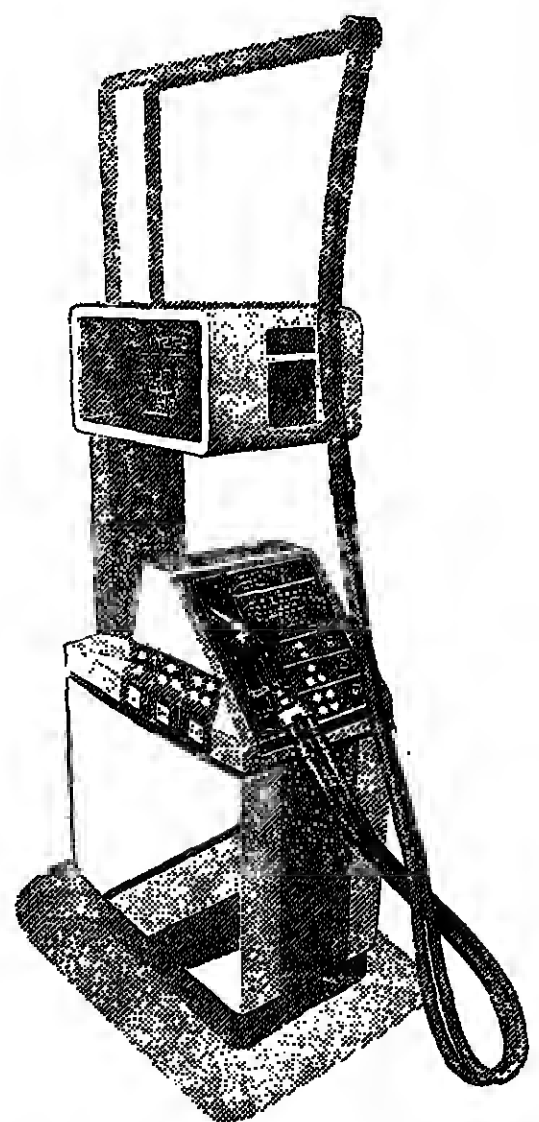
Roy Fenton,  
Chief Executive Assignments,  
114, New Cavendish Street, W1.

GENERAL  
UK: Mr. David Howell, Energy Secretary, addresses Fuel Luncheon Club, London.  
Public inquiry opens into UK Atomic Energy Authority application for test drilling in Galloway Hills, Ayr Town Hall.  
TUC nationalised industries committee.  
Mrs. Shirley Williams gives Fawcett Lecture on women in politics, Bedford College.  
Prince Charles visits the Treasury.  
The Economist's conference on joint ventures with the Chinese, London.  
International Offshore Oil Exhibition and Conference

opens, Southampton (until February 22).  
Labour Party delegation leaves to observe Rhodesia elections.  
Overseas: EEC Foreign Ministers political co-operation meeting, Paris.  
Governing Board of the International Energy Agency meets, Paris.  
President Daniel Arap Moi of Kenya visits Washington for four days of talks with President Carter.  
Mr. Sunao Sonoda, special envoy of Japanese Prime Minister, starts 25-day tour of Middle

East.  
North and South Korean delegates meet at Panmunjom to discuss reunification.  
PARLIAMENTARY BUSINESS  
House of Commons: Debate on Opposition motion on the need to continue to pay pensions and other social security benefits weekly through the Post Office.  
At 7 pm Opposed private business. Motion on EEC documents on water pollution. Reserve Forces Bill (Lords) second reading, and remaining stages of the Residential Homes Bill (Lords).  
House of Lords: New Hebrides

Bill (HL), third reading. Competition Bill, committee stage.  
Select Committee: Foreign Affairs, Overseas Development Sub-Committee. Subject: implications for and development of the increase in overseas students' fees. Witnesses: Professor R. N. Hazledine, University of Manchester, World University Services, National Union of Students. Room 16, 3.15 pm.  
OFFICIAL STATISTICS  
Preliminary estimate of gross domestic product based on output data (fourth quarter).  
COMPANY MEETINGS  
Buroc Dean, Great Eastern Hotel, Liverpool Street, EC, 12.



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## UK COMPANY NEWS

# Nottingham Mfg. up £1.4m after static second half

## Newman circular overstated net assets at least £0.45m

SECOND-HALF profits of Nottingham Manufacturing Company edged ahead from £10.43m to £10.78m, and the year to December 31, 1979, finished with the pre-tax surplus £1.43m higher at £16.84m.

Turnover of the limited interwear, hosiery and tufted carpet manufacturer improved from £146.2m to £163.41m.

Taxable profits were struck after depreciation of £3.81m (£3.52m), investment income of £3.21m (£2.09m), and loan interest of £2.65m (£2.65m).

The net total dividend is effectively stepped up from 2.7167p in 1979, with a final of 2.75p, as forecast. Stated earnings per 25p share are up from 15.78p to 16.92p.

Tax took £5.04m (£4.48m). Attributable profit emerged at £11.5m, compared with £10.92m.

At balance date, group fixed assets totalled £27.57m (£23.61m) and net current assets amounted to £48.19m (£40.23m).

1979 1978  
Sales 163,411 146,200  
Trading profit 14,084 17,324  
Depreciation 3,810 3,520  
Investment income 3,210 2,090  
Int on loan capital 2,650 2,650  
Profit before tax 18,754 15,494  
Tax 5,040 4,480  
Net profit 13,714 11,014  
Dividends 2,750 2,717  
Retained 10,964 8,297

See Lex

## Jentique just ahead at midway

DESPITE LOWER turnover and increased interest charges, pre-tax profits of Jentique (Holdings), clock and furniture manufacturer, have risen slightly for the half year ended December 31, 1979.

Turnover amounted to £5.73m against £5.96m, and after interest of £31,990 (£31,340) the taxable surplus came out at £309,030, compared with £292,960—last year's full-time figure was £573,155.

Mr. G. W. Cooper, chairman, says "there is no disguising the present difficulties facing the company," with both high inflation and strong sterling adversely affecting clock sales, both at home and abroad.

However, Jentique is taking all necessary measures to ensure, "that we compete effectively in the present economic environment."

Mr. Cooper says the group's substantial investment programme will be completed by May, the benefits of which will

## BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are intended or not.

TODAY  
Interim: Westminster and Country Properties.  
Final: City Offices, Oreska and Scull.

Final: Scottish American Trust, Ernest Jones (Jewellers), Mercantile Investment Trust, Mairdum Investment Trust, Norfolk Capital, Olive Paper Mill, Thermal Syndicate, West Coast and Texas Regional Investment Trust.

FUTURE DATES  
Interim: Australian & International Trust, Feb. 27  
Final: Anglo American Coal, Feb. 26

Alexanders Holdings, Feb. 26  
Anglo-African Finance, Feb. 20  
Anglo American Coal, Feb. 21  
Bridgewater Estates, Mar. 7

Carlisle Investment Trust, Feb. 22  
Canal Is. & Int. Inv. Trust, Feb. 22  
Gibson Robinson, Mar. 18  
London & Lombard Inv. Trust, Feb. 28

SKF (Akersholmen), Mar. 5  
Tyneside Investment Trust, Feb. 22  
Wardle (Bernard), Feb. 21  
Weston Overseas, Feb. 21  
Woolworth (P. W.), Mar. 12

\* Amended.  
Mr. Dean remains on the board. He has been with the company since its inception in 1922 and became chairman in 1963 when the company went public.

First half earnings per 25p share are shown as 2.78p (2.6p), and the interim dividend is virtually unchanged at 1.03p (1.0295p)—last year's final payment was 1.45p.

Tax takes £89,200 against £86,500 and after the dividend cost, £31,580 (£31,570), the amount retained came through at £138,250 (£124,590).

PRE-TAX profits of Abbey Panels Investments (formerly Abbey Panels Limited), increased from £390,319 to £609,341 in the year to September 30, 1979. Turnover was up from £4.6m to £8.98m.

At half-year, pre-tax profits were £268,150 (£142,250) on sales of £3.85m (£1.72m), but Mr. E. Loades, the chairman, said at the time he could not forecast full year profits due to industrial action and a four-day working week.

Tax charged for the full year was £237,871 against £238,014. Dividends absorbed £28,014.

(£45,805). Stated earnings per 25p share increased from 8.95p to 18.57p.

A final dividend of 1.5p (1.3p) makes the total 2.8p (2.68p). The chairman and his wife have waived their rights to both interim and final dividends in respect of 347,400 shares each.

The joint managing directors waived their rights to the interim dividend in respect of 70,000 shares each, and to the final dividend in respect of 223,720 shares each.

THE VALUE of £325,000 attributed to a package of assets and liabilities in a Newman Industries circular five years ago was at least £450,000 too high, High Court judge said yesterday.

Mr. Justice Vinelott was beginning the delivery of his written judgement in the action by the Prudential Assurance against Newman Industries and others.

Prudential is alleging that the circular informing shareholders of the proposed purchase was misleading and is also claiming damages for conspiracy from Mr. Alan Bartlett and Mr. John Knox Laughton, who were then chairman and vice-chairman of Newman.

The assets and liabilities were held by Thomas Poole and Gladstone China (TPG), a company in which Mr. Bartlett and Mr. Laughton held the same positions as at Newman and in which they were major shareholders. The Prudential, a small shareholder in Newman, brought the action on behalf of all shareholders except Mr. Bartlett and Mr. Laughton.

Mr. Justice Vinelott differed from the valuations published in the circular in all major respects. He said the board of Newman had been "tricky and deceit" to accept the valuation advanced by Mr. Bartlett.

Mr. Bartlett and Mr. Laughton seriously and deliberately misled the board of Newman through facts and use of specific arguments, the judge said. The judge said Mr. P. R. Cooper, a partner in Deloitte's, the accounting firm, by allowing his to proceed on the basis of false assumptions.

Mr. Justice Vinelott said Mr. Cooper attempted to justify a value rather than to make an independent assessment of the TPG assets, which included stakes in associated companies. He disagreed with the valuation of each of these stakes, describing the attribution variously as "specious," "exaggerated," "wholly misconceived" and "arbitrary and unreal." He considered these stakes alone to be overvalued by £224,000, basing his own assessment on a mid-market price plus a premium of 10 per cent.

The judge did not take issue with the valuation of several of the other quoted and unquoted investments of TPG, though he believed that the figure for debentures and loans receivable was too high. He also criticised the accounting practice of TPG in its balance sheet treatment of associated companies. It could be "very misleading" to include in the consolidated accounts a share in the assets of associated companies, the judge said.

In addition, the judge attacked the valuation of shares held by TPG in a company called Smithamcote in the TPG accounts. The shares were entered at a value of £180,000 but had been paid on account to TPG. He said the Newman board had not been believed by anyone that the shares "were worth anything like that figure if they were worth anything at all."

The judge noted that £218,000 had been paid on account to TPG prior to the publication of the circular, and said that this fact had been concealed from both the board of Newman and Mr. Cooper, who discovered it only after Newman's investigation. He pointed out that around the time that the money was paid the financial position of TPG was desperate, with the fall of the stock market in December 1978 ending the group's collateral cover. Further, there was no source of

money to which TPG could turn and existing loans were proving hard to extend.

In these circumstances, according to the judge, Mr. Bartlett and Mr. Laughton took the money from Newman's cash-flow to pay TPG, concealing the fact from the Newman board. He observed that there were large differences in the accounts of events leading up to the publication of the circular in the evidence given by Mr. Angus Murray, formerly a non-executive director of Newman, and Mr. Bartlett. The judge said that Mr. Bartlett's account of what happened at board meetings in early 1975 was "an entire fabrication."

Mr. Murray described as a "wholly truthful witness."

The judge commented that, early in 1975, Mr. Bartlett put it to the board of Newman that there was a danger of being taken over by TPG. Given the financial difficulties of TPG, this idea was "so extravagantly absurd as to be dishonest," according to the judge. He suggested that it was being used to pressure the Newman board, whereas the urgency was all on the side of TPG.

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money to which TPG could turn and existing loans were proving hard to extend.

In these circumstances, according to the judge, Mr. Bartlett and Mr. Laughton took the money from Newman's cash-flow to pay TPG, concealing the fact from the Newman board. He observed that there were large differences in the accounts of events leading up to the publication of the circular in the evidence given by Mr. Angus Murray, formerly a non-executive director of Newman, and Mr. Bartlett. The judge said that Mr. Bartlett's account of what happened at board meetings in early 1975 was "an entire fabrication."

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## DIVIDENDS ANNOUNCED

Company	Current payment	Date	Corresponding date	Corresponding div.	Total year	Last year
Abbey Panels Inv.	1.5	May 3	1979	1.5	100	60
General Mining Finance	752	April 18	1979	752	100	34
Impala Platinum Int.	1.03	April 4	1979	1.03	100	2.8
Jentique Int.	2.75	July 1	1979	2.75	3.75	2.75
Nottingham Mfg.	1.7	May 5	1979	1.7	3.3	2.4
Scottish Eastern Inv.	4.75	March 31	1979	4.75	7	5.7
Temple Bar Inv.	437	May 2	1979	437	62	45
Union Crn.	32	May 2	1979	32	62	45

Dividends shown pence per share net except where otherwise stated. \* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ South African cents throughout. § Includes 0.363p non-recurring payment.

## Utd. Scientific £1.2m research spending

THE AMOUNT of expenditure planned during the current year should help Utd. Scientific Holdings to remain in the forefront of development in the optical and electronic instrumentation industries, says Mr. J. D. Roberson, chairman, in his annual statement.

Production must be fed by rising sales, which can only be achieved by the ability to offer customers an increasing range of new equipment. In this connection, the chairman says, the group will be spending more than £1.



## MINING NEWS Genmin earnings stride ahead in 1979

By KENNETH MARSTON, MINING EDITOR

SHARPLY increased earnings for 1979 are announced by the Africaner General Mining group and its 51.7 per cent-owned Union Corporation subsidiary. Consolidated net profits of Genmin have advanced to R88.5m (£22.5m) from R63.4m (£16.1m) in 1978, while those of Union Corporation have risen to R83.7m (£21.2m) from R62.5m (£15.6m).

Out of the latest earnings of Genmin, which equal 235 cents (£59.4) per share, there is a final dividend of 75 cents (£18.8) which makes a year's total of 100 cents against 60 cents for 1978. Union Corporation, which has earned 136 cents per share, is paying a final of 45 cents to make a year's total of 62 cents against 47 cents.

	Year ended	1978	1979
Operating income	199,955	157,082	
Investment income	75,384	51,455	
Surpl. on sale, at low	14,130	12,449	
Marketing	283,329	220,996	
Less:			
Amortisation	13,879	10,093	
Interest paid	40,803	38,800	
Expn. & dev. costs	10,990	12,904	
Provisions against inv.	5,713	7,037	
Group inc. before tax	217,954	182,686	
Taxation	37,710	28,288	
Group inc. after tax	180,244	154,398	
Outside holdings			
Prof. divs.	61,728	61,007	
Attrib. to ord. holders	38,510	38,261	
Interim div. 25 cents			
(21 cents)	10,222	6,835	
Final div. 75 cents			
(59 cents)	31,112	16,192	
Income retained	57,181	28,524	
Earnings from Genmin's oil and uranium operations increased by 64 per cent to R14.6m while the attributable income from Union Corporation's gold and uranium section was			

## Dome plans gold expansion

DOMES MINES, the Toronto group with extensive gold interests, is planning to spend C\$50m (£18.6m) over the next four years to achieve 50 per cent expansion of its gold mining operations at Timmins in Ontario, reports John Sganich from Toronto.

The mine has been in operation since 1910 and produces about 95,000 ounces of gold a year. Its daily milling capacity is 2,000 tons of ore.

The expansion programme, now under consideration, includes the sinking of a 5,400 feet shaft, new grinding facilities and an upgrading of the surface plant.

In another development at Timmins, Davidson Tisdale Mines has signed an agreement with Pamour Exploration Mining, the Noranda unit, for the milling of ore shipped from Davidson for one year.

So far Davidson has shipped 1,800 tons from its tailings pile. No further deliveries will be made until the spring. The property was last worked in 1911.

But Davidson said existing reports "indicate that the property has visible gold in several places." Pamour is undertaking some mill tests and if the results justify it, an open-pit mine could be developed with Pamour milling the ore.

## NEWMONT RAISES NSW TIN HOPES

A substantial deposit of cassiterite tin mineralisation has been discovered by the Gramscian joint venture exploration project in New South Wales, Newmont Mining of the U.S. said in Melbourne yesterday.

Newmont, which has a 37.5 per cent stake, is the manager of the venture. Other shareholders are KCI Australia, also with 37.5 per cent, Endeavour Resources with 15 per cent and Peasart Resources with 7.5 per cent.

Investigations continue, but Newmont said metallurgical work had started with early tests indicating that a commercial

## OIL AND GAS NEWS

## Haoma successful in N. America

THE OVERSEAS exploration subsidiary of Australia's Haoma Gold and North West Mining announced yesterday its first success in North America.

Haoma North West Energy, in which Haoma and North West Mining each have 50 per cent, said the Richdale Alberta well flowed 1.8m cubic feet of gas from the Glauconite sands and described the discovery as commercial.

Haoma North West Energy has an 8.5 per cent working interest in a six-well programme which includes the Richdale Alberta well.

A further two zones of sands are yet to be tested. Haoma North West says it expects to commence receiving income from

the discovery later this year.

In addition to their North American oil and gas exploration interests, Haoma and North West are currently involved in an onshore exploration programme in the UK which includes RTZ Oil and Gas and Taylor Woodrow Energy.

Standard Oil (Indiana) reports that the Keweenaw Federal No. 1 oil well in north-west Wyoming flowed at a rate of 8.5m cubic feet of gas a day during a 12-hour test.

Amoco Production, a subsidiary of Standard, has a 37.16 per cent interest in the well which Oiltex Oil owns 31.42 per cent, Dow Chemical 18.35 per cent and Champlin Petroleum, a subsidiary

of Union Pacific, 12.57 per cent.

Canada's Denison Mines will drill this summer in the Gulf of Oman off Fujairah in what appears to be one of the largest structures in the Middle East.

At the annual meeting held in Toronto, Mr. Stephen Roman, chairman, said the well, which will be drilled in partnership with Getty Oil, could also be the deepest and most expensive drilled by the company.

L. Samuel, vice-president of oil and gas operations at Denison, told shareholders that the company's one operating well in Spain is currently producing 11,500 barrels of oil a day and a planned second well is expected to produce 15,000 barrels a day.

He also said the company was looking for oil opportunities in the U.S.

Yigael Hurvitz, Israel's finance minister, recently announced that he intends to float a special bond issue abroad for the specific purpose of financing prospecting for oil in Israel, reports Lore Daniel from Jerusalem. This might be followed later by a smaller issue locally.

Mr. Hurvitz said that far too little has been done so far in this field hitherto, despite the fact that numerous foreign experts have pronounced the chances of finding oil in Israel as good.

Only five to 10 prospecting wells annually have been drilled within Israel's borders over the past decade. The minister added that a group of American investors had already expressed interest in the project. He did not give any details of the proposed bond issue.

Completion of the merger will produce a truly formidable African mining finance and industrial group and theories that the rival De Beers-Anglo American purchase of 25 per cent of Consolidated Gold Fields was done in order to thwart a bid attempt by the Africaners are fully understandable.

Meanwhile, both Genmin and Union Corporation are poised for fresh earnings growth in the current year. Gold and platinum income continues to rise and the important industrial interests—those of Genmin are concentrated at the heavy end of industry—should also do well against the background of a strong South African economy.

Genmin, with its sights set on further growth, such as the Rhin oil-from-coal venture now being considered, is a force to be reckoned with in the South African mining and industrial scene.

It is to pursue a "modest" dividend policy.

## CARR BOYD-WMC GOLD VENTURE

Carr Boyd Minerals and Hill Minerals, two associated Perth exploration companies, have signed a letter of intent with Western Mining Corporation for a joint exploration venture in three prospects in the Telfer mine area of Western Australia.

Western Mining has the chance to earn a 70 per cent interest in the ventures by mounting a drilling programme which, within four years, would total 9,144 metres with each hole being a minimum of 50 metres.

The three prospects are Black Hills, 17 Mile Hill and Triangle Block. Present shareholdings in the prospects are Carr Boyd 37.5 per cent, Hill Minerals 12.5 per cent and Western Mining 50 per cent.

Western Mining has advised Carr Boyd that, subject to the joint venture formalities, it will start drilling in the coming field season.

According to Carr Boyd, the most encouraging results to date have been obtained from Black Hills, where 14 grab samples have produced assays averaging 18.09 grams of gold a tonne.

## Hunt Chemical moves ahead to record \$8m

Net income of Philip A. Hunt Chemical Corporation, U.S., a subsidiary of Hunt Chemical, showed a 7.5 per cent increase from US\$7.45m to \$8.01m in the year to December 29, 1979. Sales were a record \$106m, an advance of 16 per cent over 1978 sales of \$91.35m. Stated earnings per share improved from \$1.31 to \$1.41.

Sales during the final quarter were up 12.5 per cent to \$27.3m (\$24.3m), producing a net income up 11.4 per cent to \$2.5m (\$2.25m).

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## Gestetner's profits show fall for first two months

ALTHOUGH SALES were higher at Gestetner Holdings in November and December margins remained under pressure and profits were lower, compared with the same period of last year, according to preliminary results.

Reporting this joint chairman Mr. D. and Mr. J. Gestetner say that, because of political and economic uncertainties, it would be unwise to predict the outcome for 1979-80.

They point out that the directors are aware that the market growth of stencil duplicating, one of the group's major products, is very limited. Even so, they believe that there will be considerable sales potential in this field for many years to come.

"To ensure we maintain our world lead in this area we are planning to develop our 1500 range of stencil duplicators."

The company will also continue to develop and launch new products in the offset market. In carrying the major research effort will continue and the product range extended.

"The move from a mainly stencil company towards copiers and other new technologies is difficult and expensive but is essential for the long-term profitability of the group," the chairman says.

For 1978-79 the stencil duplicating process remained Gestet-

ner's latest revenue earner and accounted for 54 per cent of net attributable sales, which were 1 per cent fewer than 1978.

As known group taxable profit for the year to November 3, 1979 fell £7.02m to £19.05m on sales up 6 per cent at £238m. On a current cost basis profit was more than halved from £15.84m to £8.21m after £23.9m (£20.0m) additional depreciation, £5.5m (£3.7m) extra cost of sales and a £5.9m (£4.0m) monetary working capital adjustment loss.

Net liquidity at year-end was down £20.13m to £1.13m (down £2.07m) and cash, deposits and debt holdings down £11.73m to £60,000.

Directors' remuneration totalled £15,000 (£14,000) with £36,000 in fees again being waived. The net dividend is stepped up to 5.25p (4.30p).

The fall in stencil product turnover was countered by rises in sales in the offset and copier markets during the year.

In UK manufacturing, for the second successive year, the group was unable owing to the strength of sterling to pass on the increase in manufacturing costs to its selling organisations. This

contributed to the marked reduction in profitability of the Tottenham factory.

Gestetner Byfleet incurred a loss of £1.2m, of which almost half was a provision following changes to the range of copiers.

Copier manufacture has now been transferred from Byfleet to Tottenham. This move combined with an increase in photo-conductor production planned at Byfleet, should give a more satisfactory trading position in the current year the directors say.

The Gestetner sales subsidiaries in Europe generally maintained or strengthened their position and again accounted for more than 50 per cent of group net sales.

Two South American offshoots showed losses and in North America all subsidiaries' profits were down.

Geographical analysis of turnover and profit shows in 1978: UK £24,539 (£20,340) and £5,557 (£5,452); other EEC countries £17,951 (£15,581) and £5,008 (£5,388); rest of Europe £20,388 (£19,020) and £5,731 (£5,673); the Americas £62,603 (£55,673) and £2,238 (£5,160); and Africa, Asia and Australasia £29,299 (£32,096) and £3,674 (£4,378).

Meeting, company's offices, Broad Lane, N, on March 27

## BIDS AND DEALS

## McKechie Bros. agreed offer puts £1.38m value on Delson

McKECHIE BROTHERS, the chemicals and plastics group, is making an agreed bid for Delson and Company, the Birmingham-based unit and bolt manufacturer, shares of which were suspended at 31p on February 8.

The terms are one McKechie share or 100p cash for every two Delson shares. With McKechie at 110p (down 3p) yesterday, the offer values each Delson share at 55p, and the Delson equity at £1.38m.

The offer is already assured of success. McKechie holds 4.1 per cent of the Delson capital and the directors and their associates have irrevocably accepted it in respect of their 46.39 per cent holding. Other major holders of Delson shares are Glyndwr, with 7.6 per cent, and R. Cashmore, with 5 per cent.

McKechie has been a supplier of non-ferrous materials to Delson for many years and the acquisition will enlarge McKechie's business in non-ferrous metal components.

Mr. L. A. Milner, a McKechie director, said yesterday that Delson's business would not overlap existing activities and he did not consider any rationalisation would be necessary.

Delson's profits in 1978-79 rose from £102,225 to £142,741. But in the current year the group was hit by the engineering strike and the chairman said it was doubtful if lost ground could be recovered by the year-end.

McKechie, which has been diversifying into plastics in recent years, lifted group pre-tax profit from £12,66m to £15.12m in 1978-79.

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# Higher Eurodeposit rates hit straight dollar issues

BY FRANCIS GHILES

STRAIGHT DOLLAR bond prices continued to tumble downwards yesterday and, in the view of many dealers, would have shown even greater weakness had it not been for the fact that the New York market was closed because of George Washington's birthday. Parts of Europe were also closed for national holidays.

Losses of between 1-1½ points were sustained on straight dollar bonds as interest rates on Eurodeposits climbed sharply. The six-month rate ended the day at 15½ per cent compared with 15¼ at the close on Friday. Dealers were virtually unanimous in their belief that further falls would be recorded today.

Floating rate note (FRN) issues held up much better, but shed about ½ of a point on the day. In the sterling sector, Finance for Industry was finally able to launch its proposed issue, through S. G. Warburg. This issue was held up two weeks ago because of complications encountered by the borrower in setting up an offshore financing subsidiary in the Netherlands. This has now been done and the borrower, technically, is Finance for Industry International BV, which is raising £20m for eight years on a coupon of 10 per cent. The bonds, which have an average life of six years, have been priced at 99½. The

issue has been underwritten by the managers.

Sterling denominated bonds weakened by ½ of a point. The Deutsche Mark sector continued in poor shape with most outstanding issues posting falls of around ½ a point. The next issue in this sector, which is expected today, will be for Nederlandse Gasunie, through Commerzbank. This is the second time this prime quality name has tapped the bond market and, despite the poor shape of this sector, the name and terms offered should, in the view of the lead manager, make it attractive to investors. The amount of this public offering is DM100m for seven years with an average life of 5½ and an indicated coupon of 8½ per cent. A discount is expected in the final price as a better yield than what is available on the first Gasunie bond—8.3 per cent—will be needed to ensure success.

Lesser quality names particularly those which are not prepared to pay the price, are having to cancel their proposed issues or resort to other ways of borrowing Deutsche Marks. Brazil is understood to have cancelled a proposed D-Mark denominated foreign bond earlier this month because it could not agree with the manager about the coupon which the Carman bank felt was necessary

to ensure success—9½ per cent. Most outstanding Brazilian D-Mark denominated bonds are currently yielding between 9 and 10 per cent.

Another way round is to borrow in the form of Schuld-scheine notes. This is what the European Investment Bank, which has been trying to arrange a public offering of foreign D-Mark bonds for some months, finally resorted to. It has just raised a Schuld-scheine note amounting to DM 100m through Deutsche Bank—for three-quarters of the amount—and Bayerische Vereinsbank. The terms of both branches include a coupon of 8½ per cent for 10 years.

The Swiss bankers are meanwhile in the happy position of being able to offer borrowers seeking to raise Swiss franc bonds lower coupons than a few weeks ago. The Kingdom of Norway is arranging a SwFr 100m five-year private placement with a coupon of 5½ per cent, through Union Bank of Switzerland.

The same bank has arranged a SwFr30m five-year private placement for Sogo Department Stores. The borrower is paying a coupon of 5½ per cent for this convertible which has been priced at par. In secondary market trading, Swiss franc issues ended the day on a mixed note.

## U.S. CORPORATE PROFITS

# Rising costs sometimes a blessing

BY DAVID LASCELLES IN NEW YORK

AMERICAN manufacturers, producers, transporters and service industries turned in better-than-expected profits last year, helped by the resilience of the U.S. economy. But growth in earnings slowed in the last quarter, as high raw material and energy costs combined with record interest rates to make life increasingly tough for U.S. business. Few economists doubt that this will eventually lead to a recession, but few care to predict exactly when. Some even think it may not happen this year.

The soaring costs that dominated the scene last year were not together bad news, of course. While the high price of oil dented the earnings of airlines and other fuel-intensive industries, it did great things for the oil industry.

Exxon, the country's largest oil company, also became its largest industrial corporation by overtaking General Motors with a massive 30 per cent increase in sales to \$24.4bn. Its profits rose 13 per cent. However, most electronics companies managed to post gains due to strength of demand and a shortage of components in the U.S.

The major single victim of rising metal prices was Kodak, which depends heavily on silver for its photographic products. Earnings for the year rose only 10 per cent despite a 15 per cent sales gain, while they

dropped 11 per cent in the final quarter. These changes must have stimulated Kodak's long-standing attempts to find a non-silver photographic process that works on a commercial scale.

Airlines took a hard knock from higher fuel prices, though the heaviest losers were the major companies which are

customer, and softness in the housing market. Fast-rising metals costs also made life more difficult for electrical engineering and electronic concerns for which copper, aluminium, gold and silver are important raw materials.

General Electric's fourth quarter profits rose only 5 per cent on a sales increase of 13 per cent. However, most electronics companies managed to post gains due to strength of demand and a shortage of components in the U.S.

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dropped 11 per cent in the final quarter. These changes must have stimulated Kodak's long-standing attempts to find a non-silver photographic process that works on a commercial scale. Airlines took a hard knock from higher fuel prices, though the heaviest losers were the major companies which are

being challenged by the small and commuter airlines since deregulation. Passenger volume also shows signs of weakening, suggesting that 1980 could be a tough year.

Sharp increases in other raw material prices, triggered more by speculation in the commodity markets than by fundamentals, brought strong earnings gains to producers of non-ferrous and

the country's largest securities company, tripled earnings in the final quarter. The continuing high turnover in stocks and commodities suggests that these earnings trends will continue into 1980.

The insurance companies were also able to register improved profits last year because high market yields brought investment income which more than

offset the weakening in underwriting earnings caused by the down-cycle into which the industry is now moving.

The uncertain path traced by the economy brought mixed results elsewhere. The car industry, which had been heading down all year, returned sharply lower results. General Motors managed a small increase in sales, but its profits were down 11 per cent, which put them not only below 1978 levels but those for 1977 as well.

Chrysler's losses were a record \$1.1bn. Ford has yet to report, but its earnings are expected to be sharply lower.

January sales figures suggest that the car industry's down-cycle could have hit bottom, but this view is not universal, and the prospects for this important industry are still hard to gauge.

There is less uncertainty about where the steel industry is heading. With profits plummeting and plant closures rife, its members are preparing for bitter times. The ills of excess and outdated capacity, aggravated by intense foreign competition, have put the industry at the vanguard of the growing protectionist movement in the U.S.

Only a political solution, it seems, will satisfy it. The housing industry, though down, has not slumped to the extent predicted partly because

of the economy's resilience. partly because there has been an exceptionally mild winter. The housing construction companies and their suppliers have reported weaker profits, but they also say business is better than they hoped.

Another sector which has benefited from the mild weather is the railroad industry. Haulings of coal, grain and other bulk goods have remained strong and have helped offset declines in haulings of manufactured goods like cars and construction components.

A number of industries have been fortunate enough to escape cyclical and price pressures. The aircraft manufacturers have huge order books, thanks to the airline industry's move to a new generation of fuel-efficient jets. Boeing's earnings rose 34 per cent and McDonnell Douglas's by 24 per cent. However, Boeing warned that there might be a slowdown in sales this year as it phases in production of new aircraft types. The recent deterioration of East-West relations has also improved prospects for the associated defence industry.

The machine tool industry had a good year, somewhat to everyone's surprise, since it is normally an early victim of an economic downturn. However, this strength may be traced to the large amount of tooling-up that is currently afoot in the car and airline industries as they prepare their new models.

Although U.S. business faces 1980 with the combined problems of a looming recession and rising prices, companies may be able to escape the extra rigours of price restraint. President Jimmy Carter has given them the option of keeping their prices to the average of the past two years plus 1½ per cent, or holding their profit margins. Most companies appear to be taking the second course since it puts a clamp on margins which are unlikely to rise anyway, and leaves them some leeway to increase prices.

## Sharp clash in 'affaire Darty'

BY TERRY DODSWORTH IN PARIS

THE FRENCH Monopolies Commission has delivered a sharp riposte to Thomson-Brandt, one of the country's leading manufacturers of household electrical goods, after criticism that it failed to give the company a proper verbal hearing before its conviction in a recent price-fixing case.

According to M. Pierre Ordonneau, the chairman of the commission, Thomson failed to show up for evidence until four days after the appointed time. But before that, company representatives had had two sessions with the official in charge of the case.

This verbal battle shows how deeply feuds have been ruffled by the so-called 'affaire Darty', in which a number of leading French companies and importers were fined by the

Economics Ministry after an extensive inquiry by the Monopolies Commission.

The 'affaire Darty' was one of the most substantial cases the commission has had since its reorganisation almost two years ago. Since this restructuring, there has been muffled criticism of the Economics Ministry's apparent unwillingness to put teeth into the policy. Thus the recent fines have been interpreted as a sign of the Government's determination to ensure the play of market forces now that price control is being abolished.

The essence of the case against Darty was that it put pressure on its suppliers to organise their distribution so that its own retail prices should not be undercut.

At the time that the offence

took place, Darty, a leading cut-price electrical goods stores group, was running an advertising campaign in which it promised to repay clients who could find the same products being sold elsewhere at lower prices.

One of Darty's suppliers was Thomson-Brandt, which—along with Arthur Martin, Lincoln, Philips and Schneider—was fined Fr 1m (\$230,000).

Thomson's protests echo rumblings from industrialists in general against the reformed Monopolies Commission. These objections have not yet become a serious issue, mainly because the commission has not so far taken on a major issue.

But companies have repeatedly criticised the powers of the commission to investigate their affairs at will.

## Foreign banks to cut back operations in Netherlands

BY CHARLES BATCHELOR IN AMSTERDAM

TWO FOREIGN banks plan to reduce their operations in the Netherlands. Lloyds Bank International (LBI) is to shut down the loss-making clearing and portfolio management activities of two of its subsidiaries, Citibank and Bax Bank of the Hague. This will lead to the loss of nearly a third of the 106 jobs involved, said the manager, Mr. David Harrison.

The First National Bank of Chicago, meanwhile, intends to shut down its representative office in Amsterdam at the end of this month. The office is staffed by four people. The bank has been limited to a representative office in Amsterdam and has therefore been mainly involved in carrying out offshore banking for multinational companies in the Netherlands, an official said in Frankfurt. It can do this just as well, if not better, from Frankfurt, where it has a branch with a staff of 100. The cost factor is only a minor one, the official said.

He added that the closure in the Netherlands did not reflect a general cutback of the bank's international operations and did not mean it was discontinuing its business in the Netherlands. Chicago Bank has an 11 per cent stake in Slavenburg's Bank of Rotterdam.

Lloyds intends to concentrate on expanding its international corporate business in the Netherlands, which will be carried out by LBI offices in

Amsterdam and Rotterdam and by Bax in the Hague.

The stockbroking activities provided by the two subsidiaries have become unprofitable in recent years. LBI has been unable to develop the institutional business needed to maintain profitable securities operations, while recent interest rate developments have added to costs, Mr. Harrison said. It has become too expensive to finance holdings of long-term bonds with short-term interest rates at present high levels.

The management of the 320-330 security portfolios for the bank's customers is too small an operation to be carried out profitably. Bax Bank will continue its corporate business, but Clissen Jonker will cease to operate.

The Dutch unions have agreed to the reduction in the LBI jobs. Natural wastage will account for some of the 30 shed, but 25 redundancies will be necessary. The cutbacks in the Netherlands do not reflect a general review of the bank's international securities operations which, in Switzerland, for example, are "very profitable and very attractive," said Mr. Harrison. LBI first established a presence in the Netherlands in 1967.

New banks are continuing to establish themselves there, but others have been retrenching recently. Bank of Montreal closed its Amsterdam branch last March after making an accumulated before-tax loss of \$41.75m in just over four years.

## Alfa-Laval beats forecast

BY VICTOR KAYETZ IN STOCKHOLM

BY POSTING a 1979 pre-tax profit of SKr 380m (\$92m), Alfa-Laval, the Swedish maker of farm, dairy, food processing and other industrial equipment, beat its September forecast, and its earnings slightly exceeding the 1978 figure of SKr 331m.

The Board nonetheless proposes an unchanged payout totalling SKr 50m, or SKr 6 per share. But it also recommends increasing the share capital by SKr 104m to SKr 521m in a new-for-four bonus issue, by means of transfer from retained earnings.

Group sales in 1979 rose 9 per cent to SKr 5,422m (\$1,313m), just short of the 10 per cent interim forecast. External orders received totalled

SKr 5,70m, up 13 per cent on 1978, while the order backlog rose by the same percentage to SKr 2,70m at year-end.

Most of the improvement in earnings came from the subsidiaries in Canada, France, the Netherlands, Spain and the U.S.

Earnings per share increased from SKr 19 to SKr 23. After special adjustments and taxes, net profit was SKr 79m, against SKr 72m for 1978.

Alfa-Laval states that, despite an anticipated world economic downturn, its earnings "may be expected to continue improving. The main part of the improvement will probably come from the industrial group."

## Record earnings at TRI

TOUCHE ROSS International (TRI), the multinational group of accountants, announced yesterday that its operating results for the year to August 31 last showed an extension to the pattern of growth of worldwide service.

Net international services produced a record \$514.6m, an increase of \$66.9m, or 15 per cent over 1978.

Net earnings also grew by 16.7 per cent to \$130.1m in 1979.

Deutz in the U.S. Kloeckner-Humboldt-Deutz, the West German engineering group, has taken over a plant in the U.S. at Richmond, Indiana, not Richmond, Virginia, as reported on February 5.

"Coming after 1978, a year which saw a jump in net services of 27.7 per cent—one of the sharpest increases in TRI's history—last year's growth was especially satisfactory," says Mr. Russell E. Palmer, TRI's managing director.

This is the first time that financial statements have been issued for Touche Ross International. Last year, full financial statements were published for the U.S. firm with only selected disclosures for international operations.

The chairman of TRI's Board of Governors is Mr. Douglas R. F. Baker, the managing partner and chief executive of Touche Ross UK. Agencies

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month. Closing prices on February 18

U.S. DOLLAR STRAIGHTS	Issued	Bid	Offer	Day week Yield
Alcoa of Australia 10.89	-80	90 1/2	91 1/2	-2 1/2 13.76
Alcoi Howden XW 93	30	73 7/8	74 1/2	+0.04 14.43
Alcoi Howden XW 94	30	73 7/8	74 1/2	+0.04 14.43
Australian Rds. 94	30	86 7/8	87 1/2	-1 1/2 13.71
Away O/S Cap. 104	87	98 3/4	99 1/2	+0.34 14.04
Away O/S Cap. 105	87	98 3/4	99 1/2	+0.34 14.04
CECA Grid Rate 12 86	100	32 3/4	33 1/2	+0.13 13.70
CECA 111 82	50	87 1/2	88 1/2	-1 1/2 13.70
CECA 112 82	50	87 1/2	88 1/2	-1 1/2 13.70
Carter Hawley 93 88	50	87 1/2	88 1/2	-1 1/2 13.70
Comelio Inv. 6 104 91	100	80 1/4	81 1/2	-2 1/2 13.55
Continental Corp. 93 88	100	82 1/2	83 1/2	-1 1/2 13.55
Continental Corp. 94 88	100	82 1/2	83 1/2	-1 1/2 13.55
Dominion Bridge 104 84	30	86 1/2	87 1/2	+0.14 13.50
EIS 114 82	80	85 1/2	86 1/2	-1 1/2 13.42
EIS 115 82	80	85 1/2	86 1/2	-1 1/2 13.42
EIA 10 15 89	100	77 1/2	78 1/2	-1 1/2 13.30
Exp. 111 87	50	88 1/2	89 1/2	+0.14 13.99
Exp. 112 87	50	88 1/2	89 1/2	+0.14 13.99
Export Dev. Cap. 93 84	150	87 1/2	88 1/2	-1 1/2 13.42
Export Dev. Cap. 94 84	150	87 1/2	88 1/2	-1 1/2 13.42
Finland 94 88	100	81 1/2	82 1/2	-1 1/2 13.41
Finland 95 88	100	81 1/2	82 1/2	-1 1/2 13.41
GMAC 93 86	100	81 1/4	81 3/4	-1 1/2 13.22
GMAC 94 86	100	81 1/4	81 3/4	-1 1/2 13.22
GMAC O/S 11 84	100	82 3/4	83 1/2	-1 1/2 13.22
GMAC O/S 11 85	50	84 3/4	85 1/2	+0.14 13.99
ITL Audiotex 89 89	100	79 1/2	80 1/2	-1 1/2 13.22
Kennacott Int. 91 86	100	79 1/2	80 1/2	-1 1/2 13.22
Manitoba 93 88	100	78 1/2	79 1/2	-1 1/2 13.22
Manitoba 94 88	100	78 1/2	79 1/2	-1 1/2 13.22
Nat. Cos. Telecom. 93 86	100	84 1/4	84 3/4	-1 1/2 13.22
Nor. Aluminum 93 84	75	74 1/2	75 1/2	-1 1/2 13.89
Nor. Aluminum 94 84	75	74 1/2	75 1/2	-1 1/2 13.89
Norges Kamm. 93 89	100	77 1/4	77 3/4	+0.05 13.55
Norway 93 84	150	88 3/4	89 1/2	+0.14 13.99
Norway 94 84	150	88 3/4	89 1/2	+0.14 13.99
Occidental Fin. 104 84	50	87 1/8	87 3/4	+0.04 14.04
Orion Telecom. 93 86	100	84 1/4	84 3/4	-1 1/2 13.22
Orion Telecom. 94 86	100	84 1/4	84 3/4	-1 1/2 13.22
Pacific Cap. 94 84	100	87 1/2	87 3/4	+0.04 14.04
Quebec Hydro 10 89	75	71 1/2	72 1/2	-1 1/2 13.43
Quebec Hydro 11 89	75	71 1/2	72 1/2	-1 1/2 13.43
Statest 93 88	100	79 1/2	80 1/2	-1 1/2 13.70
Sweden 93 89	100	80 1/2	81 1/2	-1 1/2 13.55
Sweden 94 89	100	80 1/2	81 1/2	-1 1/2 13.55
Unilever NV 93 84	100	79 1/2	79 3/4	-1 1/2 13.76
Unilever NV 94 84	100	79 1/2	79 3/4	-1 1/2 13.76



## National Bank of NZ in joint bid for financier

BY DAI HAYWARD IN WELLINGTON

THE NATIONAL BANK of New Zealand and a leading car assembly company, Todd Motors, have joined forces to make New Zealand's biggest takeover bid, of NZ\$25.1m (around US\$25m), for the finance house, General Finance. If the deal succeeds, National Bank will hold 51 per cent and Todd Motors 49 per cent of General Finance. National Bank already owns 20 per cent of the finance house.

Two major shareholders, NZ Motor Corporation with 36 per cent, and Cable Price Downer, with 5.3 per cent have already said they will accept the takeover offer, which values General Finance shares at NZ\$23.30. Last September, the shares stood at NZ\$1.30, but were pushed higher by an unsuccessful takeover bid from Transvision Holdings, which had a London bank as partner in its unsuccessful bid.

The annual report has not yet been issued for 1979, but the 1978 accounts valued General Finance at NZ\$18m, or NZ\$7m below the takeover offer.

The two partners will use a joint company, Black Horse Finance, as the takeover vehicle. Todd Motors, which is still a family-owned company, assembles Chrysler and Mitsubishi cars in New Zealand. Sir Bryan Todd, the chairman, says that the deal makes good sense for the car company, which is involved in extensive motor business financing.

Mr. Spencer Russell, general manager of the National Bank, believes that General Finance has a strong future. The bank plans to develop and improve General Finance's place in the New Zealand finance world.

## Enlarged Haggie raises profits

BY JIM JONES IN JOHANNESBURG

HAGGIE, one of South Africa's major steel rope and high tensile wire manufacturers, has benefited strongly from improved domestic capital spending and stronger export sales. For the year to December 31, the company has reported an 85 per cent pre-tax profit increase to R25.1m (\$30.3m), from R15.1m in 1978, on the back of a 60 per cent turnover advance to R155.6m (\$191m), from R97.0m. The figures are not strictly comparable, as Haggie acquired a 75 per cent interest in Samuel Osborn, the engineering company in December, 1978. At the taxed level, Osborn contributed some R2.6m to group profit of R19.5m, compared with only a marginal amount to the 1978 taxed profit of R10.5m.

Increased spending by the South African mining industry has assisted Haggie in maintaining full capacity at its production facilities. However, the group has not relaxed its export marketing effort, built up during the previous few years to help compensate for the slack domestic demand. Exports are currently running at some 20 per cent of total sales, with particular emphasis on the U.S. in its first year as a publicly-

quoted company. Haggie has adopted a conservative approach to dividends. From earnings per share of 103 cents, compared with 57 cents, dividends totalling 38 cents have been declared, compared with 20 cents.

The tightly-held shares are currently quoted in Johannesburg at 660 cents, reflecting market opinion that further solid growth is in prospect for the current year. Haggie's major shareholder is the UK-based Eridon group, with a 39 per cent interest. Union Corporation holds 27 per cent of the equity.

## Gulf insurance organisation proposed

BY JOHN MOORE

INSURANCE companies from six Gulf states are meeting on February 23 in Abu Dhabi to discuss the formation of an Arab Gulf insurance organisation.

The organisation, which could start operations in July if approved, would be formed to deal with any sudden future decisions imposed by foreign insurance companies to increase war premiums on ships crossing the Gulf.

The meeting will be attended by representatives from 25 insurance firms from Saudi Arabia, Iraq, the United Arab Emirates, Bahrain, Qatar and Oman.

The proposed organisation would insure ships crossing the Gulf and would decide on its own war risk premiums to be shared collectively by member insurance organisations in proportion to their participation in the organisation's capital.

Lloyd's of London last year declared the Gulf a war zone, consequently increasing insurance premiums on ships sailing through the Gulf region, but underwriters later reversed the decision after criticism from Gulf countries.

Attempts to establish an agreed market rating in Lloyd's failed, although premium rates have been rising for some weeks on insurance for ships crossing the Gulf.

TEN United Arab Emirates businessmen have set up with three overseas partners a joint venture insurance company in Dubai, the Hongkong and

Shanghai Banking Corporation said.

The overseas partners are the Hongkong Bank group, the New Zealand Insurance group, and the Inchcape group offshoot Hongkong Reinsurance and General Insurance Company. The UAE businessmen hold a majority stake in the new company, Al Sagr Insurance Company, UAE Limited. Al Sagr will be managed by NZ Insurance, and will start operations on April 1.

The company has an authorised capital of UAE Dh 4m (about \$1m) and an issued capital of Dh 2m.

The three overseas partners have a 49 per cent stake in the venture.

## GM doubles Austrian investment

BY PAUL LENDVAI IN VIENNA

GENERAL MOTORS is understood to have finalised a major agreement with the Austrian Government, which will double the corporation's investment project in Austria. According to government officials, the U.S. company will build a second plant to produce gear boxes at the same Aspern site near Vienna as its previously announced project to produce 300,000 engines a year.

The final details of the agreement are expected to be publicly announced this week. However it is understood that Dr. Bruno Kreisky, the Federal Chancellor, and Mr. John P. MacCormick, GM vice-president, have agreed that the investment will now total Sch 9bn (\$723m), double the original figure announced last year. Production staff at the two plants will total 2,500 instead of the originally proposed 1,500.

The second plant would produce 350,000 gear boxes annually and, as in the case of the motor plant, the Austrian Federal State and the municipality of Vienna will contribute one third of the costs in the form of a subsidy. It is expected that the entire plant will go on stream in 1983.

Officials of the Vienna Municipality said last week that construction might start in March. The Municipality has already approved the provision of the industrial site at Aspern. The size of the Austrian State and municipal subsidies has been repeatedly criticised by the local business community. The president of the Vienna Chamber of Commerce, Herr Karl Dittich, expressed fears that the General Motors project will further sharpen the already strained situation on the labour market, particularly with regard to skilled workers.

But despite such criticism, the Austrian Province of Carinthia is making a strong bid to attract another GM production subsidiary which would manufacture power steering units. It is understood that this project would cost some Sch 1bn. The U.S. management is seeking a subsidy for this project also, amounting to 35 per cent of the investment outlay, but the authorities in Carinthia are reluctant to agree to such a high percentage. It is thought possible that in the end this plant may also be erected in the Vienna area.

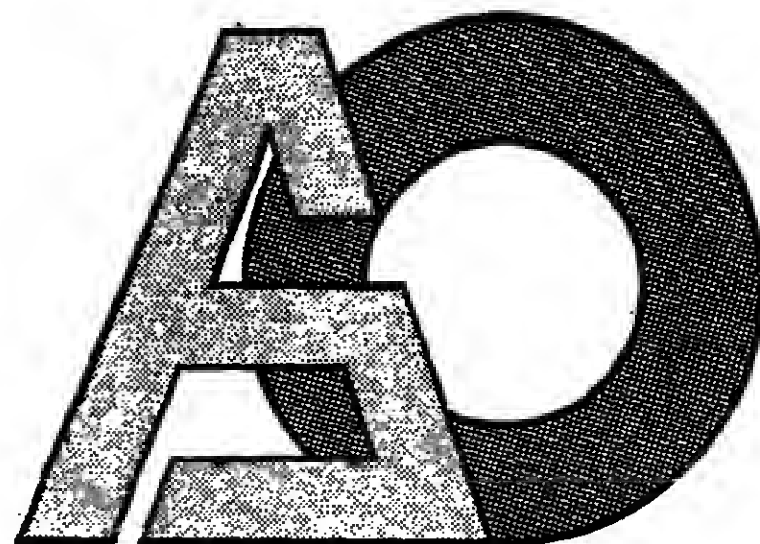
Government circles are clearly delighted that General Motors is broadening its engagement in the Vienna region. Austria is keenly interested in attracting foreign capital. Chancellor Kreisky, who has led a Socialist Government since April 1970, has made it repeatedly clear that his Government welcomes multinational companies.

The latest deal with the U.S. group is also regarded here as a sign of foreign confidence in Austria's future as a neutral, viable, and prosperous State despite the deterioration of the international situation. The labour peace in Austria, with strikes last year taking up a mere seven seconds per head of the population's working time, is evidently a major factor in attracting foreign investors.

Armitage Shanks

## Armitage Shanks shareholders

This announcement is made by Baring Brothers & Co., Limited on behalf of Blue Circle Industries Limited.



# Support the merger of two great companies

### The Blue Circle all-share Offer

- Is worth 103p per Armitage Shanks share — 99% more than the share price before the Offer.\*
- Is strongly recommended by the Directors of Armitage Shanks.
- Will be declared unconditional as to acceptances by Blue Circle when acceptances give Blue Circle more than 50% of Armitage Shanks shares.
- May lapse if there are insufficient acceptances: the price of your shares could then fall substantially.
- Gives you the opportunity to participate in the future development of Armitage Shanks within a major British-based international group.

There are no other offers.

Accept now to secure your increase in capital value and income.

Your Form of Acceptance should be received by 3p.m. Thursday, 21st February. Send it now.

\* Based on the closing middle-market quotation of 310p per BCI Ordinary Stock Unit on Friday, 15th February, 1980.

Committees of the Boards of Armitage Shanks Group Limited and Blue Circle Industries Limited have taken all reasonable care to ensure that the facts stated and opinions expressed above in relation to their respective Companies are fair and accurate and the Directors of both Companies jointly and severally accept responsibility accordingly.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

**EMPRESA NACIONAL DE AUTOCAMIONES, S. A. "ENASA"**

**US\$ 10,000,000 EIGHT YEARS TERM LOAN**

ARRANGED BY  
**BANCO DE MADRID**

FUNDS PROVIDED BY  
**BANCO DE MADRID**  
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**NATIONAL BANK OF NORTH AMERICA**

AGENT  
**BANCO DE MADRID**

JANUARY 1980

**The Shubette Group of Companies**  
*(including Mister Ant Limited)*

**The Board of Directors announce the following results for the year ending 31st December 1979**

	1979 (unaudited)	1978	1977
	£	£	£
Turnover	9,996,000	7,284,000	6,577,000
Profit before taxation	480,000	333,000	361,000
Net assets	1,899,000	1,547,000	1,334,000

Sales for the year to date show an increase compared with last year

**Head Office:**  
**24/32 Shepherdess Walk,**  
**London, N.1.**

**Sunday Independent**  
**Herald**  
**Irish Independent**

**Fifth year running of record sales, profits and dividends**

	Turnover	£37m	+21%
Profit	£4m	+25%	
Earnings	23p*	+35%	
Dividends	10p*	+36%	

**Independent Newspapers Limited 1979**

\* Irish £

For a copy of the report write to the  
 Secretary, Independent House, Middle Abbey Street, Dublin 1



# DOW BANKING CORPORATION

Incorporated in Switzerland  
with Limited Liability



Extracts from Audited  
Accounts for the Year Ended  
31 December 1979

	'000s Swiss Francs 1979	1978
Cash and due from banks	735,361	649,041
Loans, discounts and overdrafts	749,606	795,126
Securities and permanent participations	147,228	89,465
Total assets	1,676,797	1,570,688
Deposits	1,245,565	1,175,643
Medium term notes	39,941	45,191
Bond issues	120,000	90,000
Capital	100,000	100,000
Statutory reserves	27,000	25,000
Other reserves	41,000	39,000
Retained earnings	1,832	2,989

Net earnings after taxes 11,843 11,238

Copies of the 1979 Annual Report will shortly be available upon request

Zurich Head Office 4, Limmatquai  
CH-8022 Zurich, Switzerland

London Branch 10, Old Jewry  
London EC2R 8DU

## Representative Offices:

Bogotá Carrera 7a. No. 26-62, Piso 4º  
Apartado Aéreo 25830  
Bogotá/Colombia

Buenos Aires Av. L.N. Alem 896, Piso 13º  
Buenos Aires/Argentina

Copenhagen 350 Vedbak Strandvej  
DK-2850 Vedbak

Hong Kong Gammon House, 18th Floor  
12, Harcourt Road, Hong Kong

## Wholly-owned Subsidiary:

Dow Banking P.O. Box 1596, Grand Cayman,  
(Overseas) Ltd. Cayman Islands, B.W.I.

Shareholder: The Dow Chemical Company  
Midland, Michigan, USA

## INTL. COMPANIES & FINANCE

### FOREIGN BANKING

## Taiwan lets in Europe

BY RICHARD C. HANSON, RECENTLY IN TAIPEI

TAIWAN is preparing to invite a handful of European banks to set up shop, a decision which will both strengthen the island's international ties and allow the Europeans, for the first time, a slice of one of the most lucrative economic pies in Asia. Grindlays Bank is expected to receive formal approval some time next month to become the first European bank to open a branch in Taipei, with the start of business possible as early as the summer. According to Mr. Richard K. Chi, the Director of Monetary Affairs at the Finance Ministry, four or five other Europeans will be let in by the end of the year. They are believed to be Société Générale, Paribas, Banque Nationale de Paris, a West German bank, and a Dutch bank.

Grindlays had earlier been told that it would have its go ahead by the Chinese New Year (which started on Friday). The final decision, however, apparently awaits approval by the Executive Yuan, one of the highest Government bodies, which may have been delayed by the idea that any new foreign banks should rank in the world's top 100 banks worldwide (which Grindlays does not).

The delay is not seen as a serious problem because of the finance ministry's strong endorsement. Grindlays, in fact, has already signed a tentative lease for office space, and is preparing to bring in personnel to staff the branch.

The increase in official interest in having European banks in Taiwan is understandable from the Government's point of view. While trade ties with Europe are growing steadily, the foreign banking community in Taipei is nearly all from America. There is also one bank each from Japan, Singapore, the Philippines, and Thailand. Last year, the Finance Minister approved

While trade ties with Europe are growing steadily, the foreign banking community in Taipei is nearly all American, though there is one bank each from Japan, Singapore, the Philippines and Thailand. With the Europeans moving in, the foreign bank community will swell to 21 or 22 this year

arrangements with China. Grindlays has correspondent relations with Chinese banks, and does some business with Peking from its head office, from other branches, and from a wholly owned subsidiary in Hong Kong.

The governments in Peking and Taipei appear to have adopted much more pragmatic views of each other's business activities. This has become noticeable since the U.S. officially withdrew diplomatic recognition from Taiwan in January, 1979.

To illustrate the Chinese attitude toward banks doing business in Taiwan, the Taipei branch manager of one of the largest U.S. banks tells of a recent visit he made to Peking, accompanying a high-level

delegation from the home office in New York. When the main banquet of the trip came around, he (and not one of his seniors) was given the seat of honour, directly opposite the host. The Chinese appeared pleased to entertain a man doing business in what they consider just another of their "provinces."

Even if the political scene were less comfortable, Taiwan, at its present stage of economic development, would be a powerful lure for almost any banker. The Finance Ministry's Mr. Chi, who has attained a reputation among international bankers for the tough borrowing terms he insists on for Taiwan's foreign loans, is clear in his view that the foreigners should be able to make a healthy profit from business in Taipei. Mr. Chi estimates that the large American banks earn a pre-tax net profit of \$7.5m a year, with the smaller banks earning \$3.4m.

The reason that Taiwan is a profitable place to set up in business becomes immediately apparent when one considers how much of business there is to do. While the foreigners hold a tiny share of the domestic NT (New Taiwan) dollar market, they are active in trade financing, taking around 10 per cent of this business. Two way trade in 1979 amounted to \$31.2bn, a gain of about 30 per cent over the 1978 level. Despite the constraints imposed by rising oil prices, trade is projected to rise another 26 per cent this year to around \$39bn.

The other major source of business for foreign banks (even those without operations in Taiwan) is the large amount of public and private sector borrowing done every year. Last year, Taiwan borrowed about \$650m overseas and expects to raise about the same amount this year.

## Nepal takes a new stance

BY R. C. MURTHY, RECENTLY IN KATHMANDU

NEPAL is considering allowing foreign banks to open branches in the Himalayan kingdom. So far even banks from India, with which Nepal has a special relationship, have not been allowed in, although Indian trade and economic, and technical aid dominate the country's external transactions. Out of Nepalese Rs 1.05bn (about \$67m) of the country's exports in the financial year to mid-

July, India's share was 47.6 per cent. Of the NRs 2,47bn of imports, India accounted for about 60 per cent.

Nepal Rashtira Bank, the central bank, is now prepared to look at proposals by foreign banks. The conditions on which any foreign bank might be allowed to establish a branch have not been discussed.

Mr. K. B. Adhikari, the governor of the central bank received a proposal from an unnamed foreign bank to set up an office in Kathmandu, while in Belgrade recently for the International Monetary Fund and World Bank meeting. The proposal envisaged the ploughing back of 50 per cent of the profits generated by the Nepal operations.

Nepal has approached the proposal with reserve, however. The Rashtira Bank, said Mr. Adhikari, wants to look at all aspects of the question—how the bank would do business in the country, for instance, and how it would deploy its funds. There is particular concern over the question of an outflow of funds.

All Nepalese foreign currency transactions are handled by Nepal Baniya Bank (Baniya is Nepalese for trader), a wholly-owned Government bank. The other commercial bank, Nepal Bank, is jointly owned by the Government (49 per cent) and the private sector (51 per cent). Chartered Bank of the Standard Chartered Group, established what is known as a "liaison office" in March 1979. Its function of the office is to further relationships with the Nepalese banks.

Nepal's foreign assets were placed at Nepalese Rs 2.4bn (\$204m), in October 1978 and foreign liabilities at Nepalese Rs 305m (\$42m). The problem for Nepal has been managing the foreign assets portfolio in a rapidly fluctuating international money market.

Nepal is still formulating the policy for its banking development. It has, also, still to decide where foreign banks would be sited. Besides Kathmandu, the choice of foreign banks would probably be Bhaktapur in Kathmandu Valley, and Jaipur and Sunsari, in the Terai region

from which the bulk of primary commodity exports takes place.

Nepal wants to spread banking facilities around the country, in line with Indian policy, but the country's trained manpower is limited. The banking system has just reached its target of extending banking to headquarters in the country's 75 districts. In October 1978, the two commercial banks had 231 branches.

Nepal expects foreign branches to be partners in its economic development, but it is wary of allowing the opening of branches before business potential is created.

## IMPALA PLATINUM HOLDINGS LIMITED

(Incorporated in the Republic of South Africa)

### INTERIM PROFIT STATEMENT AND DECLARATION OF INTERIM DIVIDEND

The unaudited consolidated income statement in respect of this Company's six months ended 31 December 1979, and the consolidated results of its operations during the six months ended 31 December 1978 and the year ended 30 June 1979, are as follows:

	6 months to 31.12.79 R000	31.12.78 R000	Year to 30.6.79 R000
Consolidated profit for the period	92,530	44,761	120,715
Less: Taxation and Lease Consideration (Note 3)	41,216	18,476	50,027
	51,314	26,285	70,688
Less: Minority Interest in profit of a subsidiary	—	(4)	34
Profit for the period after Taxation and Lease consideration	51,314	26,289	70,654
Earnings per share (cents)	89	46	122

In the light of the above results the directors have declared an interim dividend of 35 cents (South African currency) per share which will absorb R30,177,000.

Dividends declared in respect of the Company's financial year ended 30 June 1979 totalled 34 cents per share absorbing R19,601,000.

#### NOTES:

- The increase in profits for the period results from higher metal prices.
- The profit for the period has been arrived at after accounting for the under-mentioned items:

- Interest paid—R2,730,000 (six months to 31 December 1978: R3,000,000).
- Royalties due to the Bafokeng Tribe and the Government of Bophuthatswana in terms of the cession to Impala Platinum Limited of its mining lease: R7,091,000 (1978: R3,661,000).

- Taxation and lease consideration payable by the Group in respect of the period to 31 December 1979 are estimated to be:

South Africa	
Normal Tax	R8,309,000
Bophuthatswana	
Normal Tax	15,421,000
Non-Resident Shareholders' Tax on dividends receivable from Impala Platinum Ltd.	2,187,000
Lease consideration	13,239,000
United Kingdom	
Corporation Tax	2,054,000
	R41,210,000

- Capital expenditure during the period under review amounted to R18,484,000. Capital expenditure for the year to 30 June 1980 is still expected to be in the range of R45,000,000 to R55,000,000.

On behalf of the Board  
I. T. GREIG — Chairman  
R. C. BOVELL — Managing Director

#### DECLARATION OF INTERIM DIVIDEND

An interim dividend of 35 cents per share in respect of the half-year ended 31 December 1979 has been declared payable to members registered in the books of the Company on 7 March 1980.

The register of members will be closed from 10 to 14 March 1980, inclusive. Dividend warrants will be posted on or about 17 April 1980. The dividend is payable subject to conditions which may be inspected at either the Johannesburg office or the London transfer office of the Company.

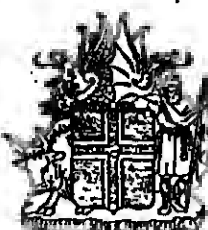
per pro UNION CORPORATION (UK) LIMITED

London Transfer Office:  
Hill Samuel Registrars Limited,  
6 Greencoat Place,  
London SW1P 1PL

18 February 1980.

London Secretaries:  
L. J. Baines,  
Princes House,  
95 Gresham Street,  
London, EC2V 7BS.

This announcement appears as a matter of record only.



## Republic of Iceland

Dfls 14,000,000

Fixed Rate Loan due 1995

Financing  
for  
Landsvirkjun  
The National Power Company

This private placement has been arranged by

Bank Mees & Hope NV

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Hambros Bank Limited

February, 1980

US \$20,000,000

Floating Rate London-Dollar Negotiable  
Certificates of Deposit, due August, 1980



Banque Nationale  
de Paris Limited

In accordance with the provisions of the Certificates, notice is hereby given that for the six months interest period from February 19th, 1980 to August 19th, 1980, the Certificates will carry an interest rate of 15 1/8% per annum. The relevant interest payment date will be August 19th, 1980.

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$10,000,000

Floating Rate U.S. Dollar Negotiable  
Certificates of Deposit, due  
22nd February 1982

BANK OF TOKYO  
INTERNATIONAL LIMITED

In accordance with the provisions of the Certificates, notice is hereby given that for the initial six months interest period from 19th February, 1980 to 19th August, 1980, the Certificates will carry an interest rate of 15 1/8% per annum. The relevant interest payment date will be 19th August, 1980.

Merrill Lynch International Bank Limited  
Agent Bank

## Banque Nationale d'Algerie

US\$200,000,000

Medium Term Loan

Managed by  
Bankers Trust International Limited  
Citicorp International Group  
European Arab Bank Group

Credit Lyonnais

Banque Nationale de Paris  
Creditanstalt-Bankverein

Centrale Rabobank  
Union Méditerranéenne de Banques

Co-Managed by

American Express Bank  
International Group

Credit Suisse

Lloyds Bank International Limited

Dresdner Bank Aktiengesellschaft  
Société Générale

funds provided by

Bankers Trust Company

European Arab Bank Limited

Citibank, N.A.

Credit Lyonnais

Banque Nationale de Paris

Creditanstalt-Bankverein

Union Méditerranéenne de Banques

Centrale Rabobank

American Express International Banking Corporation

Credit Suisse

Dresdner Bank Aktiengesellschaft, London Branch

Lloyds Bank International Limited

Société Générale

Arab African International Bank, Cairo

Centrale Rabobank Curaçao N.V.

Banque Commerciale pour l'Europe du Nord (Eurobank)

Banque Arabe et Internationale d'Investissement (B.A.I.I.)

Co-operative Bank Limited

Crédit du Nord

UBAF Bank Limited

Union de Banques Arabes et Françaises—U.B.A.F.

Yamaichi International (Nederland) N.V.

Agent

European Arab Bank Limited



## \$ &amp; £ quiet

Trading was very quiet in the foreign exchange market yesterday, with several financial centres closed for public holidays. In the Far East markets were closed for the Chinese New Year, while many German banks were shut yesterday and today for a Catholic holiday, and New York did not open because of George Washington's birthday.

With so many centres closed currencies moved within a very narrow range, including sterling. The pound was around \$2.2650 for most of the day and closed at \$2.2680-2.2670, a rise of 10 points on the day. Its trade with the Bank of England, fell to 72.9 from 73.0, and stood at 72.9 at noon and in the morning.

The dollar's index, on Bank of England figures, rose to 85.5 from 85.3. The U.S. currency moved within a very narrow range of DM 1.7085 to 1.7145 against the Deutsche Mark, and closed at DM 1.7140, compared with DM 1.7115 on Friday. The Japanese yen was weak, despite the rise in the Bank of Japan's discount rate to 10 per cent from 8 per cent, with the dollar rising to ¥244.90 from ¥243.10.

The D-Mark—very strong, but remaining steady within the European Monetary System—showed mixed changes against other major currencies. Improving against sterling and the Swiss franc, but losing ground to the dollar and French franc. Most EMS members were firmer against the German currency at the Frankfurt exchange, but the Irish punt was slightly weaker. The pound fell to DM 3.9970 from DM 4.0000, and the Swiss franc to DM 1.0685 from DM 1.0707. The Bundesbank did not intervene when the dollar rose to DM 1.7405 from DM 1.7385 in quiet trading at the closing.

**ITALIAN LIRA**—Recent demand has reflected tight conditions in the domestic money market: strongest EMS currency with French franc—the

lira declined against most of its EMS partners, but improved against sterling, the Swiss franc and Japanese yen at the Milan exchange. The dollar rose to L806.20 from L806.45.

**DANISH KRONE**—Basically weak, suffering two devaluations since EMS began last March.

The krone moved following Friday's 2 per cent rise in the Danish National Bank's discount rate to a record 13 per cent. This was seen as a move to boost the Danish currency to the short term.

However, with the market looking for public spending cuts in the near future and possible tax increases, the krone gained ground against sterling and all members of the EMS at the Copenhagen exchange. It was unchanged at DKK 4.5380 against the dollar and at DKK 1.1187 in terms of the Norwegian krone.

**SWEDISH KRONE**—supported by rising interest rates—the krone declined against the Danish and Norwegian kroner at the Stockholm exchange, while the dollar rose to SKr 4.1550 from SKr 4.1425 and sterling fell to SKr 9.55 from SKr 9.5750. In the third increase in a little over three months Sweden raised its discount rate to 10 per cent from 8 per cent on January 18, but the market was nervous about another increase following Friday's events in Copenhagen and New York.

**JAPANESE YEN**—Energy problems reflected in sharp decline last year, but recently the yen lost ground to the dollar despite the rise of 1 per cent to 7½ per cent in the Japanese discount rate. The U.S. currency finished at ¥243.17, compared with ¥243.07 previously. While the rise in Japan's discount rate was generally expected, Friday's 1 per cent rise in the discount rate by the U.S. Federal Reserve came as a surprise to the market and helped the dollar. Japan's deteriorating balance of payments deficit in January to a record \$3.24bn also depressed the yen, and helped the U.S. dollar.

## THE POUND SPOT AND FORWARD

Feb. 18	Day's spread	Close	One month	Three months	6 months
U.S.	2.2680-2.2685	2.2680-2.2670	0.58-0.60 pm	2.77-1.63-1.53 pm	2.76
Canada	2.6635-2.6720	2.6635-2.6715	0.30-0.30 pm	3.82-2.55-2.55 pm	3.83
Norway	2.32-2.42	2.32-2.42	2.1-2.1 pm	2.77-2.47 pm	3.20
Denmark	12.45-12.49	12.47-12.48	3.5-3.5 pm	3.85-3.1-10.1 dis	3.13
Ireland	1.0770-1.0805	1.0785-1.0795	gm-0.10p dis	0.56-0.14-0.24p dis	0.70
W. Ger.	3.95-4.02	3.95-4.01	3.1-3.1 pm	3.00-3.4-3.4 pm	0.37
Portugal	105.30-105.30	105.30-105.30	25c pm-25c dis	2.75-1.15-1.15 dis	0.39
Spain	152.80-153.50	153.35-153.45	25c pm-25c dis	3.00-3.4-3.4 pm	0.73
Italy	1.847-1.853	1.851-1.852	4.15-4.15 pm	0.49-0.4-0.4 dis	1.24
Norway	11.71-11.71	11.70-11.71	5.0-5.0 pm	2.11-2.57-2.57 pm	0.53
France	9.53-9.57	9.55-9.55	3.1-3.1 pm	0.44-0.14-0.14 pm	5.77
Sweden	9.57-9.57	9.55-9.55	3.1-3.1 pm	2.82-3.4-3.4 pm	1.93
Austria	29.60-29.72	29.65-29.70	22-22 pm	9.28-12.00-11.55pm	0.53
Switz.	3.72-3.75	3.73-3.74	5-5 pm	14.44-13-13 pm	13.37

Belgian rate for convertible francs. Financial franc 66.50-66.60. Six-month forward franc 2.45-2.35c pm. 12-month 3.75-3.65c pm.

## THE DOLLAR SPOT AND FORWARD

Feb. 18	Day's spread	Close	One month	Three months	6 months
U.K.	2.2680-2.2685	2.2680-2.2670	0.58-0.60 pm	2.77-1.63-1.53 pm	2.76
Ireland	1.2125-1.2125	1.2120-1.2120	0.09-0.09 pm	3.56-1.36-1.36 pm	1.05
Canada	1.1815-1.1830	1.1822-1.1830	0.09-0.09 pm	0.77-0.22-0.22 pm	2.76
Norway	2.32-2.42	2.32-2.42	2.1-2.1 pm	2.77-2.47 pm	3.20
Denmark	24.25-24.27	24.25-24.27	2-2 pm	0.53-0.53 pm	3.40
Belgium	54.215-54.215	54.225-54.230	1.00-1.00 pm	6.07-7.50-8.00dis	5.70
W. Ger.	1.7255-1.7415	1.7405-1.7415	0.35-0.35 pm	3.20-2.30-2.30 pm	6.55
Portugal	105.30-105.30	105.30-105.30	25c pm-25c dis	2.75-1.15-1.15 dis	0.39
Spain	152.80-153.50	153.35-153.45	25c pm-25c dis	3.00-3.4-3.4 pm	0.73
Italy	1.847-1.853	1.851-1.852	4.15-4.15 pm	0.49-0.4-0.4 dis	1.24
Norway	11.71-11.71	11.70-11.71	5.0-5.0 pm	2.11-2.57-2.57 pm	0.53
France	9.53-9.57	9.55-9.55	3.1-3.1 pm	0.44-0.14-0.14 pm	5.77
Sweden	9.57-9.57	9.55-9.55	3.1-3.1 pm	2.82-3.4-3.4 pm	1.93
Austria	29.60-29.72	29.65-29.70	22-22 pm	9.28-12.00-11.55pm	0.53
Switz.	3.72-3.75	3.73-3.74	5-5 pm	14.44-13-13 pm	13.37

UK and Ireland are quoted in U.S. currency. Forward premiums and discounts apply to the U.S. dollar and not to the individual currency.

## CURRENCY RATES

Feb. 18	Bank Special	European	Feb. 19	Bank of	European
	rate	rate		rate	rate
Sterling	1.0	0.9700	Sterling	1.0	0.9700
U.S. dollar	2.2680	2.2680	U.S. dollar	2.2680	2.2680
Canada	1.1820	1.1820	Canada	1.1820	1.1820
France	9.5500	9.5500	France	9.5500	9.5500
Germany	1.7400	1.7400	Germany	1.7400	1.7400
Italy	1.8500	1.8500	Italy	1.8500	1.8500
Japan	244.90	244.90	Japan	244.90	244.90
Norway	2.3200	2.3200	Norway	2.3200	2.3200
Denmark	24.2500	24.2500	Denmark	24.2500	24.2500
Belgium	54.2150	54.2150	Belgium	54.2150	54.2150
Portugal	105.3000	105.3000	Portugal	105.3000	105.3000
Spain	152.8000	152.8000	Spain	152.8000	152.8000
Sweden	9.5700	9.5700	Sweden	9.5700	9.5700
Austria	29.6000	29.6000	Austria	29.6000	29.6000
Switzerland	3.7300	3.7300	Switzerland	3.7300	3.7300

## OTHER MARKETS

Feb. 18	£	\$	Noted
Argentina	3961-3981	1680-1690	Australia
Australia	1.0710-1.0750	0.9700-0.9750	Canada
Canada	1.1820-1.1830	1.1820-1.1830	Denmark
Denmark	24.2500-24.2700	24.2500-24.2700	France
France	9.5500-9.5700	9.5500-9.5700	Germany
Germany	1.7400-1.7415	1.7400-1.7415	Italy
Italy	1.8500-1.8515	1.8500-1.8515	Japan
Japan	244.90-245.00	244.90-245.00	Norway
Norway	2.3200-2.3215	2.3200-2.3215	Sweden
Sweden	9.5700-9.5715	9.5700-9.5715	Switzerland
Switzerland	3.7300-3.7315	3.7300-3.7315	U.S. dollar

Rate given for Argentina is free rate. \* Indication only.

## EMS EUROPEAN CURRENCY UNIT RATES

Feb. 18	ECU	central	% change	Feb. 19	ECU	central	% change
Belgian franc	35.7897	40.5884	+1.86	35.7897	40.5884	+1.86	+1.86
Danish krone	7.4603	1.0000	+0.01	7.4603	1.0000	+0.01	+0.01
Deutsche Mark	2.48208	2.48208	+0.00	2.48208	2.48208	+0.00	+0.00
French franc	6.55960	6.55960	+0.00	6.55960	6.55960	+0.00	+0.00
Irish punt	7.78662	7.78662	+0.00	7.78662	7.78662	+0.00	+0.00
Italian lira	1157.79	1157.79	+0.02	1157.79	1157.79	+0.02	+0.02

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

## EXCHANGE CROSS RATES

Feb. 18	£	\$	Noted
Argentina	3961-3981	1680-1690	Australia
Australia	1.0710-1.0750	0.9700-0.9750	Canada
Canada	1.1820-1.1830	1.1820-1.1830	Denmark
Denmark	24.2500-24.2700	24.2500-24.2700	France
France	9.5500-9.5700	9.5500-9.5700	Germany
Germany	1.7400-1.7415	1.7400-1.7415	Italy
Italy	1.8500-1.8515	1.8500-1.8515	Japan
Japan	244.90-245.00	244.90-245.00	Norway
Norway	2.3200-2.3215	2.3200-2.3215	Sweden
Sweden	9.5700-9.5715	9.5700-9.5715	Switzerland
Switzerland	3.7300-3.7315	3.7300-3.7315	U.S. dollar

## EURO-CURRENCY INTEREST RATES

The following nominal rates were quoted for London dollar certificates of deposit: one-month 15.00-15.25 per cent; three-months 15.30-15.40 per cent; six-months 15.35-15.45 per cent; one year 14.80-14.90 per cent.

Feb. 18	Sterling	U.S. dollar	Canadian dollar	Dutch Guilder	Swiss franc	West German Mark	French franc	Italian Lira	Asian \$	Japanese Yen
Short term	17.17%	14.15%	12.12%	11.11%	10.10%	9.09%	8.08%	7.07%	6.06%	5.05%
Three months	17.17%	14.15%	12.12%	11.11%	10.10%	9.09%	8.08%	7.07%	6.06%	5.05%
One year	17.17%	14.15%	12.12%	11.11%	10.10%	9.09%	8.08%	7.07%	6.06%	5.05%

Long-term Eurodollar two years 14.14-14.14 per cent; three years 14.14-14.14 per cent; four years 13.14-13.14 per cent; five years 13.14-13.14 per cent; nominal closing rates. Short-term rates are call for sterling, U.S. dollars, Canadian dollars and Japanese yen; others two-day's notice. Asian rates are closing rates in Singapore.

## INTERNATIONAL MONEY MARKET

## Japanese rates up

The Bank of Japan has increased its discount rate by 1 per cent to 7½ per cent, and is also to adjust the reserve ratio for commercial banks, and plans to raise other interest rates. This is the first increase in the discount rate since last April, when it stood at a postwar low of 3½ per cent, and was largely prompted by Friday's rise in the U.S. Federal Reserve discount rate to a record 13 per cent. The widening of the yen, rising inflation, a balance of payments deficit, and capital outflows to high interest rate financial centres such as New York, were expected to bring about a rise in Japanese interest rates in the near future, but not while the budget is still under consideration by Parliament.

In Paris call money fell sharply

## GOLD

## Slight rise

Gold rose \$4 to close at \$560-665 in the London bullion market yesterday. The metal opened at \$559-64, and fell to a low point of \$554-67 in early trading. It was fixed at \$565-25 in the morning, and \$565-50 in the afternoon, before closing at the highest level of the day. Trading was very quiet because of the closure of the New York market for a public holiday.

Feb. 18	Gold Bullion (fine ounce)	Feb. 19	Gold Bullion (fine ounce)
Close	\$560-665	\$560-665	\$560-665
Opening	\$559-64	\$559-64	\$559-64
Morning fixing	\$559-64	\$559-64	\$559-64
Afternoon fixing	\$560-665	\$560-665	\$560-665

Gold rose \$4 to close at \$560-665 in the London bullion market yesterday. The metal opened at \$559-64, and fell to a low point of \$554-67 in early trading. It was fixed at \$565-25 in the morning, and \$565-50 in the afternoon, before closing at the highest level of the day. Trading was very quiet because of the closure of the New York market for a public holiday.

On the other hand repayment

## UK MONEY MARKET

## Small shortage

Bank of England Minimum Lending Rate 17 per cent (since November 15, 1979). Day-to-day credit was in short supply in the London money market yesterday, and the authorities gave small assistance by buying a small amount of

## LONDON MONEY RATES

Feb. 18 1880	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority negotiable bonds	Finance House Deposits	Company Deposits	Discount market deposits	Treasury Bills	Eligible Bank Bills	Five Trade Bills
Overnight	—	17½-17½	17½-17½	—	—	17½-17½	16-17	—	—	—
2 days notice	—	—	—	—	—	—	—	—	—	—
7 days or 7 days notice	—	—	—	—	—	—	—	—	—	—
One month	17½-17½	17½-17½	17½-17½	18-18½	18½	17½	16½-16½	15½	18½	18½
Two months	17½-17½	17½-17½	17½-17½	18-18½	18½	18-18½	16½	15½	17½	18½
Three months	17½-17½	17½-17½	17½-17½	18-18½	18½	18-18½	16½	15½	17½	18½
Six months	17½-17½	17½-17½	17½-17½	18-18½	18½	17½	16½	15½	17½	18½
One year	17½-17½	17½-17½	17½-17½	18-18½	18½	17½	16½	15½	17½	18½
Nine months	17½-17½	17½-17½	17½-17½	18-18½	18½	17½	16½	15½	17½	18½
One year	17½-17½	17½-17½	17½-17½	18-18½	18½	17½	16½	15½	17½	18½

Local authorities and finance houses seven days' notice, others seven days' fixed. \*Long-term local authority mortgage rates: one month 15.15-15.15 per cent; three months 15.15-15.15 per cent; six months 15.15-15.15 per cent; one year 15.15-15.15 per cent. †Bank bill rates: 1½ per cent. ‡Approximate selling rate for one-month Treasury bills 15½ per cent; two-months 16½ per cent; three-months 17½ per cent; six-months 18½ per cent; one-year 19½ per cent. §Approximate selling rate for one-month bank bills 18½ per cent; two-months 19½ per cent; three-months 20½ per cent; six-months 21½ per cent; one-year 22½ per cent. ¶Approximate selling rate for one-month commercial bills 19½ per cent; two-months 20½ per cent; three-months 21½ per cent; six-months 22½ per cent; one-year 23½ per cent. \*\*Approximate selling rate for one-month commercial bills 19½ per cent; two-months 20½ per cent; three-months 21½ per cent; six-months 22½ per cent; one-year 23½ per cent. \*\*\*Approximate selling rate for one-month commercial bills 19½ per cent; two-months 20½ per cent; three-months 21½ per cent; six-months 22½ per cent; one-year 23½ per cent. \*\*\*\*Approximate selling rate for one-month commercial bills 19½ per cent; two-months 20½ per cent; three-months 21½ per cent; six-months 22½ per cent; one-year 23½ per cent. \*\*\*\*\*Approximate selling rate for one-month commercial bills 19½ per cent; two-months 20½ per cent; three-months 21½ per cent; six-months 22½ per cent; one-year 23½ per cent. †††††Approximate selling rate for one-month commercial bills 19½ per cent; two-months 20½ per cent; three-months 21½ per cent; six-months 22½ per cent; one-year 23½ per cent.

## WORLD VALUE OF THE POUND

The table below gives the latest available rates of exchange for the pound against various currencies on February 18, 1980. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be

otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied. Exchange to the UK and most of the countries listed is officially controlled and the rates shown should not be

taken as being applicable to any particular transaction without reference to an authorised dealer. Abbreviations: (A) approximate rate; (B) bank rate; (C) commercial rate; (D) direct quotation available; (E) line rate; (F) based on U.S. dollar par rate; (G) based on U.S. dollar par rate; (H) based on U.S. dollar par rate; (I) based on U.S. dollar par rate; (J) based on U.S. dollar par rate; (K) based on U.S. dollar par rate; (L) based on U.S. dollar par rate; (M) based on U.S. dollar par rate; (N) based on U.S. dollar par rate; (O) based on U.S. dollar par rate; (P) based on U.S. dollar par rate; (Q) based on U.S. dollar par rate; (R) based on U.S. dollar par rate; (S) based on U.S. dollar par rate; (T) based on U.S. dollar par rate; (U) based on U.S. dollar par rate; (V) based on U.S. dollar par rate; (W) based on U.S. dollar par rate; (X) based on U.S. dollar par rate; (Y) based on U.S. dollar par rate; (Z) based on U.S. dollar par rate; (AA) based on U.S. dollar par rate; (AB) based on U.S. dollar par rate; (AC) based on U.S. dollar par rate; (AD) based on U.S. dollar par rate; (AE) based on U.S. dollar par rate; (AF) based on U.S. dollar par rate; (AG) based on U.S. dollar par rate; (AH) based on U.S. dollar par rate; (AI) based on U.S. dollar par rate; (AJ) based on U.S. dollar par rate; (AK) based on U.S. dollar par rate; (AL) based on U.S. dollar par rate; (AM) based on U.S. dollar par rate; (AN) based on U.S. dollar par rate; (AO) based on U.S. dollar par rate; (AP) based on U.S. dollar par rate; (AQ) based on U.S. dollar par rate; (AR) based on U.S. dollar par rate; (AS) based on U.S. dollar par rate; (AT) based on U.S. dollar par rate; (AU) based on U.S. dollar par rate; (AV) based on U.S. dollar par rate; (AW) based on U.S. dollar par rate; (AX) based on U.S. dollar par rate; (AY) based on U.S. dollar par rate; (AZ) based on U.S. dollar par rate; (BA) based on U.S. dollar par rate; (BB) based on U.S. dollar par rate; (BC) based on U.S. dollar par rate; (BD) based on U.S. dollar par rate; (BE) based on U.S. dollar par rate; (BF) based on U.S. dollar par rate; (BG) based on U.S. dollar par rate; (BH) based on U.S. dollar par rate; (BI) based on U.S. dollar par rate; (BJ) based on U.S. dollar par rate; (BK) based on U.S. dollar par rate; (BL) based on U.S. dollar par rate; (BM) based on U.S. dollar par rate; (BN) based on U.S. dollar par rate; (BO) based on U.S. dollar par rate; (BP) based on U.S. dollar par rate; (BQ) based on U.S. dollar par rate; (BR) based on U.S. dollar par rate; (BS) based on U.S. dollar par rate; (BT) based on U.S. dollar par rate; (BU) based on U.S. dollar par rate; (BV) based on U.S. dollar par rate; (BW) based on U.S. dollar par rate; (BX) based on U.S. dollar par rate; (BY) based on U.S. dollar par rate; (BZ) based on U.S. dollar par rate; (CA) based on U.S. dollar par rate; (CB) based on U.S. dollar par rate; (CC) based on U.S. dollar par rate; (CD) based on U.S. dollar par rate; (CE) based on U.S. dollar par rate; (CF) based on U.S. dollar par rate; (CG) based on U.S. dollar par rate; (CH) based on U.S. dollar par rate; (CI) based on U.S. dollar par rate; (CJ) based on U.S. dollar par rate; (CK) based on U.S. dollar par rate; (CL) based on U.S. dollar par rate; (CM) based on U.S. dollar par rate; (CN) based on U.S. dollar par rate; (CO) based on U.S. dollar par rate; (CP) based on U.S. dollar par rate; (CQ) based on U.S. dollar par rate; (CR) based on U.S. dollar par rate; (CS) based on U.S. dollar par rate; (CT) based on U.S. dollar par rate; (CU) based on U.S. dollar par rate; (CV) based on U.S. dollar par rate; (CW) based on U.S. dollar par rate; (CX) based on U.S. dollar par rate; (CY) based on U.S. dollar par rate; (CZ) based on U.S. dollar par rate; (DA) based on



# Oil tilts the balance of U.S.-Mexico relations

By WILLIAM CHISLETT, Mexico City Correspondent

"POOR MEXICO, so far from God and so close to the United States," lamented Mexico's dictator, Porfirio Diaz, at the end of the last century.

Pope John Paul II visited Mexico last year and, to judge from the fervent reception given to him, the country feels a little less distant from the Almighty. But Mexico's proximity to the U.S. is a potent factor—economic, political and psychological—for the population of 67m. The two countries share a 2,000 mile border, the longest in the world between a highly developed and an underdeveloped country.

However, Porfirio Diaz did not know of Mexico's tremendous potential oil reserves (put at 200bn barrels) when he made his oft-quoted remark. Now Mexico has oil in abundance (proven reserves are 46bn barrels, the sixth largest in the world) and hence has an ace up its sleeve in dealing with the energy-hungry colossus to the north.

This oil is causing the U.S. radically to rethink and upgrade its policy towards Mexico. President Lopez Portillo and Carter have met three times in the past three years. Mexico regards the oil as a golden opportunity to reduce dependence upon the U.S. Pemex, the state oil monopoly, is pursuing a diversified export policy and the flow of petrodollars will undoubtedly strengthen the Mexican State.

"Emboldened by its oil, Mexico is also adopting a more vigorous and independent foreign policy which, unlike in the past, is not just focused on our obsession with the U.S.," as one Mexican diplomat put it to me, "but involves looking south to Central and South America where Mexico can have a sphere of influence."

Mexico's recent election to the UN Security Council, as a compromise between deadlocked Cuban and Colombian candidatures, is a key element in the more active foreign policy.

Apart from in 1946, Mexico has deliberately not sought election to the Security Council. Successive governments have felt, in the words of a Mexican diplomat closely involved in formulating current policy towards the U.S., that "we could not really act independently and according to principles as opposed to issues."

Now Mexico, which had decided anyway to seek the UN



President Jose Lopez Portillo with President Jimmy Carter at the White House.

of Mexico's exports, over \$5bn last year (including about 600,000 b/d of oil) and supplies Mexico with around 62 per cent of its imports, worth in 1979 more than \$6.6bn. Mexico is the fifth largest U.S. export market and also its fifth largest supplier of imports.

● There are at least 37 U.S. banks and financial institutions in Mexico and \$10bn of Mexico's public foreign debt of \$30bn is with U.S. banks.

● Some 85 per cent of the 42m tourists who visited Mexico in the first eleven months of 1979 came from the U.S. (Including border crossings the net revenue earned was \$1.6bn.)

● Last year the U.S. Immigration and Naturalisation Service, which patrols the border, made 1,089,400 arrests of people illegally crossing the frontier, in search of work. Of these arrests (sometimes of the same person trying several times, but figures do not distinguish) 998,761 were Mexicans. Remittances from legal and illegal Mexican workers in the U.S. amount to at least \$3bn.

● In-bound plants set up on the Mexican side of the border which enjoy an advantageous tax regime using U.S. raw materials and Mexican labour, make up a million dollar industry.

According to data supplied by the Banco de Mexico and the Industry Ministry there were 268 companies in Mexico in 1977 with between 25 and 49 per cent of U.S. capital and 665 with more than 49 per cent U.S. capital, such as Chrysler, General Motors

and Anderson Clayton. These 665 were established before the 1973 foreign investment law which limits foreign participation to 49 per cent. Imports into Mexico of all 993 companies totalled just more than \$1bn in 1977 and exports \$709m.

Last year a U.S. presidential review memorandum—PRM 41—drawn up by the National Security Council as part of the rethink of policy towards Mexico, described Mexico as "an economic power of strategic value to the U.S." and labelled oil as "the most promising new source."

Forging a "special" relationship with Mexico, which seems to be Washington's goal, is not going to be easy as it contradicts Mexico's desire to reduce dependence. The suggestion is some U.S. circles of creating a North America common market of Mexico, the U.S. and Canada, was quickly stamped upon in Mexico as a ploy to get the oil.

At the same time, whatever the official Mexican rhetoric, Mexico is inescapably linked to the U.S. It is a matter of the degree of interdependence, and herein lies the future areas of both conflict and mutual interest. Mexico has to import huge amounts of capital goods from the U.S., the U.S. needs Mexican oil; Mexico could not withstand a harsh crackdown on illegal immigration to the U.S. which acts as a "safety valve."

Mexico now only supplies the U.S. with 5-6 per cent of its oil needs and has just started to export 300m cubic ft. a day of natural gas. In both areas there is room for argument. Mexico is keen to turn the oil valves just to satisfy American greed for oil and give the U.S. a convenient, next door source. The U.S. is the logical market, but Mexico has no problem in diversifying oil exports, and will, in fact, reduce America's percentage share of total oil exports from about 85 per cent to 70 per cent by the end of 1980.

Carlos Fuentes, Mexico's leading novelist and Mexicanist commentator, on U.S.-Mexican relations, pointed out the approach which the U.S. must adopt if it is to avoid having a Cuba or Chile on its doorstep when he said "Mexico is a nation, not an oil well."

The U.S. Administration, in the wake of the Iranian and Afghanist crisis, is having to view its neighbour in a different and less Big Brotherly light.

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### NOTEHOLDERS OF BANQUE SUDAMERIS

#### FLOATING RATE NOTES DUE 1987

French Société Anonyme  
with a Share Capital of FF 125,000,000  
Registered Office: 4, rue de Valenciennes, 75009 Paris, France  
R.C.S. PARIS 8542 085 504 - A.J.E. 854

#### Notice of First Meeting of General Assembly of Noteholders

Notices are hereby given to the holders of Floating Rate Notes due 1987, issued by BANQUE SUDAMERIS in aggregate principal amount of U.S.\$50,000,000 (all of which are outstanding), that the General Assembly of Noteholders will be held on March 10th, 1980 at 3.15 pm Paris time, at the registered office of BANQUE SUDAMERIS, 4, rue de Valenciennes, 75009 Paris, France, for the purpose of adopting the following:

- Appointment of Representatives of the "Masse" of noteholders, with the following persons to be proposed:
  - Mr. Roger Sedin, 30, avenue Saint-Mandé, 75012 Paris, France
  - Mr. Jean-François Labadie, 4, square Léon Blum, 92000 Puteaux, France
- Determination of the appointment of auditors and remuneration of the Representatives of the "Masse" of noteholders.
- Determination of the place for filing of records of the meetings.

Miscellaneous: Any Noteholder may attend the Meeting or be represented at the Meeting by proxy, in order to participate in the action to be taken at the Meeting or to be represented at the Meeting. Noteholders must deposit their Notes, or a certificate of deposit, with the bank, financial institution or stock broker with whom such Notes have been deposited at least five (5) days prior to the date set for the Meeting at the principal office of any one of the following banks:

- BANQUE SUDAMERIS, 4, rue de Valenciennes, 75009 Paris
- BANQUE DE SUZ-LUXEMBOURG S.A., 10, rue Adolphe, Luxembourg
- BANCA COMMERCIALE ITALIANA, Piazza della Scala, 20121 Milano, Italy
- BANQUE DE PARIS & DES PAYS-BAUX, 10, rue de Valenciennes, 75009 Paris
- LUXEMBOURG, 102, boulevard Royal, Luxembourg
- CREDIT INDUSTRIAL & COMMERCIAL, 280 Park Avenue, New York, New York 10017
- MIDLAND BANK LIMITED, P.O. Box 151, 60 Gracechurch Street, London EC3N 3BN
- JOHN HANCOCK TRUST, 35, avenue des Arts, 1040 Brussels
- SOCIETE GENERALE, 30, boulevard Haussmann, 75009 Paris
- JOHN HANCOCK TRUST, 35, avenue des Arts, 1040 Brussels

These banks will have receipts for such deposits and will make available forms for a certificate of deposit to be presented to the bank, financial institution or stock broker, either in person or through a duly authorised agent, until the date of the Meeting at the registered office of Banque Sudameris and at Banque de Suze-Luxembourg S.A. in Luxembourg.

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The Board of Directors

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							Current	Range‡	Equ.‡	Conv.‡	Diff.‡	Current	
Bank of Ireland 10pc Cr. 91-96	1.20	157.00	47.6	77-81	6.5	4.0	15.0	15 to 6	0.0	14.0	7.6	+22.6	
British Land 12pc Cr. 2002	7.71	243.00	333.3	80-87	5.0	3.3	4.1	4 to 12	0.0	91.8	39.3	+35.2	
Hansard Trust 6pc Cr. 88-93	3.38	88.00	57.1	76-81	7.9	8.7	3.2	7 to 14	6.1	8.2	0.2	-1.0	
Slough Estates 10pc Cr. 87-90	5.50	208.00	187.5	78-86	4.8	1.8	6 to 9	36.6	42.9	3.1	+1.3		
Slough Estates 5pc Cr. 91-94	24.85	105.00	78.0	80-91	7.7	7.5	23.5	16 to 28	25.6	49.6	28.2	+4.7	
Thorn Electrical 5pc Cr. 90-94	1.73	89.00	29.1	75-80	5.6	6.2	3.2	4 to 26	0.0	0.0	0.0	+3.2	
Ultramar 7pc net R.Cr.Pfd.	12.59	2.40	0.5	76-83	4.2	—	3.3	7 to 3	25.4	24.8	0.2	+3.6	
Wilkinson Match 10pc Cr. 84-88	11.10	78.00	40.0	76-83	13.0	13.4	33.6	18 to 41	20.3	28.5	14.0	+19.8	

\* Number of ordinary shares into which £100 nominal of convertible stock is convertible. † The extra cost of investment in convertible expressed as per cent of the cost of the equity in the convertible stock. ‡ Three-month range. † Income on number of ordinary shares in excess of £100 nominal of convertible stock is convertible. This income, expressed in pence, is summed from present time until income on ordinary shares is greater than income on £100 nominal of convertible of the final conversion date whichever is earlier. Income is assumed to grow at 10 per cent per annum and is present valued at 12 per cent per annum. ‡ Income on £100 of convertible. Income is summed until conversion and present valued at 12 per cent per annum. ‡ This is income of the convertible less income of the underlying equity expressed as per cent of the value of the underlying equity. ‡ is an indication of relative cheapness, — is an indication of relative dearthness.

Week ending February 15, 1980



**NEW YORK**[illegible]

## Indices

	Feb. 19	Feb. 18	Feb. 14	Feb. 12	1979-80	
					High	Low
AUSTRALIA All Ord. (1/356/85)	910.72	919.89	941.47	994.98	947.47 (14/2/80)	696.72 (2/1/79)
Metals & Minis (1/356/85)	9205.70	9297.44	9660.55	9312.35	9680.56 (14/2/80)	2567.34 (1/12/78)
AUSTRIA Credit Action (2/1/83)	60.29	58.83	59.77	59.77	69.40 (7/1/80)	61.53 (2/81)
BELGIUM Bourse SE (2/11/83)	102.45	105.92	106.93	106.10	108.47 (5/1/81)	86.90 (3/1/77)
DENMARK Copenhagen SE (1/1/78)	81.04	81.33	81.32	81.38	87.48 (25/7)	81.04 (10/2/80)
FRANCE CAC General (23/12/81) and Tendence (29/12/79)	118.5	115.9	115.5	114.9	116.5 (14/2/80)	92.4 (10/12/81) 95.5 (16/1/80)
GERMANY FAX-Aktien (3/12/80) Commerzbank(Doo,1958)	234.14	236.03	237.01	233.59	265.06 (18/1/79)	218.11 (2/1/80) 209.5 (2/1/80)
HOLLAND: ANP-CBS General (1/7/80) ANP-CBS Indust. (1/7/81)	64.7	65.4	65.8	65.0	94.2 (24/1/79)	61.9 (2/1/80) 60.5 (12/1/80)
HONG KONG Hang Seng Bank(3/7-6/8)	(c)	983.17	968.21	957.24	958.15 (15/2/80)	458.63 (2/1/75)
ITALY Banca Comm. Ital (10/2/78)	93.58	91.53	91.47	91.20	96.35 (4/1/81)	56.59 (2/1/15)
JAPAN Dow Average (19/5/48) Tokio New SE (4/10/8)	8750.58 489.55	8827.11 472.47	10039.34 472.95	8525.95 471.97	8238.50 (14/2/80) 472.05 (14/2/80)	5525.87 (10/4/48) 455.15 (16.1/1)
NORWAY Oslo SE (1/1/72)	148.37	148.61	144.74	146.47	144.79 (14/2/80)	144.10 (18/1/79)
SINGAPORE Straits Times (13/98)	(c)	476.29	475.36	475.42	476.29 (14/2/80)	548.34 (23/8/79)
SOUTH AFRICA Gold (1958) Industrial (1958)	(u)	547.1	565.5	585.6	565.1 (11/2/80)	220.40 (7/7/4) 270.56 (5/11/79)
SPAIN Madrid BE (28/12/79)	(c)	101.85	101.32	100.06	102.22 (18/1/80)	99.31 (15/1/80)
SWEDEN Jacobson & P. (1/1/80)	373.95	380.31	380.54	370.87	401.34 (6/2/79)	351.37 (24/81)
SWITZERLAND Swiss Bank Op. (12/1/58)	515.7	515.5	517.0	517.4	529.10 (2/5)	294.00 (5/1/79)
WORLD Capital Intl. (7/1/78)	-	140.1	142.2	142.8	145.5 (15/2/79)	122.8 (10/1/79)

Base values of all indices are 100 except NYSE All Common—80; Standard and Poors—10; and Toronto—1,000; the last named based on 1975. \* Excluding bonds. \$ 100 Industrials. \$ 50 Unindustrials. \$ 4 Utilities. \$ 4 Financials and 20 Transports. c Current. u Unavailable.

Norton Energy	37	36 1/2	Michelin B.	817	-1	Kroner	-	Feb. 15	Price	- or	New Par.	2.10	-0
Nthn. Telecom	46 1/2	45 1/2	Moet-McNessy	548	...	Bergens Bank	110		N.K. \$	--	Inchcape Shd.	2.49	-0

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## JOBS COLUMN, APPOINTMENTS

## Examinations' failure

BY MICHAEL DIXON

AN HOUR or two from now, the British Government will be announcing the future shape of the 16-plus examinations which are increasingly the prime determinant of the career prospects of young people in England and Wales.

While the details of the Government's plan are not yet known, there is little doubt as to its main rationale. This will be to preserve as the summit of the exam system the Ordinary levels of the General Certificate of Education, for the stated purpose of upholding the confidence of the public, including employers, in the "standards" represented by the GCE exams.

This keenness among our Education Ministers to uphold public confidence in the exam system, seems oddly timed. For the past few months have seen an unprecedented flow of evidence to the effect that such public confidence is misplaced.

In December, there appeared a weighty report from the State's independent schools inspectorate indicating—among other things—that the present level of public confidence was counterproductive. It was causing schools to over-concentrate on preparing children for the public exams and so to adopt narrow "fact-instilling" types of

teaching which discouraged pupils from exploring either the practical applications or the underlying concepts of what they were taught, the inspectorate said.

Earlier, a report on a three-year practical experiment by the National Computing Centre showed that whether or not young people had passed public examinations was a distinctly unreliable indicator of their ability to do skilled work as computer programmers or operators.

Around the same time the Schools Council reported on the problems of comparing "standards" as represented by grades awarded to candidates both in the 16-plus exams and in those for GCE Advanced-level at 18-plus, which the council is responsible for supervising.

Although somewhat pusillanimous, this report effectively confirmed that examining methods do not ensure that the award of any given grade, such as a B, signifies the same standard of attainment in one subject as it does in another, or even in the same subject taken in the exam of different years. Thus nothing worthy of the name "national standard" is represented by requirements like "five O-level passes" or "two A-level passes" used not only to select youngsters for further or higher education, but also by employers in determining who shall and shall not be given the chance of a skilled job.

Employers also increasingly restrict the better career prospects to job-candidates who have obtained a degree, or even a particular class of degree. In teaching, for example, the gaining of "a lower-second-class honours or better" can make an important difference to pay prospects.

In making such stipulations, the employers seem once again to be assuming that some national standard is represented by the award of degree-classes—an assumption which is clearly questioned by the accompanying table.

Calculated from unpublished statistics, the table shows how the various classes were allocated by the 45 UK university institutions in 1977. The percentages are cumulative from left to right, and the institutions are ranked in increasing order of generosity according to the share of their bachelor-degree graduates awarded a lower-second or better. The greater generosity of English and Welsh universities reflects the fact that most of their students take three-year honours courses, whereas in Scotland relatively fewer take a four-year honours course with large numbers pursuing only the more general, three-year ordinary degree.

Even so, the differences indicated by the table suggest that degree-classes no more represent national standards than do the underlying 16-plus and 18-plus exams.

The Honours Degree Stakes

	Number of graduates	First class %	Upper second or better %	Undivided second or better %	Lower second or better %	(Lower second or better 1978) %	All honours %
Glasgow	2,021	4.1	14.9	21.6	33.7	(34.1)	36.9
Strathclyde	1,467	4.0	18.5	18.5	38.0	(39.7)	45.3
Stirling	438	4.3	19.0	19.0	41.6	(41.9)	44.1
Edinburgh	2,107	6.2	17.5	31.8	42.9	(42.6)	45.2
Dundee	564	2.1	17.0	17.0	44.2	(44.2)	46.8
Aberdeen	1,196	4.2	22.6	22.6	45.7	(42.7)	48.7
Heriot-Watt	550	6.6	18.6	37.1	52.4	(53.2)	56.1
Queen's Belfast	1,181	3.8	22.2	22.2	43.7	(44.3)	67.7
St Andrews	1,081	8.5	25.6	42.3	64.2	(64.0)	74.8
London	7,191	8.2	33.5	33.5	66.7	(68.0)	76.0
Liverpool	1,702	4.5	30.7	30.7	68.2	(73.7)	80.5
Leeds	1,949	4.4	29.8	29.8	68.3	(63.6)	83.3
Salford	760	5.3	28.6	28.6	70.5	(73.5)	79.3
Birmingham	1,802	4.8	30.3	30.3	70.5	(73.5)	79.3
University of Manchester							
Institute of Science & Technology	656	11.3	38.7	38.7	70.6	(70.2)	83.7
Newcastle	1,517	4.8	29.1	29.1	71.7	(69.8)	80.2
Manchester	2,331	4.8	35.6	35.6	71.7	(69.8)	79.8
Surrey	545	7.9	36.0	36.0	71.7	(72.2)	84.8
Aston in Birmingham	930	5.5	33.1	33.1	72.3	(70.2)	89.4
Brunel	369	7.6	32.5	32.5	74.6	(72.7)	91.6
Loughborough	811	6.8	30.7	30.7	76.3	(76.1)	88.7
Oxford	2,802	11.8	11.8	76.3	76.4	(79.0)	89.8
University of Wales	4,091	4.1	32.4	32.4	77.3	(76.4)	87.2
Sheffield	1,655	4.4	36.8	36.8	77.6	(74.7)	88.8
Durham	1,077	5.2	38.4	38.4	78.7	(74.5)	88.4
Bristol	1,588	4.4	40.2	40.2	79.3	(74.4)	94.8
City University	468	10.9	35.1	35.1	79.6	(74.3)	89.9
Bradford	610	6.7	42.0	42.0	80.3	(78.6)	93.3
Hull	1,087	2.7	32.3	32.3	81.1	(85.9)	96.1
Essex	482	5.1	38.5	38.5	81.4	(83.4)	93.1
Bath	1,569	6.5	40.0	40.0	82.4	(82.1)	91.2
Nottingham	957	5.1	40.8	40.8	83.2	(80.8)	95.7
Sussex	986	5.0	35.7	35.7	83.3	(85.0)	95.7
Warwick	972	3.0	34.5	34.5	87.7	(84.9)	95.7
Lancaster	1,202	5.5	37.1	37.1	88.8	(84.5)	96.2
Southampton	875	4.9	36.2	36.2	84.1	(85.6)	96.3
East Anglia	544	2.7	32.2	32.2	84.2	(82.6)	94.1
Kent	1,129	3.9	40.6	40.6	84.8	(83.8)	94.9
Reading	489	2.9	33.9	33.9	86.1	(84.9)	98.6
Leicester	885	3.2	35.7	35.7	86.4	(84.6)	96.6
Exeter	926	4.2	39.9	39.9	87.4	(84.7)	97.1
Ulster	342	3.5	35.1	35.1	88.0	(85.0)	97.4
York	677	5.0	48.3	48.3	89.1	(88.0)	97.9
Cambridge	2,901	16.3	57.1	65.2	94.4	(92.7)	99.2
Total	60,384	6.2	32.2	36.7	70.9	(69.8)	81.0
Men	38,691	7.3	31.8	37.1	69.0	(68.0)	80.6
Women	21,693	4.3	32.8	35.9	74.3	(73.1)	81.5

## Bermuda Investment Account Administrators

The Bank of Bermuda requires two qualified Investment Account Administrators to join its Investments Department.

The successful candidates will be responsible for the administration of individual trust, agency or discretionary investment accounts managed by the Department. Persons qualified for these positions will generally possess a University Degree or trust banking qualifications and will have at least five years practical experience in the international investment field, particularly in North American, European and Eurodollar markets, preferably with a stockbroker or merchant banker. Ability to communicate both verbally and in written form is essential.

Attractive salaries commensurate with experience and initial two year contracts will be offered for the above positions. Salaries are tax free in Bermuda.

The Bank also provides an extensive range of benefits including major medical coverage.

Interviews will be held in London on March 6th and 7th, 1980. Qualified persons should submit resume of experience, educational and professional qualifications, personal details and salary history, together with telephone numbers where they can be contacted, to:-

The London Representative,  
Bank of Bermuda (Europe) Ltd.,  
Grocers' Hall, Princes Street,  
London EC2R 8AQ.

**THE BANK OF BERMUDA LIMITED**

£6,000

accountancy appointments

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## GENERAL APPOINTMENTS

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LONDON

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The Group has embarked upon a significant development programme in the U.K. which will ensure that its position within the industry is strengthened. To complement this programme, changes are being made in the Finance and Accounts Departments.

The Group Finance Department has a vacancy for a young qualified Accountant (CA, ACCA or A.C.M.A.) to work in its Treasury Section. Reporting to the Group Financial Accountant the successful applicant will assist in the compilation of short and medium term cash forecasts, foreign exchange exposure analysis and formulation of the department's sterling and foreign currency management strategy. A certain amount of sterling and foreign currency dealing will be involved.

The management style in this small well-qualified team will require the successful candidate to rapidly acquire maximum working independence within the job. This will be a function of previous experience and aptitude to assimilate a relatively new job in a fast developing function.

The Company operates a competitive salary policy and its excellent conditions of service include non-contributory pension and life assurance schemes, luncheon vouchers (50p per day), season ticket loan scheme etc.

The Group Finance Department is located in our offices near Green Park Tube Station. Please write or telephone for an application form to:  
Group Personnel Manager, Tioxide International Limited,  
10 Stratton Street, London W1. Telephone: 01-499 6070.

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experience is essential and an IBM 34 computer is in use.

Salary will be negotiable around £8000 per annum and an attractive range of benefits includes a non-contributory pension scheme and assistance with relocation to the Medway area, where appropriate.

Write with full personal and career details to the Chief Accountant,  
Medway Ports Authority,  
Sheerness Docks, Sheerness, Kent.

MEDWAY PORTS AUTHORITY

## ASSISTANT COMPANY ACCOUNTANT

Central London  
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The Company Secretary,  
MCS/Robertson and Scott Advertising Limited,  
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Tel: 01-387 5060.



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Please contact:  
Trevor M. James, M.E.C.I.  
I.P.S. GROUP  
01-481 8111  
Ref: 44973

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A major international Shipping Conference has a vacancy for a Financial Analyst and Budget Accountant to work as part of a team and as a direct assistant to the Head of the Economics and Finance Division. Applicants should be conversant with audit and budget accounting, statistical analysis, cost and revenue evaluation. The successful candidate will be responsible for the compilation and analysis of economic and financial data and liaison with the organisation's chartered accountants.

Report writing will be required and a knowledge of E.D.P. would be an advantage.

Candidates should preferably have experience in the shipping business, hold a recognised accounting qualification and preferably a degree.

Salary commensurate with age and experience negotiable in the region of £9,000 p.a.  
Write Box A7051, Financial Times, 10 Cannon Street, EC4P 4BY.

## ACCOUNTANT

INTERNATIONAL METAL MERCHANTS

Accountant required to take responsibility for accounting functions including London Metal Exchange procedures and physical transactions. Applicants should have experience of manual and computerised systems. Salary negotiable.

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## BANKING

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£9,500 + Bens

A newly qualified Chartered Accountant or Part Qualified person with previous banking experience is sought by a small but rapidly expanding foreign bank. Reporting to the young Chief Accountant, you will be responsible for the day to day control of management information and the preparation of monthly management and annual financial accounts. A small staff is at your command in this computerised environment where prospects could occur outside of the accounting discipline.

## CAREER MOVE

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£9,500

A household name U.K. group with worldwide operations seeks an ambitious young qualified accountant 23-27. Your initial role involves interpretation and investigation of computer based management accounts. Some systems development work will be necessary as well as liaison with non-financial managers. Promotion can be expected within 12-18 months either within the U.K. or overseas including Europe and the Far East. Relocation paid.

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Having promoted the last incumbent of this position after 18 months, this highly regarded group needs a successor of similar quality and potential. Based at the International Head Office and reporting to the Chief Accountant, he/she will prepare, analyse and interpret financial information, carry out special exercises and participate in forecasting and planning. There will also be frequent liaison with operating companies, and occasional visits to them.

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C. London

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Vacancies also exist for Administrators. Applicants must have at least five years' experience in the Insurance, Banking or Company Secretarial fields and hold AIB, ACIS, ACIL or similar qualification.

Salaries will be in excess of £9,000 tax free with other benefits including Medical Scheme, Pension Plan and Group Life Insurance. Four weeks' annual leave with fares paid to the U.K.

Interviews may be arranged in various cities including London, Manchester, Edinburgh, Glasgow and Dublin but in the first instance applicants should forward their c.v.'s by airmail to:

The Manager

THE BANK OF NOVA SCOTIA TRUST COMPANY (CAYMAN) LIMITED

P.O. Box 501, Grand Cayman, British West Indies

## THE UNIVERSITY OF SHEFFIELD

Director of Finance

Applications are invited from men and women with appropriate experience for the post of Director of Finance, which will fall vacant on the retirement of Mr. J. H. Borkin on 31 July 1980. The successful applicant will be expected to plan, direct and organise the work of the Finance Department so that it may play a leading role in the financial management of the University, operate financial planning and control systems and procedures, offer financial advice and carry out any other services appropriate to the needs of the University. Salary in range for Professorial appointments, on Administrative Staff Range IV. Particulars from the Vice-Chancellor (Ref. OCP), the University, Sheffield S10 2TN, to whom applications (1 copy) should be sent by 24 March 1980. Quota Ref. R05/81.

## "NEWLY QUALIFIED ACCOUNTANCY APPOINTMENTS"

THURSDAY 28th FEBRUARY 1980

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent Part II examinations.

We propose to publish the list in our issue of Thursday, 28th February, 1980, which will also contain several pages of advertisements under the heading of "Newly Qualified Accountancy Appointments."

Advertising rates will be £19.50 per single column centimetre. Special positions are available by arrangement at a premium rate of £21.50 per s.c.c. Copy date is Friday, 22nd February. For further details, including reprints of previous features, please telephone 01-248 4801 or 4864 (direct lines).

Newly Qualified Accountants, especially Chartered, are never easy to recruit—don't miss this opportunity!

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All enquiries will be treated in the strictest confidence.

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34-YEAR-OLD MALE, no previous employment, Turkish and French, 6 years working experience in Turkey on a service project in organisations and P.A. Secretary at a Turkish Embassy in London. Tel: 01-248 4801.



## Sugar tumbles as speculators take profits

BY JOHN EDWARDS, COMMODITIES EDITOR

Sugar prices tumbled on the London terminal market yesterday following heavy speculative selling. In the morning the London daily price for raw sugar was cut by \$11 to \$230 a tonne—\$27 below the five-year peak reached last week. On the futures market the May position closed \$21.525 lower at \$262.35.

The International Sugar Organisation confirmed that a further 818,590 tonnes of special reserve stocks, held under the provisions of the International Sugar Agreement, will automatically be released today as a result of market prices being above the trigger level of 20 cents per lb for the required period.

This follows the release of

335,000 tonnes of special reserve stocks last week when the first trigger level of 19 cents was exceeded. The Organisation is to meet tomorrow to consider whether the remaining 331,000 tonnes of reserve stocks, making a total of 2m tonnes, should be released if prices remain above 21 cents—the final trigger level.

Although the release of these extra supplies is believed to have had some effect on market sentiment yesterday, the main reason for the sharp decline was attributed to speculative profit-taking after the recent sharp upsurge. It was claimed that the market had become overbought and in the absence of any fresh

"bullish" news the higher levels could not be sustained. The closure of the New York sugar market to mark Washington's birthday reduced trading interest; so did the absence of physical buying demand.

Traders reported that trading in the world market had fallen to a low ebb with sellers reluctant to pay what they consider to be artificially inflated prices. Certainly last week's rise was mainly fuelled by speculative buying, not matched by actual demand for sugar.

The EEC Commission confirmed yesterday that it was imposing a tax on exports of raw sugar to step depletion of stocks by exporters selling

on the world market.

A tax could be imposed on white sugar exports if world prices continued to rise. But yesterday's decline in the market suggested that the market was still in a state of uncertainty, with the Commission more likely to continue granting subsidies rather than a tax on exports.

Peru, a traditional producer and exporter of sugar mainly to the U.S., has bought 21,000 tonnes of sugar on the international market for the first time in history.

The purchase has been made by Cosepa, the sugar cooperatives central agency, which handles marketing and which refused to reveal origin or price of the purchase.

## Metal markets easier

By Our Commodities Editor

TIN PRICES fell back on the London Metal Exchange yesterday following a large rise in tin stocks—up by 614 tonnes to a total of 4,125 tonnes. Cash tin fell by £105 to £7,400 a tonne, increasing its premium over the three months quotation to £55 to reflect the easier nearby supply situation.

There was a minimal fall in LME warehouse stocks of copper, which were only 75 tonnes down at a total of 114,375 tonnes. Cash wirebars closed £22.5 down at £1,306.5 a tonne in quiet trading conditions with no new fundamental supply demands. The New York market was closed.

Other metal markets were similarly depressed. Zinc rose in ground, after last week's rise in spite of confirmation that most producers and smelters have now lifted their official European production price from \$30 to \$32.5 a tonne.

Zinc stocks rose by 1,100 to 48,100 tonnes and aluminium by 2,735 to 33,275 tonnes. Lead stocks fell by 235 to 11,900; nickel by 30 to 5,390 tonnes and LME silver holdings by 890,000 to 12,530,000 ounces.

No process was made towards ending a strike at Britannia Metals' two lead refineries at Northfleet at a meeting yesterday, a union spokesman said.

## Indian cotton output increase

NEW DELHI

Indian cotton production in the season year September 1979 to August 1980 is likely to be 8m bales against an earlier estimate of 7.8m, Agriculture Minister Rao Binsard Singh said.

With a carryover stock of 2.2m bales, 1979-80 availability thus is expected to be over 10m bales, he said.

The AWC whole clip indicator price closed the week at 433 cents a kilo clean, well above the 413 cent close of two weeks ago.

However, these improvements have been offset by stock increases along the processing pipeline.

Stocks of greasy and scoured wool at the end of November were up 22.1 per cent and 3.9 per cent respectively.

Japanese purchases of Australian wool in July/December 1979 totalled \$53,500 bales, an increase of 19.5 per cent.

Indian cotton prices reached their highest levels since March 1973 at this week's restricted auctions in Fremantle and Newcastle, the AWC said.

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## GATT REPORT: FARMING

BY BRIJ KHANDARIA IN GENEVA

A DROP in world agricultural output for first time since 1972 caused a slow down in the growth rate of total world production from 4 per cent in 1978 to 3 per cent in 1979.

In its annual report, published last Friday, the General Agreement on Tariffs and Trade (GATT) says world agricultural output fell last year for the second time in the post-war period following a 3 per cent growth in 1978. The estimated growth rate last year was about 1 per cent.

This decline stemmed mainly from a sharp fall in cereals production in Eastern Europe and the Soviet Union and a number of developing countries, particularly India.

The fall in agricultural output, in turn, caused an increase in world trade in agricultural goods because of higher purchases from surplus areas by regions in need. As a result, the volume of world trade increased by 7 per cent in 1979 compared with a 6 per cent rise in 1978. The value of world trade was \$1,630bn last year.

In contrast, with agricultural output, world output of manufactures rose by 5 per cent last year, the same rate as in the previous year, while mining out-

## World output slowdown

BY BRIJ KHANDARIA IN GENEVA

put increased by 2 per cent, a slightly higher rate than in 1978.

World petroleum output increased by about 4 per cent compared with a 2 per cent growth in 1978.

World prices of agricultural and primary products rose much faster than those of manufactured goods last year, in contrast with 1978, when manufactured goods prices had the upper hand.

According to a United Nations index, world prices of primary products, other than fuels, exported by industrialised countries rose by 17 per cent last year, compared with 10 per cent in 1978. Prices for such products exported by developing countries rose by 15 per cent compared with a 3 per cent fall in 1978.

Minerals and non-ferrous metals recorded the highest price increases of 23 and 20 per cent respectively last year, partly because of stockpiling in Western Europe and Japan, and some supply shortages.

Agricultural output stagnated in developing countries as a whole and fell by 2 to 3 per cent per head where it was outstripped by population growth. This was mainly because of a steep fall in grain production

stemming from poor weather conditions. The volume of agricultural trade increased more slowly on average than that of manufactures between 1973 and 1979. The share of agricultural products in total world trade fell sharply between 1960 and 1973 from 32 to 18 per cent and was 16 per cent last year.

The prices of agricultural goods expanded by both developing and industrialised countries rose slightly faster than prices of manufactures exported by industrialised countries between 1973 and 1979.

Agricultural price rises occurred because of slow growth in agricultural production per head of population and consequently increased import demand by developing countries and Eastern Europe for basic foods, especially cereals.

Other reasons for the price rises were supply shortages for tropical drinks, especially coffee and cocoa, and the improved competitive position of agricultural raw materials compared with man-made products because of sharp price increases for oil used as an input in the chemical industry.

Agricultural trade has continued to increase at a rate of about 4 per cent per year since 1960, the report says.

## Aid sought for UK orchards

By Richard Mooney

BRITISH APPLE and pear growers should be protected from subsidised French imports either by equivalent promotional aid or by import controls, according to a National Farmers' Union, special report published yesterday.

After an inquiry which used "scarlet pimpernel" methods to unearth secret information about the French industry, the NFU's Top Fruit Working Group concluded that special aids such as low interest loans, a "celebrity" fund and an 80 per cent government contribution to the "Le Cruché" apple certifying campaign had created a "grossly unjust" market situation.

Lord Selbourne, chairman of the committee, said this sort of "national assistance" should not be given without EEC permission, which the French had not granted. "The EEC is not protecting us from distortions of the market," he said.

Mr. D. I. Neuteboom, vice-chairman of the NFU apples and pears committee, estimated £3m a year would have to be spent on promotion to repair the damage done by the French campaign.

About £700,000 of this could come from a "current levy" on growers, the report would have to come from the Government. Failing this, he said, the industry would seek import controls to "cut French shipments to Britain by a third."

## Deals signed on grain contracts

WASHINGTON

The Commodity Credit Corporation said it signed agreements with 12 of 14 eligible grain exporters to assume contracts for up to 16m tonnes of corn, soybeans and wheat which were not allowed to be shipped to the USSR.

The grain to be acquired ranged from 10,88m tonnes (427m bushels) of corn, 4.54m tonnes (187m bushels) of wheat, and 710,317 tonnes (26m bushels) of soybeans.

Two exporters, Central Soy and Philipp Brothers Grain Corporation, declined the government's offer to acquire their grain contracts with the USSR.

USDA said the 12 companies

that accepted the government's offer are Bunge, Cargill, Continental Grain, Louis Dreyfus, Farmers' Export, Garac Grain, Goodpasture Export, Pnternak, Baum, Pillsbury, Tidewater Grain, Alfred C. Toepfer, and Tradigrain.

USDA said the 16m-tonne total will be reduced by the amount needed to be shipped to reach the 8m tonnes of corn and wheat provided for under the U.S. grain supply agreement with the USSR.

USDA officials acknowledged that they face a number of difficult questions in deciding on the need for a paid diversion programme for the 1980 feed-grain crop and a possible higher

loan rate for 1979-crop corn and wheat in the reserve. They said the hardest questions cover estimating the yields for this year's crop and projecting Soviet grain import needs next year, both from the U.S. and from other nations.

If USDA adopts the paid diversion programme, corn and wheat would be around 90 bushels an acre, then tight supplies would develop and criticism would emerge over rising meat and food prices. But if the department has no diversion programme and yields repeat around 108 bushels an acre, then criticism would surface from farmers and some Congressmen.

## Australian wool stocks lower

WOOL STOCKS

held by the Australian Wool Corp (AWC) fell further in December and January to about 133,000 bales from 165,000 at end of November and 950,000 at end of January 1979.

In its monthly perspective newsletter covering December and January, the AWC said most of the sales were from overseas stock.

The caution shown by Japanese garment manufacturers in response to slow consumer demand is now affecting the early stages of the wool processing pipeline.

The AWC noted the activity in this sector had for most of 1979 been relatively more buoyant than in the later stages

of the year. But there had been no apparent improvement recently, it said.

Latest figures indicated that in January/November 1978, mill consumption of greasy wool and production of wool top were up 1.5 per cent and 7.4 per cent respectively on the corresponding period a year ago.

However, these improvements have been offset by stock increases along the processing pipeline.

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## Thai tin production up

THAILAND'S tin production

last year rose to 45,364 tonnes of tin-concentrate from 41,210 tonnes the previous year, a natural resources department official said.

Thai tin exports last year also increased to 32,460 tonnes of tin metal compared with 28,229 tonnes shipped in 1978, Reuters.

## BRITISH COMMODITY MARKETS

## BASE METALS

COPPER—Lower on the London Metal Exchange. The sharp decline on U.S. markets on Friday saw forward metal contracts under pressure from the outset with the price dipping from £1,330 to £1,315. However, the absence of any significant stop-loss selling encouraged

invest buying demand from the trade and the price picked up aided by good interest for cash material, to close the afternoon Korb at £1,325. Turnover: 15,550 tonnes.

WIREBARS—Copper wirebars, three months £1,324, 25, 26, 27, 28, 29, 30, 31, 32, 33, 34, 35, 36, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 47, 48, 49, 50, 51, 52, 53, 54, 55, 56, 57, 58, 59, 60, 61, 62, 63, 64, 65, 66, 67, 68, 69, 70, 71, 72, 73, 74, 75, 76, 77, 78, 79, 80, 81, 82, 83, 84, 85, 86, 87, 88, 89, 90, 91, 92, 93, 94, 95, 96, 97, 98, 99, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700, 701, 702, 703, 704, 705, 706, 707, 708, 709, 710, 711, 712, 713, 714, 715, 716, 717, 718, 719, 720, 721, 722, 723, 724, 725, 726, 727, 728, 729, 730, 731, 732, 733, 734, 735, 736, 737, 738, 739, 740, 741, 742, 743, 744, 745, 746, 747, 748, 749, 750, 751, 752, 753, 754, 755, 756, 757, 758, 759, 760, 761, 762, 763, 764, 765, 766, 767, 768, 769, 770, 771, 772, 773, 774, 775, 776, 777, 778, 779, 780, 781, 782, 783, 784, 785, 786, 787, 788, 789, 790, 791, 792, 793, 794, 795, 796, 797, 798, 799, 800, 801, 802, 803, 804, 805, 806, 807, 808, 809, 810, 811, 812, 813, 814, 815, 816, 817, 818, 819, 820, 821, 822, 823, 824, 825, 826, 827, 828, 829, 830, 831, 832, 833, 834, 835, 836, 837, 838, 839, 840, 841, 842, 843, 844, 845, 846, 847, 848, 849, 850, 851, 852, 853, 854, 855, 856, 857, 858, 859, 860, 861, 862, 863, 864, 865, 866, 867, 868, 869, 870, 871, 872, 873, 874, 875, 876, 877, 878, 879, 880, 881, 882, 883, 884, 885, 886, 887, 888, 889, 890, 891, 892, 893, 894, 895, 896, 897, 898, 899, 900, 901, 902, 903, 904, 905, 906, 907, 908, 909, 910, 911, 912, 913, 914, 915, 916, 917, 918, 919, 920, 921, 922, 923, 924, 925, 926, 927, 928, 929, 930, 931, 932, 933, 934, 935, 936, 937, 938, 939, 940, 941, 942, 943, 944, 945, 946, 947, 948, 949, 950, 951, 952, 953, 954, 955, 956, 957, 958, 959, 960, 961, 962, 963, 964, 965, 966, 967, 968, 969, 970, 971, 972, 973, 974, 975, 976, 977, 978, 979, 980, 981, 982, 983, 984, 985, 986, 987, 988, 989, 990, 991, 992, 993, 994, 995, 996, 997, 998, 999, 1000, 1001, 1002,



Prices on Feb. 14. Next dealing Feb. 22.	TSE Twenty Fund	52.8	53.7	1.9
Prices on Feb. 7. Next dealing Feb. 21.	TSE Twenty Fund	52.0	53.7	1.7
Daily Dealings Feb. 29.	Prices on Feb. 13. Next sat. day Feb. 23.			



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## Japanese deficit hits \$3.24bn

BY RICHARD C. HANSON IN TOKYO

JAPAN EXPERIENCED the worst monthly current account deficit in its history in January, according to preliminary figures released by the Ministry of Finance yesterday.

An analysis of the figures, which allows for seasonal factors, suggests, however, that the corner may have been turned at last.

The unadjusted current account deficit last month soared to \$3.24bn (\$1.41bn), topping the previous record high set in November at \$2.9bn.

But when seasonal factors are taken into account, the deficit appears to have been shrinking since November. The adjusted January deficit was \$1.1bn compared with \$1.7bn three months ago.

The best indication of a shift

in Japan's payments trends can be found in the export performance figures for last month (traditionally a poor month for exports because of long holidays and low demand). While the value of imports rose by 33 per cent, compared with the figure for January, 1979, the volume was down 6.3 per cent.

In contrast to the shrinking trend in imports, export volume increased 12 per cent over the previous year's level. This represented a 15 per cent rise in the value of exports.

Export growth in December had regained a double digit annual rate (at 11.9 per cent) for the first time in more than a year. Exports are much stronger now largely because the sharp fall in the value of yen against the dollar last year

made Japanese goods much more competitive.

Japan's improved export performance is already proving to be a major point of controversy with its trading partners. In value terms, motor vehicle exports (particularly to the U.S.) were up 39 per cent, steel rose 34 per cent, and chemical products gained 52 per cent.

If present trends continue, Japan may find itself once again embroiled in the type of trade disputes which flared regularly until just two years ago.

However, Japan's normally positive trade balance with the advanced industrial world as a whole swung into deficit last month. This was due mainly to the heavy deficit with raw material exporters like Australia, Canada, and South Africa.

Last month was also the first since last August in which Japan enjoyed an inflow in long-term capital. The long-term account was in surplus by \$800m, a new monthly record inflow.

The surplus reflects both a sudden drop in the amount of Japanese investment (and lending) abroad, and an equally rapid rise in foreign investment to Japan, mostly in bonds.

The foreign inflow amounted to \$1.35bn compared with a Japanese outflow of \$450m.

The heavy deficits in trade and invisibles for the month (\$2.25bn for trade before seasonal adjustments, compared with a December surplus of \$731m), however, left the overall balance of payments in January in the red by \$2.2bn. Japanese discount rate rises.

Page 4

## Hungary to raise \$250m Eurocredit

BY PETER MONTAGNON

HUNGARY is to raise a \$250m Eurocredit through a U.S. bank in spite of cooling East-West relations after the Soviet invasion of Afghanistan, it has obtained what international bankers describe as very generous terms.

Manufacturers Hanover confirmed in London yesterday it had been authorised by the National Bank of Hungary, the country's central bank, to manage the seven-year loan, which is the first significant test of the market by a Comecon borrower since the Soviet invasion.

Terms were not officially disclosed, but the deal is understood to carry interest at 1 per cent over U.S. prime for five years, then rising to 1 per cent.

The margins over prime rate are basically unchanged on those awarded the same borrower for a \$400m credit last June. The only difference is that the maturity of the present loan is about six months shorter.

With such favourable terms, the progress of the loan is likely to be monitored closely in the Euromarkets, especially since participation in deals with Comecon countries has become a delicate political issue.

While some banks have become increasingly reluctant to take on such business, others are determined to keep a presence in the market, especially for highly rated borrowers such as Hungary.

The deal shows there has been no wholesale revision of Eastern Europe's credit standing in the West, although bankers say there is an increasing tendency to differentiate between individual borrowers.

Japan in particular should be helped by the use of prime rate as a yardstick for calculating interest payments, rather than the more usual London Interbank rate for Eurodollars.

Prime rate makes the loan more attractive to large U.S. banks, which can borrow at below prime rate in America. They may then be able to increase the return allowed for by the basic margin.

Business as usual for Subgitter, in USSR, Page 5

## THE LEX COLUMN

# Dearer money for Japan

Index rose 0.4 to 463.8

The one-point rise in the Bank of Japan's discount rate to 7 1/2 per cent—probably triggered off by the higher Federal Reserve discount rate, but long expected—seems to have two main purposes. Apart from taking pressure off the yen, it is designed to keep a step ahead of Japan's accelerating consumer price inflation—at least for a little while.

Corporate loan demand is fairly slack at the moment, but companies have increasingly been running down cash balances in order to stockpile raw materials, and, to some extent, finished goods. This inventory speculation is a contributory factor to the country's current payments deficit and recalls the inflationary scramble of 1974/75 in a way that the authorities must want to discourage.

As for the yen, the immediate reaction was a drop from 243 to 245 to the dollar, although it recovered a little ground later to close at 244 1/2. The interest rate differential between yen and Eurodollars is little changed after yesterday's rise in dollar deposit rates, and although many Japanese bankers are expecting a further point on the discount rate before long, this in itself is unlikely to prevent weakness in a currency which has become a speculative counter related to the oil price. Direct steps on trade financing would probably be needed to promote capital flows into the yen if it went over 250 to the dollar again.

Japan's current account deficit reached \$3.24bn in January, a figure in which the higher oil bill masks a very strong performance by the export sectors of the economy. In yen terms, exports are nearly 40 per cent above January 1979 levels; the Japanese exporter can probably cope with a dollar at ¥220, but begins to run into trouble much beyond that. The authorities' present target range is probably around 230/240.

Meanwhile, the Tokyo bond market is very groggy—the 10-year paper placed by the Government with the banks at par last year is changing hands at 84 in the secondary market, in anticipation of further tightening of credit.

Fears of higher interest rates are not restricted to Tokyo: the German primary market has become difficult, and yesterday the Euro-dollar bond market was signalling that the sell-off in U.S. bonds is not over yet.

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Hidden assets at merchant banks are not quite so glamorous as they used to be. Last year Schroders pulled \$5m out of inner reserves to bring disclosed capital resources "more into line" with a larger banking business, and now Baring Brothers has also brought \$5m (proportionately a much larger sum in its case) out from the inner darkness to bolster its published capital by a quarter.

With banking becoming such an international business, the gentlemanly appeal of London's accepting houses is counting for a good deal less than it used to. Thus Baring has moved into the U.S.—it has set up Baring Brothers Inc. and bought an investment management house in Boston—so there is on the face of it a need to put more obvious muscle into the balance sheet.

This is not the first such transfer (others were made in 1975 and 1977) but it is easily the largest. Baring's next task could be to explain to its new American friends why it is thought sensible to retain profits in hidden reserves and then regularly let them out again. The answer is simply that the bank, controlled by the Baring Foundation and with an stock market listing for the Ordinary shares, takes full advantage of Companies Act exemptions.

Nottingham Manf. With the strong pound, high interest rates and cheap imports forcing the Government to introduce new textile quotas yesterday, Nottingham Manufacturing's achievement in pushing up pre-tax profits from £15.4m to £16.8m in 1979 is impressive, particularly when it had been feared that the group, as a major knitwear supplier, would have been badly hit by Marks and Spencer's price cutting initiative last summer, in which suppliers were "invited" to play their part. The share price rose 6p yesterday to 85p.

Nevertheless, the pressures have shown through in the second half in terms both of margins and lower output growth. Trading profits were down slightly in the second half against the same period in 1978 and trading margins were squeezed by about a tenth. The deterioration has been spread evenly across the group's products. However, there are indications from the low level of NM's year-end stocks that the Marks and Spencer initiative has succeeded in pushing up sales volume. Inventories have barely risen in money terms in spite of the acceleration in inflation.

NM's substantial — and still rising — net cash and invest-

## U.S. and Iran agree on UN investigation

By Our Foreign Staff

THE UNITED NATIONS Commission to investigate allegations against the deposed Shah of Iran—a key element in the package under negotiation for the release of the 50 U.S. hostages in Tehran—was finally approved yesterday.

The UN said both Iran and the U.S. had agreed on the composition of the five-member commission. It marked an important step forward in attempts to end the crisis over the hostages, who have been in captivity for 107 days.

Dr. Kurt Waldheim, UN Secretary General, was said to be working on some "purely technical aspects" of the establishment of the commission.

In a related development, the U.S. shifted plans to send lawyers to the International Court of Justice in the Hague to argue its case against the detention of the hostages, according to unconfirmed reports.

This was interpreted as a move aimed at not inflaming the situation at a delicate time.

In spite of the encouraging developments, it is clear that a great deal of behind-the-scenes bargaining is going on.

President Abolhasan Bani-Sadr, of Iran, in a broadcast on Tehran radio, yesterday appeared to be imposing tough conditions. He repeated his view that condemnation of the deposed Shah and of past U.S. policies towards Iran would not be sufficient to ensure the release of the hostages. Mr. Bani-Sadr insisted on three conditions: first, an admission that the U.S. had interfered in Iran's internal affairs during the Shah's reign; second, a pledge to refrain from any such interference in the future; and third, a promise not to block efforts by the Iranian Government to ensure the extradition of the Shah and the recovery of the Shah's fortune.

According to diplomats at the UN, the five-man commission could include: M. Louis-Edmond Pettit, a French judge of the European Court of Human Rights; Mr. Mohammed Bedjaoui, the Algerian Ambassador to the UN; Mr. Andres Aguilar Mawdsley, an experienced Venezuelan diplomat and jurist; Mr. Adib Daoudi, a key political adviser to Syrian President Hafez Assad; and Mr. Harry Jayewardene, of Sri Lanka, a well-known expert on international law.

## Shell and Esso increase petrol prices today

BY SUE CAMERON AND RAY DAFTER

SHELL AND ESSO, the two market leaders in UK oil products, are putting up the whole-sale prices of their petrol today. The other major oil companies are expected to follow suit within the next few days.

Shell's price to garages has risen by 3.5p a gallon and Esso's by 2.5p. But in many cases, according to the oil companies, motorists may escape the full brunt of the increases because of a price war at the pumps.

Heating oil prices have also been raised.

Shell said it had been forced to put up prices for the second time in five weeks because of further rises in the price of crude oil. North Sea crude went up by \$4 a barrel—backdated to February 4—to \$33.75. Shell takes about 50 per cent of its UK oil supplies from the North Sea. A further 40 per cent comes from Kuwait, which has increased its crude prices by \$2 a barrel to \$27.50, backdated to January 1.

Esso, which takes 50 per cent of its UK crude from the North Sea, with about 45 per cent coming from Saudi Arabia, also said it was raising prices because of crude price increases

in North Sea and Organisation of Petroleum Exporting Countries.

A wholesale increase of 3.5p a gallon would normally add about 4p to pump prices while a wholesale rise of 2.5p would mean an extra 3p. But because of the price war many garages would raise their prices by only 2p or 3p, said Shell.

The group, which estimates that most retailers are working on an average margin of about 10p a gallon, said there was plenty of petrol available, which was encouraging fiercer competition between dealers—a point also made by Esso.

But the Motor Agents Association accused the companies of "hypocrisy" for suggesting that retailers should absorb part of their price increases at a time when the groups were making "massive profits" from their downstream operations.

It said retailers in other fields would be "most unhappy" if they had to work on the 10 per cent margins at which most petrol dealers operated. It agreed that dealers were obtaining about 10p a gallon on petrol sales but stressed that the oil companies did not

give credit. Nearly all petrol sales to dealers were on a direct debit basis and this meant garages were having to "bear a heavy burden" in terms of high interest charges.

Shell and Esso have both put up the prices of their heating oils by between 3.2p and 4.09p a gallon, but neither has raised the price of heavy fuel oil. Shell has about 30 per cent of the heavy fuel oil market and Esso about 20 per cent.

British National Oil Corporation and other major UK producers have fixed North Sea oil prices at between \$33 and \$34 a barrel—depending on the quality of various crudes. The \$4 a barrel rise is being backdated to February 4, the date when Algeria and Nigeria introduced increases.

Forties Field oil, which is used as a pricing marker, is costing \$33.75 a barrel, in line with competitive African oil.

The new North Sea oil prices have been settled following negotiations between ENOC and other UK producers. Virtually all the companies have agreed on the new levels although a small number of independent companies want higher rates.

## BP to buy 50% stake in coalfield

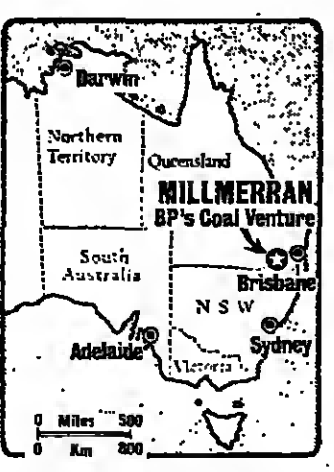
BY JAMES FORTH IN SYDNEY

BP'S RAPID diversification into the international coal industry quickened yesterday with the announcement that it has agreed to buy a 50 per cent stake in a huge low-grade coal deposit in Queensland.

Subject to the approval of the Australian Foreign Investment Review Board, BP Australia is to buy Millmerran Coal, which is owned by two Australian businessmen, for an undisclosed price.

Millmerran Coal has a half share of the Millmerran coal venture, 180 km from Brisbane. The deposit is estimated to contain 1.6bn tonnes of reserves, with prospects for conversion to oil for blending as feedstock or for use in steel mills or for export as power station fuel.

The other half of the deposit is owned by Amax, the diversified U.S. minerals group, with



to build up its stock of coal reserves. Plans for the deposit are tied to whether the Queensland Government's plans for power generation will involve Millmerran.

The future of the deposit under the ownership of BP, Amax and Mitsui is, in any case, unclear. If BP's agreement to purchase Millmerran Coal is officially approved, the venture would be jointly owned. The partners would need to seek at least 50 per cent Australian participation if the project reaches the development stage.

BP's move for Millmerran Coal follows its purchase of Clutha Development, one of the leading Australian coal producers, the establishment of links with Oakbridge, another Australian coal producer, and a build up of coal stakes in South Africa and Canada.

Continued from Page 1

## Pressure for shake-up

chief executive, said last night that no new pay offer by the corporation was in prospect.

However he did not rule out the possibility of the £450m cash limits imposed upon BSC by the Government for 1980-81 being used in a rather more flexible way than the strict criteria originally set out by Sir Keith.

Dr. David Grieves, BSC personnel director, said that if the unions accepted the package at present on offer most steelworkers could expect to receive actual rises of between 18 per cent and 21 per cent.

In addition to the basic increase offered of 10 per cent there is a 4.4 per cent in the form of a guaranteed minimum payment for all participants in local schemes, a further 4.4 per cent stemming from local productivity schemes and payable each quarter, and a small further percentage from plant productivity bargaining.

The leaders of the Steel Industry Management Association, representing middle managers, who have said they have no confidence in the corporation's top management, have been warned that up to 20 per cent of their member's jobs will be likely to be abolished if the corporation pushes through its plans.

There are about 11,500 members of the association working for the corporation. About 10,000 of them are in the middle management grades where the BSC believes there

is a good deal of room for pruning.

Mr. Robert Muir, the association's general secretary, said on BBC radio that the decision to impose immediately a "violently different business management strategy" on BSC had been a dreadful error. "Human nature can't stomach it," he said.

The association's national council passed a motion at the end of last week that it had no confidence "in the competence of the board to restore BSC to profitability."

The renewal of contacts between BSC negotiators and the two strike leaders at the weekend, to be followed by further exploratory talks on Friday, is a hopeful sign. But the known position of the two sides do not suggest that an early settlement is in sight.

Meanwhile it emerged yesterday that the Government is looking in the U.S. for a successor to Sir Charles Villiers, whose contract expires in the autumn.

Nevertheless, as Mrs. Margaret Thatcher has said in Parliament, the Government supports BSC plans for decentralising and possibly selling off parts of the state steel industry.

Ministers see no reason why there should not be a larger private sector—perhaps even under one ownership—competing with the rump of the BSC and using works like Consett in County Durham, that the BSC wants to close because they do not fit its strategy.

## Timetable eased for NEB sales

By John Elliott, Industrial Editor

THE NATIONAL Enterprise Board will prepare plans soon for selling its assets in Ferranti, Brown Boveri Kent and Fairley later this year.

This follows an announcement yesterday that the Government is no longer insisting that the sales should take place by the end of next month to provide a total of £100m towards the Treasury's target of selling £1bn of various State assets.

Lord Treacher, Minister of State for Industry, said in the Lords that there was "no longer the same pressing need for the NEB to provide £100m from disposals in the current year."

This is a victory for Sir Arthur Knight, the new chairman of the NEB, who has been arguing that the board should not be forced to make the sales within a stated period.

The sales are now likely to take place before the end of the year. But they are not expected to start before the Industry Bill becomes law in a month or two, unless the fortunes of one of the companies suddenly changes.

As a result the NEB will only be contributing £38m—which it raised by selling its stake in ICL just before Christmas—towards the Government's £1bn assets sale.

Parliament, Page 9

## Weather

UK TODAY  
 RAIN SPREADING slowly from West, remaining bright in East. London, S.E. and E. England, E. Anglia.

Mainly dry, bright periods. mild. Max. 8 to 10 C (46 to 50 F). Channel Isles, Cent. S. England, Midlands, Cent. N. and N.E. England.

Cloudy, some rain. Max. 8 to 10 C (46 to 50 F). S.W. and N.W. England, Wales, Lakes.

Rain, fog. Max. 10 to 12 C (50 to 54 F).

L. of Man, Borders, Edinburgh, Dundee, S.W. Scotland.

Rain, bright intervals. Max. 8 to 10 C (46 to 50 F). Orkney, Shetland.

Cloudy, fog, rain, brighter later. Max. 6 to 8 C (43 to 46 F). Cent. Highlands, Argyll, N. Ireland.

Rain, bright intervals. Max. 6 to 8 C (43 to 46 F).

Outlook: Rain, bright intervals: colder.

WORLDWIDE			
	Y'day	Y'day	Y'day
	midday	midday	midday
Algeria	14 57	Locarno	8 48
Algiers	14 57	London	8 48
Ankara	14 57	Luxembourg	8 48
Athens	14 57	Madrid	12 54
Bahrain	21 70	Manila	12 54
Batavia	14 57	Moscow	15 59
Bombay	14 57	Munich	12 54
Buenos Aires	14 57	Nairobi	15 59
Calcutta	14 57	Norwich	8 48
Canton	14 57	Osaka	12 54
Cebu	14 57	Paris	12 54
Colon	14 57	Perth	12 54
Dacca	14 57	Rangoon	12 54
Dahomey	14 57	Reykjavik	8 48
Dar es Salaam	14 57	Rome	12 54
Delhi	14 57	Salt Lake	12 54
Dhaka	14 57	Singapore	12 54
Dublin	14 57	Sofia	12 54
Edinburgh	14 57	Stockholm	12 54
Frankfurt	14 57	Taipei	12 54
Geneva	14 57	Tokyo	12 54
Gibraltar	14 57	Toronto	12 54
Glasgow	14 57	Urumchi	12 54
Guangzhou	14 57	Yokohama	12 54
Hankow	14 57		
Hong Kong	14 57		
Indraprastha	14 57		
Islamabad	14 57		
Jakarta	14 57		
Jeddah	14 57		
Jerusalem	14 57		
Kobe	14 57		
Kuala Lumpur	14 57		
Lahore	14 57		
London	14 57		
Lyons	14 57		
Manila	14 57		
Medan	14 57		
Mexico City	14 57		
Moscow	14 57		
Mumbai	14 57		
Nairobi	14 57		
Norwich	14 57		
Osaka	14 57		
Paris	14 57		
Perth	14 57		
Rangoon	14 57		
Reykjavik	14 57		
Rome	14 57		
Salt Lake	14 57		
Singapore	14 57		
Sofia	14 57		
Stockholm	14 57		
Taipei	14 57		
Tokyo	14 57		
Toronto	14 57		
Urumchi	14 57		
Yokohama	14 57		

Continued from Page 1

## Dunbee

York toy fair opened last week. We tried very hard but it was just not possible.

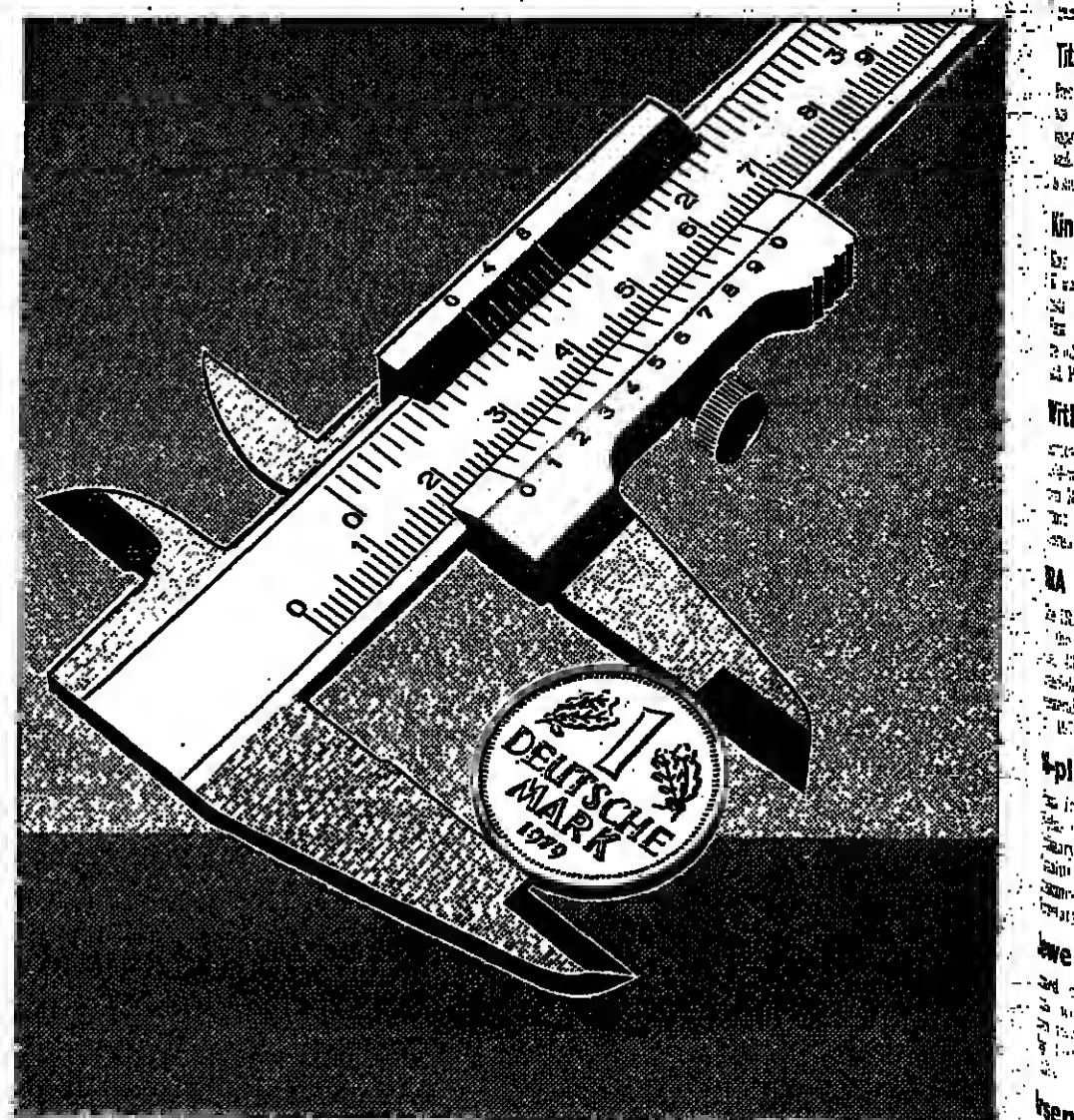
The failure of the deals is a serious blow to Dunbee. When the announcements were made last December, Mr. Richard Beecham, Dunbee's joint managing director, said: "It means we have got rid of our cancer and the remaining activities should now be profitable."

He emphasised at the time that only letters of intent had been signed, and that the agreements still had to be approved by the main boards of the companies involved.

Dunbee's problems across the Atlantic came at a time when there are plans to close the French toy operation, dispose of two loss-makers in the Do-It-Yourself division and sell a warehouse in Holland.

The company has also proposed the flotation, through an offer for sale by tender, of its DIY and industrial divisions.

Dunbee was formerly one of Britain's top growth companies. From 1968 to 1977 it was one of the ten fastest growing quoted companies in terms of profits, being used in a number of ways. In 1977 profits slumped from \$6.4m to less than \$1m in 1978, and for the first half of 1979 there was a loss of \$5.12m.



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